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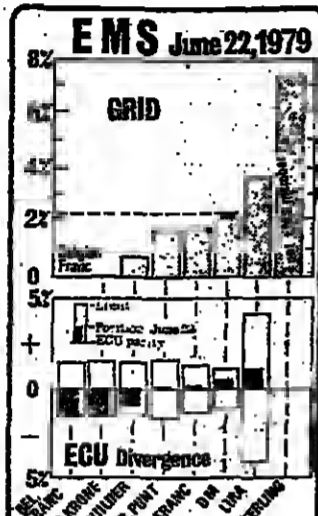
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NEWS SUMMARY

BUSINESS

More support for weak dollar

BELGIAN franc and Danish krone remained weak in the European Monetary System...



20 people were killed in Israeli jet attacks

Israeli aircraft struck a road and a side village near Sidon, and several villages near Tyre...

Parliamentary veto

Parliamentary plans for a return air fares European routes have been vetoed...

For killers

Authorities have issued warrants for 12 men in their barracks massacre...

Challenge

Leaders intend to challenge opposition leader's authority...

Offers

Offers to repay a bank account for a bid to recover lost support...

Somoza call

Organisation of American states called for the immediate removal of Anastasio Somoza...

Refugees arrive

The Children's Fund is receiving 300 Vietnamese refugees arriving at Gatwick...

Hours Bill

Labour's Bill to introduce a new working time law will replace existing laws...

In jail

Protesters suspected of involvement in the suspected inhafted guerrilla, was inhafted after being arrested...

Ulster Defence Regiment

Ulster Defence Regiment was shot dead County Armagh home under Sir Jack Cohen...

Wimbledon champions

Wimbledon champions this afternoon with £277,066 prize money, and birth of the tennis star...

Iran to back \$20 a barrel for crude at OPEC meeting

BY ANDREW WHITLEY IN TEHRAN & RICHARD JOHNS IN GENEVA

On the eve of the OPEC ministerial conference in Geneva, Iran has indicated it will be supporting a substantial rise in the basic export price of crude...

The new price will take into account the three rounds of surcharges Iran has applied since April...

terms of gravity) Arabian light "marker" crude which has traditionally been the reference for adjusting all other differentials...

Tension in New York petrol market. Carter's energy plea dominates Tokyo Summit. Back Page

Iran has made clear it supports a consolidation of the surcharges imposed by different OPEC members...

producers at a basic price of \$17.18. Clearly this is unacceptable even to Abu Dhabi and Kuwait...

The odds are that the meeting will end inconclusively with Saudi Arabia out of line with other members...

British executive pay draws nearer foreign levels

BY JASON CRISP

ALTHOUGH British executives are still worse paid than most of their counterparts in other leading industrial countries...

Britain comparatively more expensive. The increase of VAT will reduce further relative purchasing power in the UK...

Commenting on its report, Employment Conditions Abroad says: "Within the broad picture there are several variations..."

As in previous years the gap between the UK and other countries is widest in terms of gross pay, and narrowest in purchasing power...

A CBI guide to West European living costs says the most expensive place to live is a sales manager in Vienna...

1979 Inter-country Executive Remuneration Comparisons published by Employment Conditions Abroad, Devonshire House, 15, Devonshire Street, W1.

Table with 6 columns: Country, Gross pay, Net after tax, What that buys, Gross pay, Net after tax, What that buys. Rows include UK, Belgium, France, Netherlands, South Africa, Spain, Sweden, Switzerland, U.S., W. Germany.

Building society net receipts may be halved this month

BY ANDREW TAYLOR

BUILDING SOCIETY net receipts may be halved this month, judging by the level of withdrawals and deposits during the first couple of weeks of June...

to be announced until July 13, when building society leaders are to meet to decide whether or not to raise society interest rates...

£100m may have been lopped off net receipts as a result of VAT measures and other pre-Budget and seasonal spending.

It is thought that on present performance net receipts this month may be about £150m, compared with just over £300m in May.

By the end of this month — on present trends — about

UK oil output reaches peak

By Kevin Done, Energy Correspondent

OIL PRODUCTION from the UK sector of the North Sea reached a new peak last month with output averaging 1.6m barrels a day...

The main reason for the latest production increase is the rapid rise in output from the Ninian Field, the UK's third largest sector...

According to the latest North Sea report by Wood Mackenzie, the stockbrokers, UK crude oil output reached 1.63m barrels a day in May...

The UK is expected to reach net self-sufficiency in crude oil production in the second half of next year...

Exploration

Apart from the growing contribution from the Ninian Field, the Occidental Group's Piper Field also showed a big increase in production last month...

North Sea prices may be expected to rise again next month after new world increases to be decided by the Organisation of Petroleum Exporting Countries...

North Sea oil prices closely follow the levels set by OPEC's Continued on Back Page

Companies act to alter U.S. tax treaty

BY MICHAEL LAFFERTY

A GROUP of about 40 major British companies has launched a last-minute campaign to have the long-delayed U.K.-U.S. Double Taxation Treaty amended...

The group, which includes BAT Industries, EMI, Rediff and Colman, Bowater and Glaxo, is meeting at the House of Commons tomorrow...

If the campaign is unsuccessful, it is being suggested that one of the companies concerned may take its grievance to the U.S. Supreme Court...

Income

Under unitary taxation, companies are taxed on a proportion of their worldwide income, rather than on the more conventional basis of their local trading results...

Unjust

In his statement with the 1978 account Lord Erroll of Hale, the chairman of Bowater, says that, if widely adopted, unitary tax systems "could cause groups of companies which operate internationally to suffer multiple taxation of their profits..."

The ban on unitary tax turned into an issue of state versus federal rights in the U.S., which has delayed the implementation of the treaty...

The treaty was then renegotiated between the two governments, but no effort has been made to re-insert a U.S. ban on unitary tax in revised form...

CONTENTS: Coming inflation... 14; Birth of tennis star... 15; Build your business winners... 11; United Arab Emirates: Rho-state of Europe... 14; Lex: Dividends and inflation... 28; Lombard: Samuel Brittan on the mood of UK business... 12; Yugoslavia: survey... 21-25; United Arab Emirates: survey... inset

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Offenbach WEST GERMANY Near Karlsruhe For Sale 600,000 sq. ft. A major modern industrial complex in West Germany. Richard Ellis, Chartered Surveyors.

Richard Ellis

WORLD TRADE NEWS

ZIMBABWE'S TRANSPORT CRISIS

African hauliers press for re-opening of ferry

RICHARD SIMON IN JOHANNESBURG

Efforts to put pressure on the Zimbabwe Government to open all border posts with Mozambique, the Salisbury Government allegedly refusing to re-open a key route from South Africa to Malawi.

According to South African authorities, the Zimbabwe Government has written several requests for the re-opening of the Zambezi River ferry, which crosses the Zambezi River between Botswana and Zambia.

The original ferry was sunk last year after the alleged use of it to smuggle arms from Rhodesia to Botswana. The truck operators say that since the destruction of the ferry, about 14,000 tons of goods valued at almost \$40m a month have had to be transported to Malawi by road.

and engineering equipment and soap powder. At the instigation of the Zimbabwe Government a new ferry was brought to Kazungula from the Upper Zambezi six weeks ago.

According to South African exporters, construction of the new Lilongwe Airport and a hydro-electric scheme in Malawi is falling behind schedule because of equipment shortages.

Exporters insist that there is no alternative route for much of the material previously carried by the Kazungula ferry. Much of the heavy equipment involved cannot be carried on the rail route through Zimbabwe or by the sea-rail route through the Mozambique port of Nacala to Malawi.

The truck operators say that the activity of anti-government guerrillas in Mozambique makes it unsafe to send the goods by road through that country. In an attempt partly to alleviate the problem, a regular air freight service between South Africa and Malawi was started three weeks ago.

SHIPPING REPORT

Continuing decline in tanker rates

By Lynton McLain

WORLD OIL companies chartered at least 12 very large and ultra-large crude oil tankers last week for loading out of the Gulf, but, despite the activity, owners reported that freight rates continued to fall slightly.

Independent charterers paid higher rates. A 330,000-ton VLCC was chartered to a Greek company at Worldscale 38. An Italian operator paid Worldscale 42 for a 210,000-ton vessel loading at the end of the month.

Owners this week are expected to resist pressure for even marginal falls in rates. The market for VLCCs may then pick up to the high levels of small and medium-size tankers.

Exxon chartered a 63,000-ton tanker for loading in the Caribbean and discharge on the U.S. Atlantic coast at Worldscale 300. Time-charter rates across most markets moved up again and brokers were optimistic about prospects.

In the dry cargo sector, uncertain trading was lifted by intense Soviet activity. The Russians chartered at least 20 vessels for trans-Atlantic trading at rates from \$7,000 for a 60,000-ton vessel to \$4,000 for a 30,000-ton ship.

The Atlantic remained a strong market all last week for ore and coal.

EEC-SOUTH ASIA TRADE

Indian subcontinent 'neglected'

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

SEVEN YEARS ago, at the time of British entry to the EEC, the enlarged Community undertook to safeguard the interests of the Commonwealth Asian countries.

In practice this has proved a largely empty undertaking — and one which calls into question the EEC's whole approach to the developing world. While attention has been focused on the EEC's relations with the 56 African, Caribbean and Pacific countries which signed the original Lome Convention, virtually neglected have been EEC relations with the four countries in the Indian subcontinent which house the bulk of the world's poor.

A newly published study by the Overseas Development Institute stresses that these relations increasingly represent the kind of trade pattern which the developed world as a whole will ultimately develop with all poor countries.

Viewed in this light the pattern that has emerged is a depressing one for many emerging countries. Schemes like the Generalised System of Preferences (GSP) may have compensated for the loss of privileges, such as Commonwealth preferential tariff but reductions in tariffs have rapidly been overtaken by the emergence of numerous non-tariff barriers to trade, and in particular, quantitative restric-

tions on products such as textiles. Here the study finds that the four countries — Bangladesh, India, Pakistan and Sri Lanka — are likely to be worse hit than the newly industrialising countries such as South Korea.

Products of interest to developing countries which compete with relatively labour-intensive industries in industrialised countries often retain relatively

high tariffs. Examples of this are non-leather shoes (20 per cent), handwoven carpets (24 per cent), tobacco (14-23 per cent), and molasses (65 per cent). Nominal tariffs frequently severely underestimate the degree of protection of value added. Tariffs often rise in line with the degree of processing of goods concerned, and protection for industry can be very high.

There appears to be no correlation between developing countries' poverty levels and the benefits they received from the GSP.

The study argues the case for abolishing all tariffs on imports from South Asia. It is estimated that this would add 3 per cent to current South Asian export values.

The study argues a case for abolishing all tariffs on imports from South Asia. It is estimated that this would add 3 per cent to current South Asian export values.

with annual income per head of under \$265 (£130) it is estimated it would add 3 per cent to current South Asian export values. But South Asia would gain substantially more if the EEC eliminated non-tariff barriers on textiles than if it entirely removed all its tariffs. These barriers tend to be applied at national level rather than by the EEC, with France and

for this conclusion is that the MFA puts the greatest restraint on cotton textiles in which South Asia specialises; that the countries are less able to move into different product lines than Far East countries; and that refusal to allow "low-cost" suppliers to develop their comparative advantage in labour costs is particularly serious for countries whose low-wage costs may remain their main potential asset.

The study describes the institutions set up to handle EEC relations with the four countries as being "of largely symbolic value" and argues that there is a prevalent EEC view which sees the developing countries providing raw materials rather than competing manufacturers.

This, and the EEC refusal to allow significant liberalisation of the GSP and other barriers of special interest to developing countries means the four South Asian countries must expect EEC trade barriers to continue or get worse. Their main hope, the report suggests, is that the four take advantage of the West's growing willingness to give more generous treatment to the poorer countries and negotiate more as a bloc.

Vincent Cable and Ann Weston—South Asia's Exports to the EEC—Obstacles and Opportunities. The Overseas Development Institute, 10 Perry Street, London W1.

AT Dutch closure blocked

CHARLES BATCHELOR IN AMSTERDAM

The British American Tobacco Company has been asked to reconsider plans to close a cigarette factory in Amsterdam by the Business of the local district.

The company said it had not carried out negotiations with the council and the unions. The company said it restart talks with the council.

that there were no economic reasons for preventing the closure of the factory. Its inquiry had found that there was overcapacity in the Benelux, and it thought it an acceptable policy for the company to try to improve its profitability.

BAT has said it wants to shut down the factory because

of overcapacity and the high levels of excess duty in the Netherlands. It had already moved some production capacity to Brussels in an earlier restructuring.

About 230 of the 400 employees would lose their jobs as a result of the closure, though a sales office would be maintained in Amsterdam.

Honda expands in France

By Terry Dodsworth in Paris

HONDA, the Japanese vehicle and engineering group, is planning a FFf 60m (£6.7m) investment in France over the next six years. It is expected that this will include a factory to manufacture engines for boats, lawnmowers and rotavators.

The Japanese company has a current annual turnover in France of about FFf 500m and is planning to move its new headquarters in the near future.

World Bank approves \$214m loans to Egypt

WASHINGTON — The World Bank has approved loans and credits for Egypt totalling \$214m to help finance new natural gas and thermal power projects.

The two projects will cost over \$632m (£315m). The first, costing \$167m, is for gathering, processing and transporting gas from the Gulf of Suez oilfields. The bank is providing \$75m and the Egyptian Government is paying the rest.

The Shoubrah El Kheima thermal project, to cost over \$465m, involves the construction of a 900-megawatt power station in the Cairo suburbs. The World Bank is providing \$102m and its affiliate, the International Development Association, a further credit of \$37m.

Other financiers include the Egyptian Government (\$121.8m), the IDA (\$100m); the EEC (\$35m); the European Investment Bank (\$35m); and Japan (\$25m). The loans carry an annual 7.9 per cent interest rate.

The International Finance Corporation (IFC), a World Bank affiliate, will help finance an \$8.6m expansion of Ceylon Synthetic Textile Mills, in Sri Lanka.

The IFC will provide about \$3.5m in loans and equity investments in the project, to produce suiting fabrics and other textiles.

The Canadian Export Development Corporation has approved loans, surety and export credits insurance totaling C\$191.5m to support prospective export sales of \$450.3m to a group of West African countries and 11 other countries.

ASSOCIATED ENGINEERING

DIVIDEND POLICY STATEMENT

On the 24th May the Board of ASSOCIATED ENGINEERING LIMITED declared an Interim dividend on the ordinary stock for the year to 30th September, 1979 of 1.56p per stock unit, equivalent to a gross dividend of 2.33p per stock unit.

In the Budget announced on 12th June, the Chancellor proposed a reduction in the standard rate of income tax to 30%, thus reducing the gross dividend.

The Board has decided to maintain the gross dividend by declaring a second interim dividend of 0.07p per stock unit. Both interim dividends will be paid on 16th July, 1979 to stockholders on the register on 15th June, 1979.

ASSOCIATED ENGINEERING — Broader than you think

World Economic Indicators

FOREIGN EXCHANGE RESERVES (billions U.S. \$)

	April '79	March '79	Feb. '79	April '78
U.S.	4,286	6,391	4,956	67
U.K.	16,277	16,846	16,034	16,138
Holland	32,279	42,649	38,463	32,709
W. Germany	4,590	6,548	4,132	3,923
France	14,014	13,891	8,993	5,229
Italy	3,419	15,426	11,394	7,379
Belgium	4,303	4,538	2,663	2,769
Japan	21,987	24,539	28,423	24,919

Sources: International Monetary Fund



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UK NEWS

Curb on staff intake plans since election

BY JOHN LLOYD

MANY BIG employers have scrapped plans to take on more staff since the general election, according to a survey published today.

Manpower, the work-contracting company, reports that one of every two employers who forecast a staff increase before the election now expects "no change" in employment levels.

A survey by Manpower in late April showed that nearly 35 per cent of the 1,226 large UK companies surveyed forecast an increase in staff in the three months to the end of September, well above the proportion forecasting increases in the previous two years, about 26 per cent in each.

In a survey 10 days after the election the company found that nearly half those forecasting staff rises said "No change," bringing the proportion of employers forecasting "No change" to 77 per cent, well above the previous two years' levels.

Manpower says that the more pessimistic view is due to the announcement of curbs on public spending and local government recruitment, which are expected to affect many companies' order books.

"Others forecast a drop in consumer demand in the long term, following anticipated increases in direct taxation. Major pay settlements, renewed fears about inflation and the growing oil crisis have also curbed recruitment plans."

The survey shows that many companies believe that industrial production should strengthen in the next three months, following increased demand over the past 12 months.

The service sector is found more generally buoyant than the industrial one. Over two-thirds of service companies surveyed expected increased output, compared with just over half the manufacturing companies.

Economic planners urge clearer accounting

By Michael Lafferty

THE NATIONAL Economic Development Office has attacked the system for setting company accounting standards.

The system, the office says in its evidence to the Accounting Standards Committee, "has tended to produce standards which are much, if not more, for the protection of the auditor, as for the improvement in the comparability and accurate disclosure of intelligible accounts."

It adds: "We would wish to see the present bias in favour of preparer and auditor, shifted towards the user of accounts—interpreted in the widest sense as including, for example, employees of the company."

On enforcing standards, the office is one of the few commentators to suggest that sanctions for non-compliance should include the power to recommend suspension of a company's share listing on the Stock Exchange.

'Dirty work'

The Exchange has recently told the accounting bodies that it regards the question of accounting standards enforcement as irrelevant. London Stock Exchange officials are said to be particularly concerned that they are being asked to do the accountancy profession's "dirty work" by enforcing standards on listed companies.

However, the Exchange is considering a suggestion that a review panel be established with accounting and City institutions' support to investigate departures from standards in listed companies' accounts.

The office says that consistency and the application of accounting principles should make possible valid comparison between the performance of different organisations. It considers that companies "have enough in common for a common accounting standard to be applied."

It wants binding and relevant standards to cover public and large private companies, and regards that as important for the proper sanctioning of financial and capital markets.

● The big London clearing banks have added their voice to suggestions that the Stock Exchange might take a more active role in enforcing accounting standards.

Wilson Committee wants more scope for film-making

BY ARTHUR SANDLES

SIR HAROLD WILSON will call for substantial additional changes in tax rules to make life easier for international show business personalities when he presents the report of the Action Committee on the Film Industry later this week.

Sir Harold's committee was set up by the Labour Government, and there is some question of how the present Cabinet will receive his recommendations. There are signs that the committee's report will be very much in favour of a self-supporting business with incentives and could therefore be smiled upon by the Government.

One particular aspect that has captured the attention of the committee is the rules which prevent many expatriate British actors, pop stars and film executives from working in the UK on a temporary basis, while allowing foreigners, mostly Americans, to work in Britain and escape the British taxman.

The committee is likely to urge the Chancellor to take a completely new look at taxation in a field where earnings can be very high for a very brief period. It will suggest that more firms would be made in the UK

if more of the profits or fees could be retained.

Another aspect of film-making which has interested the committee is the Eddie Fund, a scheme set up after the war which uses a levy on money paid to see all films to give bonus payments to British pictures.

In recent years the money had tended to go to X films and soft porn productions, the type of domestic film which sells well. Sir Harold is likely to recommend some sort of sifting which would award Eddy money on merit rather than box-office growth.

This could prove a difficult problem, since any system apart from using box office receipts as a guide would mean setting up a select committee. There might be some pressure for the cash to go to the National Film Finance Corporation, which would substantially revive its fortunes.

The broad basis of the Wilson Report recommendations will be to make Britain an attractive place financially for the world film industry, and particularly to reward British investors, stars and technicians who work on quality productions.

VAT levy on holiday charges dropped

BY SUE CAMERON

TAX OFFICIALS have abandoned plans to levy a 7 per cent value-added tax surcharge on holiday payments made before the Budget on June 18.

Bullfinch, one of the biggest UK holiday operators, said yesterday that 300,000 of its customers would have been liable to pay the surcharge. The extra cost for a week's holiday for a family of four at a Bullfinch centre would have worked out about £7.

Bullfinch started discussions with Customs and Excise officials about the possible effects of a VAT rise before the Budget announcement that it was going up from 8 per cent to 15 per cent.

At first, officials insisted that a 7 per cent VAT surcharge would have to be levied on all holiday payments made to Bullfinch before June 18—including deposits.

The decision affected Bullfinch more than many other holiday operators because of its payments system. All money paid to the company is treated as a returnable deposit until three weeks before the start of a holiday, when invoices are sent out for the balance of the cost.

Some customers, however, pay for their holidays in full long before they receive an invoice. That money would have been liable to a 7 per cent surcharge because it is treated as returnable.

Customers invoiced after June 18, however, must pay the 7 per cent VAT increase.

Coal Board plan may be revised

BY JOHN LLOYD, INDUSTRIAL STAFF

THE GOVERNMENT is expected to give only provisional endorsement to "Plan for Coal," the National Coal Board's proposal for more than £500m of investment annually over the next few years to underpin its expansion strategy.

Mr. David Howell, the Energy Secretary, and his Ministers have completed a review of the plan, and will give their recommendations to the Cabinet shortly.

The plan covers the period to 1985, but the Energy Department's review is thought to recommend agreement with its objectives only to 1982 or 1983.

Also, the Board is likely to be asked to make what cost savings it can, while continuing with its modernisation programme.

The NCB has several short- and long-term difficulties, which threaten its increased output targets—it has said it will supply 75m tonnes to power stations.

The short-term difficulties include:

- A steep drop in production and productivity in the first few months of 1979, owing largely to severe weather and the transport strikes.
- A continued fall of productivity and output in certain areas.
- Severe geological faulting in the Midlands, one of the most productive areas.

The NCB, in co-operation with the mining unions, has launched an all-out drive to increase production.

However, as both Sir Deryn Ezra, the NCB chairman, and Mr. Joe Gormley, the president of the National Union of Mineworkers, admitted last week, will be difficult to supply to NCB's major customer, the Central Electricity Generating Board, with the 75m tonnes has asked for this year.

It is consideration of the difficulties which lie behind the intention to make long-term contracts for coal imports—possibly as much as 5m tonne—from Australia and Poland. The NCB, while tacitly conceding the case for imports, adamant that such purchases should be on the spot market only.

The longer-term problem which face the Board include:

- A continued drop in production and productivity in old pits coupled with a strong post-war taken by the NUM against closures, even where they are unprofitable.
- Contractual and other delays in opening new capacity, which is exacerbated by the great lengthened period now required to gain planning permission, to satisfy the objections of local and environmental groups.
- A high turnover of labour which hits productivity. This year, the NCB expects to hit about 30,000 mineworkers.

Ulster Unionist chief reconsiders resignation

BY STEWART DALBY

MR. HARRY WEST, leader of the Official Unionists, the largest Ulster party represented at Westminster, has been spending the weekend reconsidering his resignation as party chief.

He offered his resignation in a letter to an executive party meeting on Friday, saying he had made his decision following results of the European election. But the executive declined to accept it.

Mr. West ran a poor second to Mr. John Taylor, the only Official Unionist to be elected. All Unionist candidates were swamped by the Rev. Ian Paisley, leader of the Democratic Unionist Party, who was elected on the first count with 170,000 votes.

Mr. West managed to muster only 57,000 first-preference votes and was eliminated on the fifth count after adding only 10,000 more votes to his total.

MP calls for aid for fish farming

THE MAIN obstacles to the development of fish farming are man-made, according to a new pamphlet published yesterday.

The author, Mr. John Corrie, Conservative MP for Bute and North Ayrshire, says the necessary technological breakthroughs have been achieved.

He says man-made obstacles include lack of official encouragement and investment aids, insufficient veterinary facilities and research, inadequate disease control legislation and legal complications over ownership of fish in the sea and use of water.

Companies facing tough time, say brokers

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A WARNING that companies are about to face the toughest financial conditions since 1974 has come from the City stockbrokers L. Messel.

In its Weekly Gilt Monitor the firm highlights the pressures on companies from virtually static export prices and from falling profits.

The rise in interest rates is likely to aggravate this problem because "the corporate sector has more interest-paying liabilities, principally bank loans, than interest-bearing assets."

Messel questions if the 12-month rate of retail price inflation can really be as high as 13½ to 17 per cent "when the money supply is growing half as quickly and the pound seems for some reason, to be irresistibly attractive to foreigners."

It says "the answer must be

possibly, but not for long and even then, only by bankrupting British industry." In this context "the apparent eagerness of Sir Geoffrey Howe, the Chancellor, to talk up the inflation rate is very unhelpful."

The brokers Wood Mackenzie say that after excluding impact of the value-added tax increase, the rate of inflation is likely to peak at about 14 per cent early next year.

Inflation prospects are "worrying" to Phillips and Drew, which forecasts a 15 per cent average earnings rise in the pay round and 15-16 per cent price inflation in most of next year.

'A' levels to stay in spite of pressure from schools

THE GENERAL Certificate of Education "A" Level examination is to remain the passport to higher education—in spite of pressure from the Schools Council and the National Union of Teachers.

Mr. Mark Carlisle, Education Secretary, has rejected proposals from the Schools Council, the advisory body which represents schools, further education and local education authorities, to replace "A" levels with a two-tier "normal" and "further" level exam.

Mr. Carlisle told Mr. John Tomlinson, chairman of the council, that he was impressed by the arguments of those like the universities and the CBI—who said standards might fall. He felt there was no consensus behind the new system.

The Department of Education and Science said yesterday that it was widely felt that the were faults in the "A" level system, but that no other plan had commanded general support.

The National Union of Teachers said it was "deeply disappointed" by the decision.

Thorpe questions for law chief

BY PHILIP RAWSTORNE

SIR MICHAEL HAVERS, Attorney-General, will face angry questioning from MPs in the Commons today over the handling of the Jeremy Thorpe trial.

Labour MPs are expected to demand a full explanation of the decision by Sir Tony Helmering, Director of Public Prosecutions, to bring the case to trial.

Criticism will also be focused on the system of public committal proceedings

and on the involvement of newspapers in attempts to buy the stories of witnesses in the case.

Mr. Dennis Canavan, Labour MP for West Stirling, said at the weekend that the trial had "made a laughing stock of the British legal system."

Mr. Canavan and Mr. Christopher Price, Labour MP for Lewisham West, have tabled wide-ranging questions about the affair.

The Attorney-General, who

was the Opposition's legal spokesman when the proceedings began, said yesterday that he had not seen the papers on the case.

The trial, he said, appeared to have demonstrated "how well and fairly" the legal system worked.

On the role of newspapers in the affair, he added that the Press Council was carrying out an investigation.

Mr. Thorpe, acquitted of conspiracy and incitement to

murder, refused to comment on the weekend on his plans for the future. He celebrated at a party with friends.

Some Liberal officials in his former North Devon constituency said that they would like Mr. Thorpe to return as the party's candidate at the next election.

Mr. Clement Freud and Mr. Cyril Smith, Liberal MPs, have indicated that they would support a political comeback by Mr. Thorpe.

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Experience. We have been handling the total range of Leasing transactions including Industrial Leasing, computers and cars in the U.K. for well over a decade.

Talent. Our executives are drawn from banking, accountancy, legal and actuarial professions - professional people capable of understanding the financial aspects of a company's business and how they relate to leasing.

Strength. We are a member of the Midland Bank Group which means our financial standing and resources are of a magnitude that allows us to take on virtually any size of leasing arrangement.

Service. We endeavour to maximise your company's return on its financial commitment by carefully constructing leasing packages that take full advantage of your financial situation. We believe we are better at achieving this aim than any other leasing company. And that can not just be our belief, because, last year, we wrote more Industrial Leasing than anyone else.

To learn more about our approach to leasing and how it could help your company, please contact us.

Midland Montagu Leasing Limited



Bearings loss forces Fafnir to close plant

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

ANOTHER BOUT of rationalisation in the British bearings industry is under way as companies are being forced to adapt to conditions of world over-capacity and poor profitability.

already decided that it will not make any attempt to set Fafnir to change its mind on Hednesford, which is a modern factory that has had considerable investment.

ment of Mr. W. Holmes from MTE to become managing director, can be expected to focus attention on rationalisation.

The costliest place to work

FINANCIAL TIMES REPORTER

A BRITISH company employing a sales manager on the Continent might have to pay him up to £26,000 a year to meet living costs associated with his status, according to a survey published today.

sales managers earn," the CBI says. Similar costs are found in Switzerland (£23,010 a year) and Belgium (£22,282), while in the UK, gross pay of a sales manager is estimated to be about £8,940.

However, the CBI admits that comparisons are "odious. Incomes and prices have to be related to local conditions, not to Britain. What may seem astronomical pay for the sales manager or the skilled man may not necessarily bring him a better standard of living than he had at home."

Most pay deals still give 10% rise—CBI

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

The majority of pay settlements are still producing rises of 10 per cent or more according to figures released today by the Confederation of British Industry's pay data bank.

by 13 per cent in 14 per cent over the past 12 months. The CBI's pay data bank now has information of just over 1,300 pay deals covering 7.3m people during the pay round which began last summer.

settlements shows that most people have received 10 per cent or more in basic rises and productivity deals.

State scientists asked to strike

BY CHRISTIAN TYLER, LABOUR EDITOR

CIVIL SERVICE scientists and technicians are being called out on strike from today as selected Government establishments in support of better pay offers.

The action follows last Friday's one-day strike by the Institution of Professional Civil Servants. Disruption to airline flights on that day will not be repeated, however, since the union has no plans to ask its air traffic control members to strike again in sympathy.

First targets for indefinite strike action include the Royal Ordnance factories at Bishopclee, near Glasgow, at Chorley, Lancs, and at Radway Greco, near Crewe. Production of chemical explosives and bullet and shell cases for the armed forces may be interrupted.

It has been offered rises of 16.3 to 24.1 per cent by the Civil Service Department, which says the scales should be based on median figures.

London Airport

BY OUR LABOUR STAFF

Heathrow Airport was back to normal yesterday after two days of disruption caused by Friday's 24-hour strike.

Three inter-continental flights which were delayed overnight—a British Airways service to the U.S. together with British West Indian Airlines and a Pakistan International flight—were leaving yesterday and the British Airways Authority said it was "a normal busy Sunday."

Co-op shopworkers will vote on 12-18% rise

BY OUR LABOUR STAFF

PAY RISES of between 12-18 per cent for 200,000 Co-operative shop workers will be voted on by members of the Union of Shop, Distributive and Allied Workers over the next four weeks.

"unsocial hours" payment for Saturday work. General assistants, who had a £2 rise in December, would get £4 more, plus a further £1 a week in November. Specialist sales assistants would receive a minimum £3 a week, and supervisors of non-food departments with a weekly turnover of £10,000 would get £61.

Liverpool Port poised for return to normal working

BY OUR LIVERPOOL CORRESPONDENT

LIVERPOOL PORT is expected to be working normally this morning after industrial action over the past fortnight that has cost it an estimated £1m.

men who have been out for a fortnight over a separate pay grievance had previously voted to return today to allow further negotiations with private employers, and 700 clerical workers employed by the Mersey Dock and Harbour Company have called off their work-to-rule, also over pay.

Aid hinges on workforce

BY STEWART DALBY

MR. CILES SHAW, Parliament Under-Secretary for Northern Ireland has told members of the state-owned Harland and Wolff shipyard that further Government assistance will hinge on better performance.

responsible for 1978's bad figures. It is thought that Mr. Shaw, who met a 30-man delegation from the Confederation of Shipbuilding and Engineering Unions and the Amalgamated Union of Engineering Workers, promised Government assistance in obtaining orders. It seems there was talk of a possible new cross-channel ferry order, and also some possible Navy work.

Welsh job outlook gloomy

BY ROBIN REEVES, WELSH CORRESPONDENT

WELSH EMPLOYMENT prospects are likely to deteriorate rapidly over the next few months, Mr. Nicholas Edwards, Secretary of State for Wales, warned in Llandrindod Wells, Powys, at the weekend.

"The situation facing the steel industry is particularly grim and difficult," Mr. Edwards stressed. The British Steel Corporation was planning "substantial" on top of the jobs already lost at East Mors and Ebbw Vale.

Perkins fears 'careless talk'

TEN THOUSAND office and factory workers at the Perkins of Peterborough diesel engine company have been warned that careless talk might lead to leaks of confidential information.

in their house newspaper not to discuss their work with anyone. The company claims to have evidence that confidential papers have been obtained by outsiders.

FT GROCERY PRICES INDEX

Dearer meats and dairy produce add two points for new peak

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

GROCERY PRICES continued to rise sharply during June according to the latest Financial Times shopping basket.

Table with 3 columns: Item, June, May. Includes Dairy produce, Sugar, tea, coffee, soft drinks, Bread, flour and cereals, Preserves and dry groceries, Sauces and pickles, Canned goods, Frozen foods, Meat, bacon, etc. (fresh), Fruit and vegetables, Non-foods, Total.

The FT shopping basket is based on data collected by 25 shoppers who monitor 100 grocery items each month in the same food stores throughout the UK. The basket covers large and small stores but is not intended as an absolute guide to food price movements.

Although the steep rate of increase in fresh fruit and vegetables has been halted in this month's basket, the expected seasonal falls in price were not as great as had been expected. Lettuce, tomatoes and cauliflowers were all cheaper this month. But these lower prices were offset by the scarcity of root vegetables which pushed their prices up.

BUSINESSMAN'S DIARY

Table with 3 columns: Date, Title, Venue. Lists various trade fairs and exhibitions such as International Trade Exhibition, Microforum Europe '79, Transcube Expedition Equipment Exhibition, etc.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table with 3 columns: Date, Title, Venue. Lists international trade fairs and exhibitions in Singapore, Munich, Seoul, Dallas, Chicago, Melbourne, Johannesburg.

BUSINESS AND MANAGEMENT CONFERENCES

Table with 3 columns: Date, Title, Venue. Lists various business and management conferences such as New York University, ASM: Financial Aspects of Management, etc.

This week in Parliament

Table with 3 columns: Date, Commons, Lords. Lists parliamentary business for the week, including debates on Iron Casting Industry, Army Air Force and Naval Discipline Acts, etc.

Occidental International Finance N.V. Curaçao, Netherlands Antilles. Occidental Petroleum Corporation Los Angeles, California, U.S.A. Public Bond Issue 1979-1994 of Swiss Francs 100 000 000 3 3/4% Issue price 99 1/2 0/0

Handwritten signature or mark at the bottom of the page.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

Table of financial events including company names, dates, and types of events (e.g., dividends, meetings, interest payments).

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Drug exports 5% down this year

BY SUE CAMERON, CHEMICALS CORRESPONDENT
THE VALUE OF UK pharmaceutical exports during the first quarter of this year dropped by 5.2 per cent compared with the same period in 1978 to £147.8m.

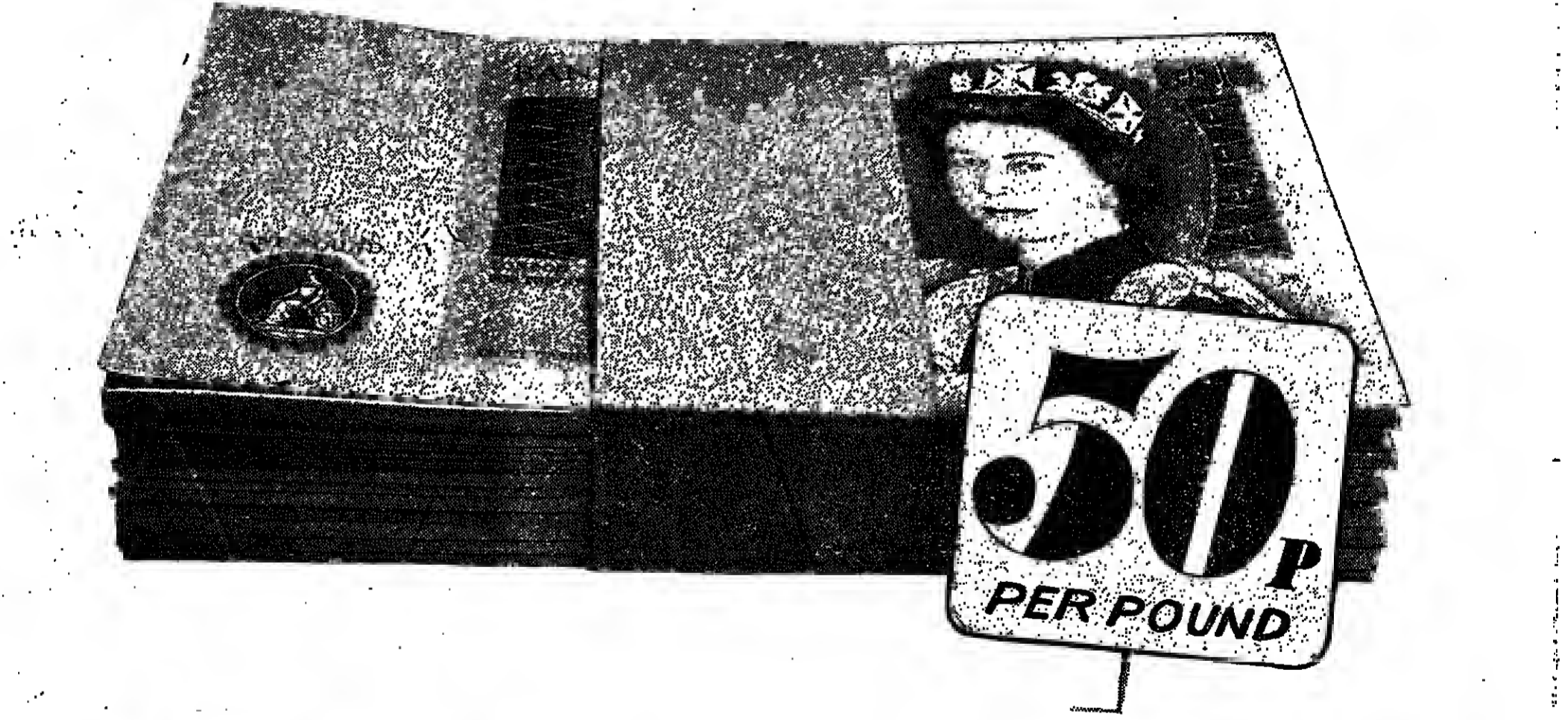
Shipbuilding 'heading for renewed depression'

BY LYNTON McLAIN
THE WORLD'S shipbuilding industries are likely to suffer further depression, Mr. Michael Revell, vice-president of the Marine Midland Bank, says in Lloyd's Shipping Economist, published this morning.

Table of financial events including company names, dates, and types of events (e.g., dividends, meetings, interest payments).

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NRDC can provide half the finance for developing and marketing new technology

There's always an element of risk in developing and marketing new technology. And the bigger the risk, the more difficult it is to obtain finance.

NRDC finance is available to companies of all sizes, including subsidiaries, and we'll consider any project which contains a genuine technical innovation.

technical or commercial failure, we'll take our share of the loss. Joint venture finance is unsecured and off the balance sheet.

please contact Brian Mann at the National Research Development Corporation, Kingsgate House, 66-74 Victoria Street, London SW1E 6SL.

Technical Page

OFFICE EQUIPMENT

All-round printer

IMTEC has produced an A1 enlarger/printer which can be adapted from a high-speed semi-automatic paper feed machine for low-volume use to a fully automatic production printer...

Simple to use and to maintain, it has proven optical units and paper feed method. The semi-automatic feed measures the size of the paper offered and automatically places it in the correct printing position.

Desk-top copy machine

COPIES CAN be produced at the rate of 12 a minute using a new desk-top copying machine from Rank Xerox, the model 2600.

to allow easy copying of bound documents and photographs, past-ups, pencilled notes and even three-dimensional objects can be accommodated.

ELECTRONICS

Exchanges of bubbles

BURROUGHS and Rockwell International have signed an agreement to exchange technical information and assistance in the area of bubble memory devices...

In bubble memories and other electronic devices at facilities in Anaheim, California, and produces them at its micro-electronics plant in Newport Beach.

COMPUTERS

Markets of the Arab world

LACK OF accurate information concerning one of the fastest growing computer markets in the world has prompted SRI International to offer for multiple sponsorship a research program entitled "Outlook for Computing in the Arab Countries, 1980 to 1990."

Information will cover preset computer applications and installations; data communication systems, software and staffing, projection of growth to 1990 of requirements for computer systems and computer-related equipment...

Commission facing a poser

FIRST COMPLAINT to the European Commission alleging that specific measures and practices of IBM infringe the anti-trust clauses of the Treaty of Rome, filed by Memorex, centres in the practice of IBM to release information about the connectivity or not (interface) of its new products...

Clearly such a statement, coming from the European Commission would have immense consequences. Memorex has proposed that IBM be required to issue licenses to those who have patent exchange agreements with it.

With the effect of preventing competitors from attaching their components to IBM systems. This form also asks the complainant to what extent trade between EEC member states may be affected...

Memorex is also trying to close what has been called the microcode loophole: the possibility that IBM might introduce proprietary know-how on both sides of the interface.

COMPONENTS

Ensuring an exact gas mix

AVAILABLE from Megatech of 2A Waterloo Road, Havant, Hants (0705 472868) is the Vacuum General Model 78-7 flow rate and pressure control system aimed at the precise control of gas composition and system pressure.

MATERIALS

Glass foam beads will do wonders

INERT and impervious to water, is a product for the building and plastics industries which consists of granules made of a type of glass foam...

and the other for the provision of partitioning. Glaverbel SA, 166 Chaussée de la Hulpe, B-1170, Brussels, Belgium.

Less risk of blowout

BUTYL LATEX based solution injected into motor car tyres can offer a substantial measure of puncture protection and also contribute to fuel saving by helping to maintain correct tyre pressures for long periods.

HEATING

Control of atmosphere

SAID TO provide "whole bench" protection for up to three workers, cleaning and recirculating the air in the work place, is a unit called Conditional 1700, announced by Colt International, New Lane, Havant, Hants (0705 431111).

COMMUNICATION

Shift for Scicon

APART FROM working on two pieces of hardware that it has developed itself—a communications front-end processor for its own Univac mainframes and a unit for the conversion of telex to ASCII code—Scicon Computer Services believes that it has further consolidated its position in the communications hardware market in the UK by successfully exploiting its recent liaison with Micom in the U.S. and selling 100 of the latter's statistical multiplexers in about six months.

PLANT & MACHINERY SALES

Table listing various industrial machinery for sale, including Rolling Mills, Wire Drawing Machines, and Forging Hammers, with descriptions and contact information.

COMPANY NOTICES

NOTICE IS HEREBY GIVEN that the 25th Annual General Meeting of The Consolidated Investments Limited will be held on Monday, 23rd July 1979...

ITO-YOKAOKO CO., LTD. (CDR) The undersigned hereby give notice that the Annual Report 1978 for the financial year ending 31st March 1979...

ITO-YOKAOKO CO., LTD. (COR) Referring to the advertisement of June 22nd 1979, the undersigned hereby give notice that the 25th Annual General Meeting of Ito-Yokako Co., Ltd. will be held on Monday, 23rd July 1979...

TRANSPARENT PAPER LIMITED ORDINARY SHARES The final dividend in respect of the year ending 31st March 1979 of 10p per share on the issued ordinary shares of the company is payable in cash on 1st July 1979 to shareholders registered as at 30th June 1979.

CONFERENCES BOURNEMOUTH MOAT HOUSE For your next meeting we have conference rooms for 10-300 people (with optional special diets catered for) 127 beds, 2000 sq. ft. of facilities. Enquiries: Mr. Alan Stocker, Manager, Bourne Mouth Moat House, Bourne Mouth, Bournemouth, Dorset. Tel: 01202 33111.

TRAVEL GENEVA, Zurich and Rome, visit the Alps in the morning and enjoy the city in the afternoon. Bookings: 01-476 3433. JET SET, 200, Tottenham Court Road, London, W1P 0LP. Tel: 01-476 3433.

PUBLIC NOTICES

PIPE-LINES ACT 1962 NOTICE OF AN APPLICATION FOR PIPELINE RE-ROUTE CONSTRUCTION AUTHORIZATION. Shell U.K. Limited HEREBY GIVES NOTICE in accordance with the provisions of Part 1 of Schedule 1 of the Pipe-lines Act 1962, that an application has been made to the Secretary of State for Energy for the grant of an authorisation for the construction of a re-routed section of the proposed St. Fergus-Porthead Power Station cross-country pipeline between Newcastle, St. Fergus and Ardee, Londonderry.

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BOND DRAWING NOTICE OF REDEMPTION TO THE HOLDERS OF LIJUNANSKI BANKA 9% GUARANTEED NOTES 1983

ART GALLERIES GALLERY GEORGE, 65-67, GUY'S STREET, W.1. Tel: 01-476 3322. Fine 19th and 20th century paintings, sculpture, watercolours and prints.

Advertisement for Interconexión Eléctrica S.A., featuring a logo with the letters 'ISA' and text stating 'U.S. \$30,000,000' and 'The Republic of Colombia'. It lists various electrical equipment and services, managed by The Tokai Bank, Limited.

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

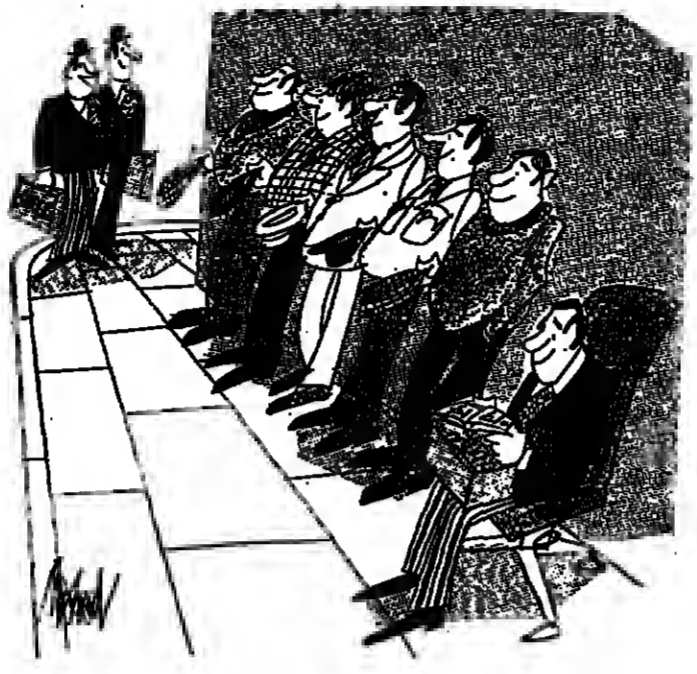
Cholas Leslie reports on the winners of a "Build Your Own Business" competition

The birth of new enterprise

RT LOEBL is not a new word. Even in the company of a "friendly" Conservative...

start-ups, particularly in the North-East, which needed more small firms to create new employment...

presentation of a business plan emerged as a major pluse. Misses included difficulties in exploiting a perceived market...



"Low overheads, labour intensive, low capital requirement. . . it's hard to fault that small business!"

When the state of stocks is increasingly a bit of entrepreneurial mining business possibilities...

ation that there had been a weakness on the financial side of Lumsdon's presentation...

lem given that he needs a minimum £25,000 to get his mine off the ground. This would provide the necessary working capital...

include laboratories. Fisher, aged 38, got his idea, quite literally, in a flash of inspiration...

Unionisation of managers. The panel, which has been in existence for several years, consists of 700 managers...

British managers challenge conventional wisdom on motivation and pay policy

By Jason Crisp

IT IS generally accepted that the personal commitment to their company's business of today's managers has declined...

merely increase. Attitudes towards unionisation were split about equally three ways: in favour, indifferent, and opposed.

of being able to tell employees that they are only allowed—by Government decree—to pay so much.

'No' to worker participation

Nearly one in three managers said that they believed their industries would be employing less people within a year and 40 per cent believed this would be true within five years.

Advertisement for Snam Trans Tunisian Pipeline Company Limited. Includes details about a \$100,000,000 Medium Term Loan, secured by assignment of rights, for financing the Tunisia section of the Algeria/Italy Transmediterranean Gas Pipeline Project.

Advertisement for Kingdom of Sweden 7 1/4% Bearer Bonds of 1979/1989. Lists various international banks and financial institutions participating in the offering.

The mood of UK business

BY SAMUEL BRITTON

ONE OF the fascinating aspects of business conversation in the past couple of years has been how much more optimistic American and Continental executives have been about UK prospects than their British counterparts.

One reason for this derives from the most characteristic symptom of the so-called English sickness: low productivity and low real wages. Output per head or per machine is, as all international comparisons show, on average much below that obtainable with best practice techniques. But this very fact means that a concern which can successfully operate such techniques is to a position to make good profits, pay wages above the going rate and enjoy a reputation as a good employer.

It is a little mysterious why these achievements should be beyond the capacity of native entrepreneurs. However often it is denied, there is a peculiar English class system which inhibits mutual understanding. Americans have often told me how being neither upper class nor lower class nor even "nouveau riche" but simple Americans, they find it easier to communicate across the conventional barriers.

Yet to leave it here is too simple. There are so many accounts of improvements brought about even by native British managements in particular cases that it is difficult to square these on the ground reports with the overall statistics showing almost no productivity growth.

Psychological

This brings one to another psychological puzzle. According to economists who look at costs, prices and exchange rates, the appreciation of sterling should have depressed profit margins to a catastrophic extent for conventional British firms. Companies should have been cancelling investment plans, left, right and centre. There is an element of this gloom in the official "Reprints" forecasts of hiring fees they would have got but for the purchase of those pirated films from America for private collection or onward sale.

Generous

American concerns are, however, also attracted by what they perceive as very generous tax treatments of corporate profits. When Mr. Joel Barnett, the last Chief Secretary to the Treasury, remarked that the UK was "a corporate tax haven" he was speaking widely held international view. But as one American executive emphasised to me the other night: "It was also an individual tax hell. But since the Budget it is just a corporate tax haven." He was not talking about the 5p cut in the standard rate of tax or the switch to VAT, around which the British argument has centred, but the trimming back of the higher rate taxes which were a deterrent to those who were bad at tax avoidance, or preferred straightforward take home pay to complex corporate plans on their behalf.

One should avoid facile connections between structural changes and market events such as the recent strength of sterling. Nevertheless, overseas

investment in the UK is one other factor, over and above North Sea Oil, likely to make things strong. It beats me why Mr. Peter Walker should have given as a reason for devaluing the green pound "the benefit to the balance of payments". The balance of payments problem—if there is one—relates to its strength not its weakness. Recent trade figures give a very partial and misleading picture of the whole picture.

Copyright

The judge ruled that there was insufficient evidence of dishonesty to make it safe to leave that issue to the jury. In the course of the evidence and extensive legal argument, the judge and commercial problems of pirated films, and the means by which film producers can protect their product, were exposed.

Unlike producers of gramophone records or book publishers, the main film companies

Generous

have from early days pursued an unwavering policy of never asking if they did not have the same interest in public and political interest. It will have profound implications for the waning film industry.

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Acquittal shows the pitfalls of pirated film

Copying is one thing, however trading in copyrighted material is another. In the latter case, infringement of copyright takes place only if the trader knew that he was handling an infringing copy.

The WEEK IN THE COURTS

BY JUSTINIAN

means the collapse of the litigation.

So as to prevent disposal of documents in their agents' possession relating to the plaintiffs' machines or designs, the plaintiffs applied to the court for an injunction before serving the defendants with writ.

Endorsed

The obstacles in the path of a prosecutor against anyone handling pirated films are such that alternative ways of protecting commercial products will be sought.

Procedure

The Court of Appeal held that in special circumstances, where there is a strong prima facie case, actual or potential damage was very serious and there was clear evidence of deliberate disposal of evidence, the court could grant an order to hand over confidential information about the plaintiff's printer and defendant's new converter the disclosure of which would be most damaging to the plaintiffs' commercial interests.

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Piggott answers his critics

WHENEVER Lester Piggott writes a reversal of fortune, his detractors have been quick to write him off saying "Well, he's lost his appetite, hasn't he? Or, less kindly, 'not the jockey he was'".

RACING

BY DOMINIC WIGAN

As Royal Ascot approached such remarks were rife, and Piggott's unusually low winning percentage of about 14 per cent compared with a norm of more in Britain for the season than 20 per cent was given as

Further proof that he had lost his touch.

Yet again he proved them wrong—hitting a purple patch at a time least expected.

Riding as well at the Royal Ascot as at any time since his first win on the Chase at Hatfield, on August 18, 1959, and certainly with even more enterprise, Piggott deservedly ended the leading jockey over the four days, for a 10th time.

For sheer expertise in reading a race and dictating proceedings Piggott's handling of Crispino Beau was, in my opinion, the feature of his riding in the race. Setting out to make

all the running on the High Line, he was the Prince of Wales Stakes, Piggott was kept in reserve as the field turned into the short home straight.

Operas and Ballet

COLISEUM. Credit cards 2.00-5.00. Reservations 2.00-5.00. **MURRAY LOUIS CASPIRE COMPANY** with MURRAY LOUIS CASPIRE COMPANY... **ROYAL OPERA HOUSE.** Credit cards 2.00-5.00. Reservations 2.00-5.00.

THEATRE. ADELPHI THEATRE, 01-335 7511. **THEATRE.** ADELPHI THEATRE, 01-335 7511. **THEATRE.** ADELPHI THEATRE, 01-335 7511.

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Criminal law

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ENTERTEINMENT GUIDE

OPERA & BALLET

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OPERA & BALLET

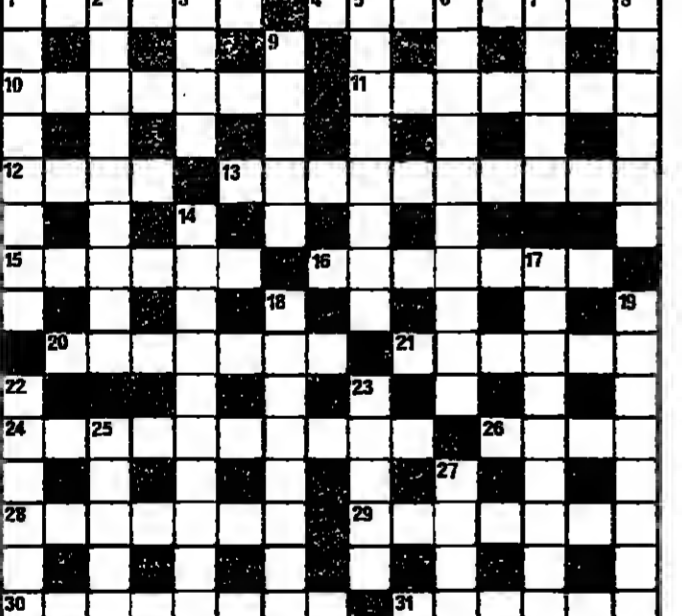
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F.T. CROSSWORD PUZZLE No. 4004



- ### ACROSS
- 1 Two cats provide the best (3-3)
 - 4 Relative gets round in what is left (8)
 - 10 Thankless don is about to desert (7)
 - 11 Backing up in play (7)
 - 12 To puff may be a tedious experience (4)
 - 13 A format apology introduces the piteous spectacle (5, 5)
 - 14 The commander gets in a veterinary surgeon for the hird (6)
 - 16 Again Anthony's part without delay (7)
 - 20 Allowed to be themselves by those who forget and forgive (7)
 - 21 A swelling—it is in the blood (6)
 - 24 A prelude to plain speaking—the bridge player may do it (4, 1, 5)
 - 26 Call for help finds love in different (7-2)
 - 28 This type of music puts Timothy in a temper (7)
 - 29 Attire for a friend about 30 (7)
 - 30 Tools that cause confusion in the work (8)
 - 31 Current admision of paternity in broken English (6)
- ### DOWN
- 1 Fidler who must have a couple more (5, 3)
 - 2 A grim upset for a politician involving change of abode (19)
 - 3 Stone work for nearly everyone (4)
 - 5 Something turns in a policy holder (8)
 - 6 Tax unpopular with Smith minor (10)
 - 7 Here is a crop although no good follows (5)
 - 8 What Ixion was bound to do (8)
 - 9 Jouly of French and Corneille make-up (5)
 - 14 Dictator includes proportion in the end of the speech (10)
 - 17 Suggests lack of effort, but not over money (12, 7)
 - 18 Real PAYE changes in 1980 (4, 4)
 - 19 Expedient about the origin (8)
 - 22 A young fier who made quite a splash (6)
 - 23 Cited as an order (5)
 - 25 Savings of one in a goal break (4)
 - 27 The wood some Scandinavians have to stock (4)
 - The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

THE ARTS

Ingham Playhouse

Toads by B. A. YOUNG

Kammerer, whom Barry has chosen as the hero of the play, was a Viennese...

Jazz at Ljubljana by KEVIN HENRIQUES

Ljubljana, the capital of Yugoslavia's province of Slovenia and a schizophrenic city...



Peter Pears and Marie McLaughlin

The Maltings, Snape Eugene Onegin by RONALD CRICHTON

Rostropovich, as one of the artistic directors of the Aldeburgh Festival, had the happy idea of celebrating the centenary...



Robert Lloyd with Toads (Amanda Knott and Christopher Ryan)

LSO/Tennstedt

torious, exhilarating drawing out the climaxes with a firm—over vulgar—touch...

Lawrence portrait exhibition

The Sir Thomas Lawrence exhibition by the National Portrait Gallery which opens on November 9...

Wigmore Hall Sheila Armstrong

Miss Armstrong is too rarely heard in London these days, and it was especially gratifying that she chose so wide-ranging a programme...

John Barrett Bjorn Borg's fight is tougher than ever

BAR when practice on been seriously hit by sh, there are some who sh enough to consider...

Travel writer wins award

The Arts Council and Provincial Bookellers' Association £250 award for a book on travel or exploration has gone to Shiva Naipal...

CRICKET Trevor Bailey England chose the wrong men

AS HAD always seemed likely, the West Indies won the World Cup, for the second time, in a game at Lord's on Saturday...

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Delta Airlines advertisement: Call Crawley (0293) 517600. Ticket Office is at 40 Regent Street, London W1R 6AT. TriStar leaves at weekly daily at 1205. Delta is ready when you are.

of beating Borg in their epic semi-final. His quarter final is due to be against Arthur Ashe...

French furniture auction expected to make £4m

WHAT SOME experts believe to be one of the finest pieces of furniture to be auctioned comes under the hammer at a Sotheby's sale this week...

QUITE A WEEK FOR THE JEREMIAHS

The inflationary crunch comes to Britain

By PETER RIDDELL, Economics Correspondent

14
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Monday June 25 1979

Europe hangs together

THE MOST striking fact about the meeting of the heads of government of the European Community in Strasbourg last week was the desire among all member states to stick together. The Community will not be alone in facing a major economic crisis if the present shortage of world oil supplies gets any worse, or if the price of oil goes on rising at its recent rate. Equally, European unity will not stick itself enough to solve the problem. But if Europe is divided, the chances of finding a solution will be less.

What is imperative now, therefore, is that the Community should seek to build on the unity achieved in Strasbourg.

Principles
The statement on energy issued after the Strasbourg meeting may look in many ways like a lowest common denominator yet as a general statement of principles it is far from negligible. The Community has reaffirmed its intention to cut oil consumption this year by 5 per cent. It has gone further by resolving to limit oil imports between 1980 and 1983 to a level no higher than that of 1978. It has declared its interest in developing alternative sources of energy, and it has issued a strong endorsement of nuclear power. "Without the development of nuclear energy in the coming decades," the statement says, "no economic growth will be possible."

The fact that member states of the Community are left to go about achieving the cuts in oil consumption in their own way is probably an advantage. There is no case in this instance for harmonisation for its own sake. If one member wishes to proceed by import ceilings and others by relying on the price mechanism, that is a matter for the country concerned. The important point is that the cuts should be implemented, one way or another. Indeed, one of the reasons why the Strasbourg meeting reached agreement was that the French, who had been pressing for the generalised introduction of import ceilings and even for the fixing of a world oil price, were prepared to drop their demands. It was the need for unity that prevailed.

At the same time, however, no one would pretend that the

Strasbourg statement is enough. Such is the precariousness of world energy supplies both now and in the long term, the statement notes, that the world will move rapidly towards a "large-scale economic and social crisis" if a common strategy cannot be worked out between consumer and producer countries.

Defence
The immediate intention is to seek an understanding, along the lines of the principles laid down in the Strasbourg agreement, with Canada, the U.S. and Japan at the economic summit meeting in Tokyo at the end of this week and then to establish contacts with the producers who begin their own meeting on oil prices in Geneva tomorrow.

It is by no means certain that the consumer countries can agree among themselves even on the relatively modest objectives set out in Strasbourg, and it is still less certain that they can reach an agreement with the producers, even if they do. But the way to look at this question is to examine the consequences of failure. The failure of the industrialised countries to agree on energy, or the failure to implement any agreements they do achieve, would undermine such western unity as has been established over the last few decades. The industrial democracies would be obliged to compete destructively among themselves for such energy supplies as exist. They would be incapable of presenting a common front to the producers in any negotiations. The consequences in the longer term would be not only economic and social. They would also spread to defence, for a western world that was weakened by internal divisions could hardly defend itself.

Reality
The European Community has made a start. It has begun to talk less about the surplus of oil than about the shortage of oil. It has recognised that it is competing weakly but that without unity it would be even weaker. All that is a welcome acceptance of reality. It is quite different, for instance, but there is a long way to go from the oil crisis of 1973-74. But there is a long way to go and the unity must be maintained. The example of 1973-74 is a reminder that the crisis does not go away.

More trouble for Muzorewa

A NEW question mark has been placed over the stability of the Government in Zimbabwe Rhodesia by the election of eight Members of Parliament. Bishop Muzorewa's United African National Council and the possibility that there are more defections to follow. The eight have formed a new party under the leadership of Mr. James Chimurembo, the former vice-president of the UANC. This has robbed the bishop of his party's majority in the new constitution. Cabinet and of its overall majority in the House of Assembly. Neither development will prevent the bishop from governing, since the UANC and the entrenched white members in the Cabinet and Parliament will generally vote together.

But the split, which comes just three weeks after the formation of the new Government, does have disturbing ramifications. First, it is bound to increase the relative importance of the Bishop and his fellow white MPs. This in turn is likely to lead to intensified criticism from abroad of Rhodesia's new constitution, under which whites have 28 reserved seats in the 100-member parliament and a quarter of the Cabinet posts.

Secondly, the rupture in the UANC is on trial lines, making it more difficult for the bishop to speak for the country as a whole. The break-away group consists of Zexorus—the tribe to which Robert Mugabe belongs—and it includes some of the UANC's most respected veteran nationalists.

Potentially serious
The split is the latest, and potentially the most serious, of the divisions which have arisen among the parties to the "internal settlement" agreement. Against a background of unbridled guerrilla warfare, Bishop Muzorewa has yet to prove that he is capable of holding together a Government and that he is truly in charge.

This is one of the factors the British Government will have to take into account as it re-

THE ECONOMIC jeremiahs have had quite a week. The current account of the British balance of payments (visible and invisible trade) has swung from a surplus of £800m in the second half of 1978 to a deficit of £1.08bn in the first five months of this year. Company profits are falling sharply and the rate of price inflation is accelerating. Yet sterling has been exceptionally strong, rising to its highest level against the dollar since summer 1975.

This mixture is not quite as paradoxical as it might seem. But taken together these indicators support the warnings of those who have all along feared that Britain would fritter away the benefits of North Sea oil. Consumer spending might be buoyant, but so would imports, and the decline of manufacturing industry would continue in a process known inelegantly, though accurately as deindustrialisation.

The signs have been clear for some time. As last week's Bank of England Quarterly Bulletin pointed out, a significant part of the growth of output in 1975-78 resulted from increased production of North Sea oil while manufacturing output rose very little. Last year's consumer boom was mainly reflected in a sharp rise of imports.

The outlook appears to have deteriorated even since last year. In November, the Treasury was forecasting a growth of total output, as measured by real Gross Domestic Product, of 2.4 per cent this year, compared with 1978. The latest Treasury forecasts are for growth of less than 0.4 per cent this year, partly as a result of the stagflation. But in spite of this slowdown the projected current account deficit in 1979 has been revised upwards from £250m to £750m.

The point to watch, however, is inflation. Last summer the 12-month rate of increase of retail prices was 7.4 per cent, a five-year low. Last autumn the Treasury forecast only a slight acceleration to 8.1 per cent by the end of this year. Now the expectation is that the 12-month rate—already back in double figures—will be up to 17.1 per cent by November.

The Government has thus clearly taken a big risk ahead of the next pay round. But the expected squeeze on company profits—partly reflecting the high level of sterling—does not yet appear to be accepted, to judge by the initial unfavourable response to the Budget in the opinion polls. There have also been union calls for once-and-for-all pay rises to cover these price increases.

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MEN AND MATTERS

Who wants Amin for £25,000?

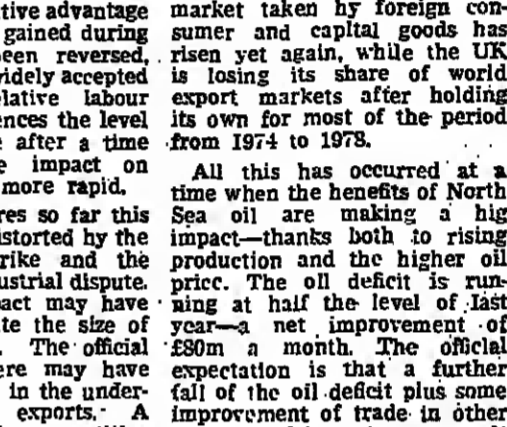
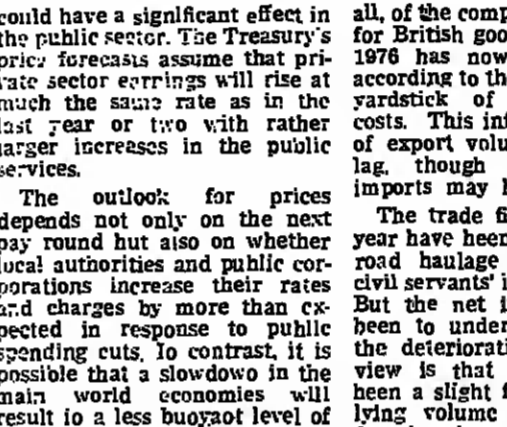
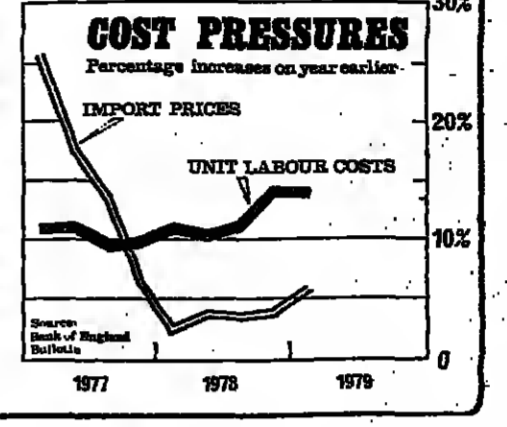
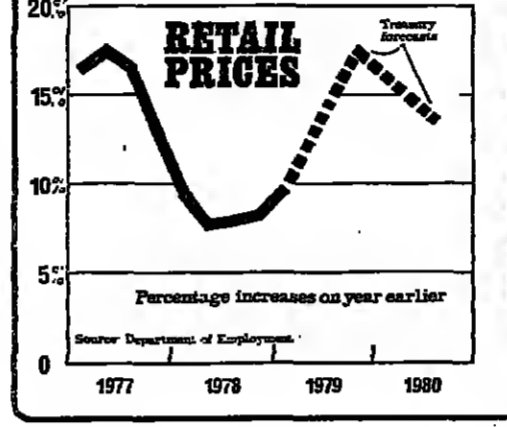
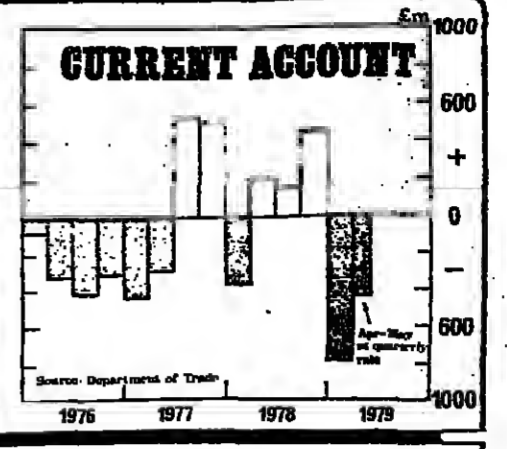
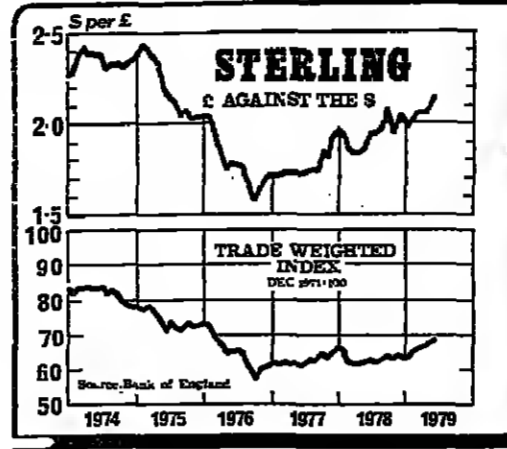
Idi Amin, who has dropped remarkably out of view in the past month, is trying to sell his story to the highest bidder. I gather that the ousted Ugandan dictator has £25,000 in mind. Interested parties will have to make their way to Baghdad, where Amin is holed up with members of his large family. They recently joined him from Libya.

Vanishing trick
The battle for KCA International and Eurocanadian Shipholdings for Furness Withy, who have been courted by the Tory Party, the City of London and the officers' mess.

Since this standard of investigative makes Goldsmith's own efforts seem like a cup of cold Marmite, I urge him to look no further than News Line when he starts hiring leaders-writers for his forthcoming weekly journal.

One in the eye
The seemingly endless war of words between Sir James Grieve and Private Eye has become familiar diversions on the legal and journalistic scene. In the most recent libel action involving the Greek Street fortnightly, Sir James said it was loathsome and "poisonous." So it may surprise him, and sundry other aggrieved members of the Establishment (such as Lord Goodman and Jeremy Thorpe, to name but two) that in some quarters the magazine is considered to be a lackey of Conservatism.

According to News Line, the daily paper of Vanessa Redgrave's Workers' Revolutionary Party, the object of Goldsmith's rage is a "Tory sewer." As an editorial spells it out, Private Eye is a "cabined, anti-socialist, collection of smart-wits to entertain 'every reactionary' in the Tory Party, the City of London and the officers' mess."



Trade figures

In these circumstances the expected continuing strength of sterling could have a bigger impact in preventing any repetition of the runaway inflation of 1974-1975. But the risks have certainly increased in the last couple of months. Even on the Treasury's assumptions the 12-month rate retail price inflation is still expected to be 13.4 per cent in the late summer of next year when the price effects of the Budget no longer will affect the comparison. That is the gloomiest part of the forecasts. Even if the underlying rate of inflation does not accelerate, a lot of damage has already been done. The Bank pointed out last week that most, if not

all, of the competitive advantage for British goods gained during 1976 has now been reversed, according to the widely accepted yardstick of relative labour costs. This influences the level of export volume after a time lag, though the impact on imports may be more rapid.

The trade figures so far this year have been distorted by the road haulage strike and the civil servants' industrial dispute. But the net impact may have been to understate the size of the deterioration. The official view is that there may have been a slight fall in the underlying volume of exports and a deterioration of the competitive position is one obvious explanation, but in addition there has been a slowdown of the growth of British export markets.

After allowing for all special factors it is clear that the share of the domestic

market taken by foreign consumer and capital goods has risen yet again, while the UK is losing its share of world export markets after holding its own for most of the period from 1974 to 1978.

All this has occurred at a time when the benefits of North Sea oil are making a big impact—thanks both to rising production and the higher oil price. The oil deficit is running at half the level of last year—a net improvement of £80m a month. The official expectation is that a further fall of the oil deficit plus some improvement of trade in other exports and imports may result in balance, or even a small surplus, on current account in the second half of this year. As the Bank recognises, this would be a "very poor" performance.

This pressure led to renewed calls for liberalisation of exchange controls on outward capital investment since there was an obvious need, in the Bank's words, to "convert the benefits of North Sea production into a durable form." The Government announced a first step towards relaxation in the Budget. The only response so far has been, perversely, to boost confidence and sterling. There may, however, be substantial outflows when companies and individuals have had time to adjust to the changes. In any event, the scale of the relaxation so far is unlikely to be sufficient to match the North Sea build-up. The alternative of significant intervention to hold down the exchange rate is likely to be ruled out since it might, as in 1977, undermine control over the domestic money supply as a result of large inflows.

There could still be falls in sterling as profits are taken out of the increase in value of short-term deposits left in London in recent weeks. But the underlying pressures are likely to remain upwards unless there is a dramatic change of policy of relative interest rates. The key is that an improvement of the oil account has to be matched by a deterioration either of the non-oil current account or of the capital

Pop power

A colleague commuting to work last week from south of the Thames found himself in a carriage filled with German schoolchildren holding guidebooks to London. As the train crossed the river there was a sudden rush to the windows, from which Battersea power station was visible. The conversation was enthusiastic.

Has the venerable power station become a subject of architectural interest? My perplexed colleague at last caught the drift of the conversation. The Battersea plant appears on the sleeve of a Pink Floyd long-playing album. (For information, although the group is now rather old hat here, it still makes the charts on the Continent.)

Bolting it up

"Ray," says David Siniagaglia, Airfix Industries' new group managing director, "is going to be Meccano's last managing director... I mean that in a positive sense."

Things do at least look a little rosy for Ray McNeice, 45, the eighth man in as many years charged with halting Meccano's annual losses of well over £1m. (The nuts-and-bolts toy company, also makers of Dinky cars, has been in constant trouble since Airfix salvaged it from the wreckage of Lines Brothers at the end of 1971.) McNeice, the latest white hope, has won a temporary breathing space—the 922-strong workforce has agreed to a six-month moratorium on

Pop power

industrial action. "I asked for it and I got it," he tells me, in a mildly-surprised tone. One of his advantages is that when he started work for Airfix 22 years ago it was on the shop floor—as an apprentice making plastic buckets. "But people will only trust a new governor for so long, even if he has worked a machine," admits McNeice.

Until a few weeks ago, he was managing Grayanone, one of the most successful territories in the Airfix empire. Any optimism he feels now is based on the renewed demand for quality toys—a demand which has put old sets of Meccano, and battered Dinky toys, into the window of antique shops. (New ranges of both products are about to be launched, and he thinks they have a built-in asset in their famous brand names.)

The going is not, however, going to be easy: "When you analyse it," says McNeice good-humouredly, "there were seven managing directors before me who were all successful in their previous jobs. One of them might have been an idiot. But they can't all have been idiots."

Pop power

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UNITED ARAB EMIRATES

A new balance, based on compromise between Abu Dhabi and Dubai, is needed urgently if the federation between the states is to evolve and the traditional system withstand future challenges. A central bank, more economic co-ordination and an immigration policy are needed too. Higher oil prices will have little impact on sluggish business conditions.

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East Editor

UNIQUE and strange entity, the United Emirates, has now the most critical point in its history that has spanned a quarter of a century. It is uncertain but, on balance, the positive years during which it has established an identity of its own and its place in the world. Under external pressure, the structure of the United Emirates has been forced to change and work their loose and disintegration. On April 30 this year Sheikh Zayed, the ruler of Abu Dhabi, gave a mandate to Sheikh Rashid, ruler of Dubai, to form a new government. It should be an expression of the will of the people. But even so it remained to be seen whether he could devise

a framework better able to reconcile unity and diversity. It was with some misgivings and under pressure from more powerful neighbours in the Gulf that the seven decided, in 1971, to join forces. They did so, basically, because union seemed the best way of ensuring the survival of their traditional regimes. Ever since, the nature and evolution of the UAE has been such as to defy the question whether it is more of a confederation or a federation. Over the years six of the Rulers, with rivalries rooted deep in history, have tried to preserve as much sovereignty as possible in the face of the extension of the Federal Government's authority and the corresponding influence of its paymaster Sheikh Zayed, the President of the UAE and the Ruler of Abu Dhabi—while also availing themselves of and appreciating the benefits of the union. But the difficulties of creating a harmonious system have been such that the UAE is still governed by a provisional constitution. Nevertheless, there has been a steady, though halting, trend towards greater unification. The poorer Emirates have had little choice but to accept the growth of central authority. But distortions, contradictions and, over the past year or so almost complete stagnation in the UAE's evolution, have been caused by the fact that Sheikh Rashid of Dubai has had the means through his own petroleum revenues, as well as the will and determination, to

maximise the freedom of action for his free-wheeling commercial empire. He has not contributed to the common budget and objects to the way in which the union has developed. Two other important factors baulking what has been a trial-and-error political experiment have been Sharjah's traditional jealousy of neighbouring Dubai and the lack of loyalty of Sheikh Saqr of Ras al Khaimah to the federal concept. Optimistic of striking oil, he originally opted out of the UAE and joined only when his hopes were disappointed. Just as in 1971 self-preservation was the main motive for union, it is even more imperative for the Emirates to agree more specifically on what kind of union and relationship they want. The Rulers had no particular love of the Shah but his presence was a reassuring one. The UAE and its privileged citizenry, who cannot count much more than 200,000 out of a population of nearly 900,000, felt shaken by his overthrow. The possible repercussions of the upheaval, especially in Oman, and the Marxist threat to the Gulf have put a greater premium than ever on effective unity. Achieving it is also a matter of acute concern in Saudi Arabia and Kuwait whose Foreign Minister, Sheikh Sabah al Ahmed al Jaber al Sabah, mediated to pave the way for Sheikh Rashid's mandate. **Articulate** Meanwhile, there have been growing pressures within the

UAE from a politically articulate younger generation for greater unification. They were expressed forcefully in the memorandum prepared by the 40-member Federal National Council, an advisory body whose members ironically are appointed by the Rulers, to the Supreme Council in March. The fact that the highest authority in the UAE, grouping the seven Rulers, had not met for 18 months showed how aimlessly the federal ship had been drifting. Submission of the document must be seen as one of the most important events in the UAE's short history. Significantly, for progressive "technocratic" ministers in the last Government are understood to have helped write it. The most significant of its points, perhaps, were the demands for complete integration of the Armed Forces and distribution of wealth, as well as accountability for it, and complaints about the lack of a permanent constitution and the last Government's failure to pass badly-needed legislation such as the draft statute aimed at establishing a Central Bank and a law on immigration. Mr. Tayram Omran, the Sharjah who is Speaker of the FNC, and others have gone further by asking why there should be no direct elections. One suggestion of the UAE's "young Turks" is that the Rulers should choose 100 candidates who should in turn elect six to represent their Emirate. The memorandum prompted

marches throughout the UAE of young federalists. Sheikh Rashid and Sheikh Saqr of Ras al Khaimah then accused the president of organising them. In response to the memorandum the Ruler of Dubai issued his own, accusing Sheikh Zayed of acting in an unconstitutional manner. Subsequently, there were demonstrations in Ras al Khaimah against the way in which Sheikh Saqr runs his Emirate, where the civil servants had not been paid for weeks, and his hostile attitude to the federation. He was forced to recognise a 30-man negotiating committee to discuss the grievances. The Premier of the last Government was Sheikh Maktoum bin Rashid, son of the Ruler of Dubai. He did not assert his powers, which were ill-defined anyway, because of the divisions stultifying the federation, particularly those between Abu Dhabi and Dubai. The president might appear to have taken a bold gamble in throwing the challenge to Sheikh Rashid. However, it is a logical way of seeking a radical solution to the problems of the federation in so far as it has been Dubai's lack of co-operation and differences with Abu Dhabi that have been the main cause of paralysis. **Meetings** Happily, personal relations between the two Rulers, who little more than 30 years ago led their rival forces in an armed conflict between the two Emirates, are excellent. It was

out of rational calculation rather than despair that Sheikh Zayed asked Sheikh Rashid to accept the mandate. Moreover, twice within a week at the end of May Sheikh Rashid had amicable meetings with Sheikh Sultan of Sharjah who has been positively supporting the Ruler of Dubai's efforts to the point that he accepts that two of his subjects in the last cabinet will not be in the next one—if and when it is formed. But the June 3 deadline for the creation of a new Cabinet passed without an announcement of its formation and the meeting of the Supreme Council scheduled to give approval was postponed, despite the sense of urgency felt by federalists within the UAE and sympathisers outside it as the debilitating long summer season sets in. The delay indicates that the Kuwaiti Foreign Minister did less to break the deadlock than most observers had hopefully assumed. Some cynics have suggested that Sheikh Rashid would like to let the whole issue drift because he has little self-interest in strengthening the Federation apart from the general question of security. But there is little doubt of his sincerity, good faith and commitment. His advisers say that he is prepared to hand over half his petroleum revenue to UAE Government—with the proviso that it should be kept in the Ministry of Finance account in Dubai over which he would have control.

Similarly, as long as he is satisfied with its management, Sheikh Rashid would approve the establishment of a Central Bank and allow the foreign exchange earnings of Dubai to be channelled through it. In addition, he has committed himself to the Doha Defence Force being integrated properly into the UAE Armed Forces and giving the central government overall responsibility for his police force, with its air wing, and his departments of education, health, electricity, water and TV services. **Burden** Financially they have become an increasing burden to Sheikh Rashid who is primarily an entrepreneur. The cynics note that if his revenues had continued to run at last year's level he would have been a net gainer, but that with this year's increments he will be paying more than he will receive from a common budget. At the heart of the matter is the dispute over the nature of the Federal Government. Sheikh Zayed, who has funded it, wants it to be strong and centralised. More at ease bunting bustards with his hawks and talking with his tribesmen in the Liwa Oasis, he has no inclination to administer or read balance sheets (even if he could understand them). He has not been concerned about the creation of a fat, inefficient central bureaucracy, now numbering nearly 32,000, mostly expatriate Arabs, whose rent payments enrich Abu

Dhabi's landlords and distribute revenue. Sheikh Rashid wants not only to reduce the number on the civil service pay-roll, but also to stop wastage, delay and corruption so that more money is spent more effectively. Perhaps the most vital aspect of his approach to the problem would be to decentralise the Federal Government, giving more power to individual Emirates to supervise its administration in their own territory. Sheikh Rashid objects to the central authority's inclination to impose bureaucratic restrictions on commerce and its notions about trying to control growth restraints on spending. He and Sheikh Zayed must decide to what extent there should be representation of individual Emirates. There is also the question of the debts of Sharjah and Ras al Khaimah. The Ruler of Dubai would be against halting them out from federal funds but might not object if Sheikh Zayed continued giving subventions to the other Emirates as he has to Sharjah to ease its plight. In the medium-term, the great danger lies in the fact that any compromise acceptable to the leading figures of the UAE would not necessarily be welcomed by the young nationalists, because Sheikh Rashid's proposals would tend to strengthen local autonomy if implemented. With the rise of a youthful federal political consciousness the main threat to the dynastic Rulers is the backlash that could be created by bickering among themselves.

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UNITED ARAB EMIRATES II

THE ECONOMY

Coherent policy needed

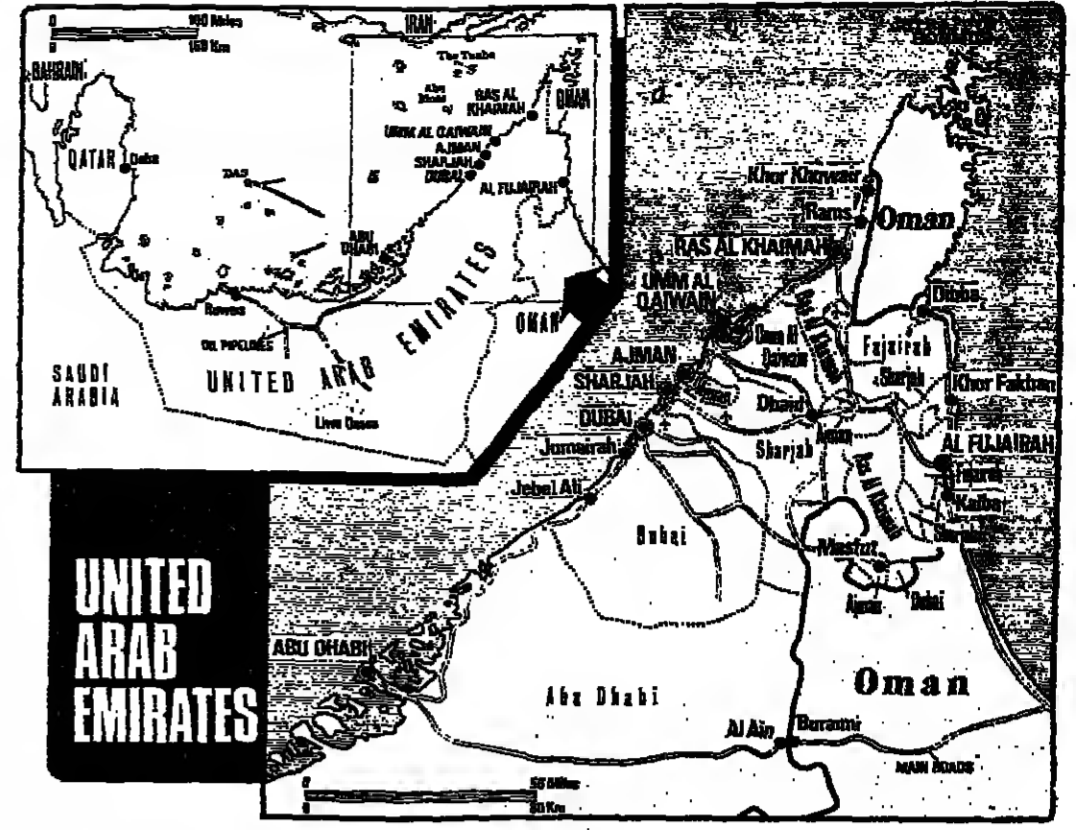
AS AN economy, as much as a political entity, the United Arab Emirates (UAE) is distinguished more by its differences and disparities than by its common denominators.

ing the power, status and respect given to central banks elsewhere, the UAE Currency Board is still not in a position to restrain undisciplined growth in the private sector; that, as it happens, ground to a halt two years ago because of its own excesses.

formation, while less than 5 per cent is attributed to Umm al Qaiwain, Ajman and Fujairah—the three smallest and poorest collectives in the union—whose collective indigenous population is not very much less.

In the earlier period the construction sector grew fastest tripling its share of non-GDP to establish the quarter share that it still holds. That expansion reflected the rudimentary base and the influx of expatriates required for the UAE's rapid development.

within the State itself, Abu Dhabi still recorded a fiscal surplus of some \$1bn last year. Its own capital spending went up from Dh3.74bn to Dh3.31bn. So Dubai's rise as well.



UNITED ARAB EMIRATES

Table with columns for 1975, 1976, 1977, 1978 (est.) and rows for CURRENT, CAPITAL, and FINANCING.

Table with columns for 1975, 1976, 1977, 1978 and rows for Revenue and Expenditure.

Recession Businessmen and bankers question whether the terms recession and stagnation are appropriate to the experience of the UAE over the past two years.

Since 1972 the population will have roughly tripled to the officially estimated figure of 277,840 in 1978 of whom less than a quarter are citizens, and make up only 15-20 per cent of manpower.

More serious are the liabilities of Ras al Khaimah and Sharjah. Those of Ras al Khaimah are estimated at about \$500m including loans extended from the Currency Board believed to account for about two-thirds of the total that effectively have been written off.

From the standpoint of the disjointed UAE economy, however, there are more immediate problems, with grave political implications, whose resolution must depend on the awaited agreement on the future orientation that the UAE should take.

Most vital of all if the UAE is to become a plausible and viable economic unit is the enactment of the draft legislation for the creation of a central bank and the willingness of the Emirates to channel through it their foreign exchange receipts.

Even more miraculously, it has been able to keep the situation stable despite being starved of foreign exchange by Abu Dhabi as well as Dubai and Sharjah.

PLANNING

Conveying the message

BUILDING A country from scratch is a long affair but with remarkable speed the United Arab Emirates (UAE) has completed a basic network of roads, telephones, ports, airports and the rest of the framework on which a modern society and its economy rely.

What might be called the "social infrastructure"—hospitals, schools and housing—is finished. Such institutional buildings are completed in quantity rather than quality, however, because of a serious bottleneck in developing human resources.

No planning is possible until the UAE is politically cohesive enough to formulate a population policy. Two hundred thousand or so nationals will never be enough for the social economy that UAE wants to construct.

This is significant in a country where key posts tend to be given as a reward for eminence as a sheikh rather than for individual abilities.

The problem is understood by the Ministry of Planning, which wants the country to accept a Five-Year Development Plan starting in 1981. A strong proposal for one was made to the Cabinet and earlier this year passed to the Supreme Council for consideration.

The massive building programme for hospitals, schools and housing is well underway though progress towards completion has highlighted the population problem.

Asked what his Ministry had achieved, he replied: "The main objective was to push for a comprehensive five-year plan. Everything of the last two years has led to this. We have done all the preparation in field studies, sector studies and regional papers leading to the proposal submitted to the Supreme Council."

The planning strategy which Mr. Khobash has in mind is based on the premise that producing more oil can only be justified if it results in the creation of other renewable sources of income in the future.

It is a major achievement to have linked all but a few desert communities to a network of modern roads throughout the UAE.

Included in the proposal was a demand that a National Planning Committee be set up, chaired by the Prime Minister and including a number of Ministers plus individuals from every Emirate involved in planning and economic administration.

With these aims in mind the Five-Year Plan which the Ministry hopes it will be asked to compile for 1981-85 would diversify from oil dependence, develop capital-intensive and not labour-intensive industry, design education and training to meet the needs of the socio-economic programme, encourage the private sector.

Richard Johns

Dedicated to commerce for more than a century

Behind the Galadari Brothers Group is a long tradition of business activities. For more than 150 years, the Galadaris have been building up unrivalled commercial experience and business expertise in the Gulf.

Today, Galadari Brothers Group enjoys the reputation of pioneering various enterprises into a vast conglomerate that owns or controls over 30 different companies in the U.A.E. such as, Banking, Construction, Contracting, Hotel, Automobiles, Manufacturing and Food Processing.

With its reputation and ability acquired from a century and more of business in the Gulf, the Galadari Brothers Group is firmly committed to playing a major role in the continuing development of its country, and helping to create an even more prosperous U.A.E.

Galadari Brothers Group

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Advertisement

Beyond Oil

Dubai's 'Industrial Revolution' points the way

It is no accident that Dubai is leading the way in a policy of alternative development to oil.

Dubai is well placed to do this since it was a thriving commercial centre long before the discovery of off-shore deposits. The home of prosperous merchants, Dubai alone, was able to surmount the decline and disappearance of the pearling industry when it was faced with Japanese cultured pearls in the thirties. The Dubai merchants, whether they were dealing in pearls or gold, were a thriving community even at a much earlier date, respected right round the Gulf and as far afield as India.

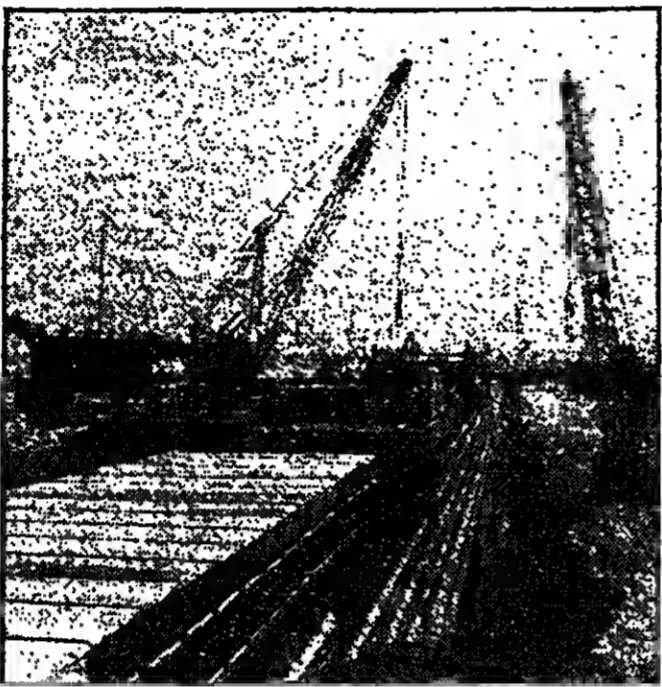
Oil, in any case, has not engulfed the economy as elsewhere in the Middle East. H.H. Sheikh Rashid Bin Saeed Al Maktoum, Deputy President and Prime Minister of the U.A.E. and Ruler of Dubai saw from the outset that oil would not last forever, and, as a constant preoccupation, has considered alternative routes for the economy. Keeping oil in the ground is one solution, but such static thinking has little appeal in Dubai. There were fresh generations to be considered with expectations far different from those that had obtained

in the past. The country needed a diversified, economic base and this, it was clear, would have to be created. Dubai has traditionally looked to trade and to the sea. These, therefore had to be the point of departure for industrial expansion. First, there would have to be a deep water port of huge capacity, the relevant industries that could make as much use as possible of raw materials that existed locally or could be economically brought in. From these and other simple expedients, concepts of the industrial future began to arise. The great Jebel Ali project was born.

Out of the virgin sand—a year ahead of schedule

By June 20, 1979, at Quay 10, the Nishigoku Moru unloading cement. To the captain and the Japanese ship this routine, but for Dubai of the business world, it is a milestone. At Jebel Ali Port, deep water and a deep water port, the \$1 billion Jebel Ali project is in operation. Moreover, in operation a year ahead of schedule. This is not a business circles in New York to Tokyo, as a confirmation of the what analysts led: "the world's most industrial under-

Industrial technology can be harmonised together and a balance struck. Energy, perhaps the most vital constituent of the whole plan, serves as an example. At Jebel Ali this is to be drawn from several sources, mostly offshore to the shape of natural gas. Broken down into liquid form at the gas liquefaction plant close to Jebel Ali Port, the gas becomes liquid Propane, Butane and Acetylene. All to be re-exported as commercial products while the Methane fraction gases that are left will be passed on for use at the Jebel Ali Aluminium Smelter. In their turn they will provide energy for aluminium production and for the desalination plant that is an integral part of it. So the chain continues; raw materials from near at hand being brought into the industrial mix and joining others from sources half across the world. What results is re-exported in the form of finished products so that a complex web of commerce and industry is created, with Jebel Ali at its centre.



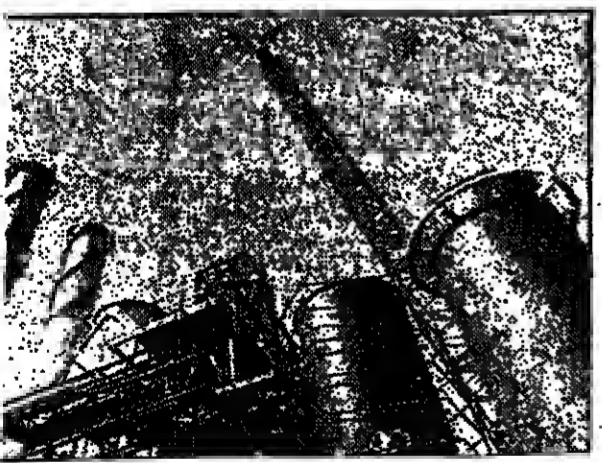
The Nishigoku Moru unloading at Quay 10

Before, during and after oil.—Dubai

It is known to have existed as a fishing and pearling city for hundreds of years. From the beginning graphical position seems to have worked to its credit. We already see the shape of modern Dubai around the turn of the century when merchants Persian port of Linnah moved to Dubai to avoid its onerous duties. Others followed; attracted by the freedom and action enjoyed by the citizens of Dubai; as well as the trading outlook of the Ruler. Dubai began to become the major commercial centre of the Gulf and became a place of the sea routes to India and the Far East. Today, a place of glittering buildings and roads that thrust through tunnels and over bridges nevertheless, is the marks of its mercantile past; the graceful wind for example, adjuncts of a settled and prosperous commerce which made Dubai famous for shrewd and honest trading there was any thought of oil. When oil did come, it was not in all-obliterating fashion. Even today, Dubai does not claim to be more than the oil-exporting leagues of the Gulf. Viewed from therefore, oil has never been seen as such a huge bonanza or to say that it has fitted into a thrifty and prudent spirit as a welcome addition, but without changing that spirit out of all recognition. If there had been no oil, it is perfectly possible that the city, now rising out of the desert at Jebel Ali (though in a modified form) would have arisen anyway.

The merchants and administrators of Dubai have always found the means to build a sound economy whether this was pearls, shipping or transactions with third parties involving merchandise that never even touched the shores of the Gulf. A Dubai banker, watching the first ships unloading at Jebel Ali was heard to remark: "We are looking at the future—and it works." In Dubai, the future—the inherent potential for the Sheikhdom, its people and the U.A.E. as a whole—underlies every commercial decision and government commitment. The vision of Jebel Ali is the vision of an economy whose spread across industry, business and trade is wide enough to withstand the fluctuations of world markets. Dubai sees no reason why it should be in the grip of vast, impersonal forces that can wither the future of a small country. This is why an analysis of the new undertakings in Dubai and Jebel Ali in particular, show industry being re-processed by further industry and re-emerging as commerce. The billion dollar Aluminium Smelter at Jebel Ali provides a good example of this: Waste heat from the gas turbines will be taken up by a linked desalination plant and used, eventually to produce as much as 45 million gallons a day of water fit to drink. Whether it is gas, concrete or water, the principle remains the same. It is the use of high technology to make what is in the ground, in the sea—in the very fabric of the mountains—work to produce commodities that will, in turn, produce trade. This is complex yet simple—the Dubai style in thinking, working and living.

The world as oyster

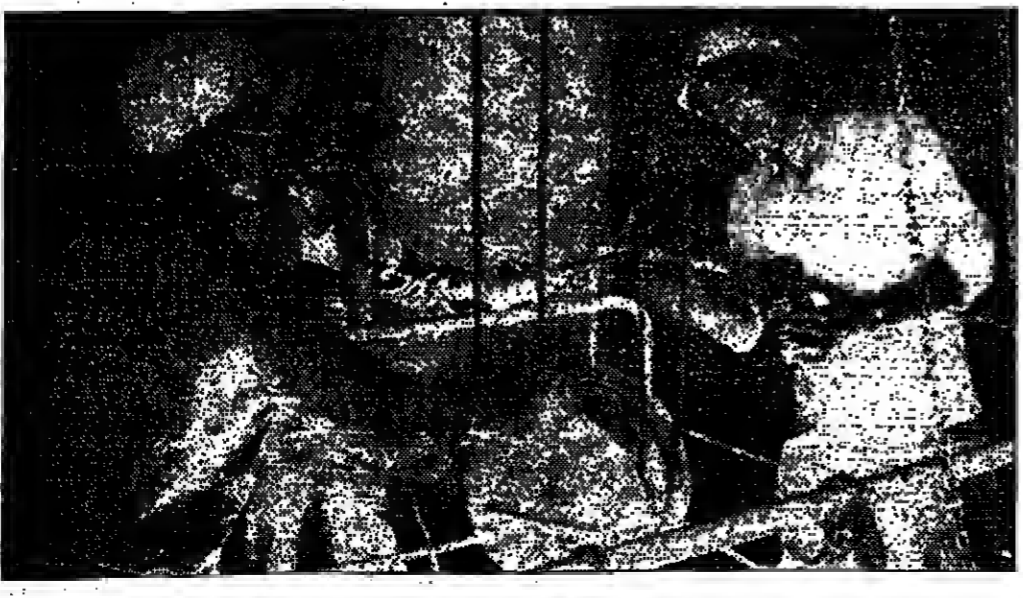


Aluminium Smelter, Jebel Ali

If you look closely at what is happening in Dubai the term "Middle East" can be seen in a new and exciting context. Dubai is truly in the middle—the middle of a world where eastern workforces interconnect with western investment, where raw materials from, say Australia, are fed into a chain of production that uses the expertise of five nations and the machinery of ten more. An Aluminium smelter, for example, could be established almost anywhere, regardless of climatic conditions, topography, population or any of a hundred variables, provided certain vital conditions are satisfied. Briefly, these amount to: energy, supply of raw materials, an effective workforce, means to export the finished product, business confidence producing investment, a favourable commercial climate where tariffs, etc., do not constitute an obstacle, technical expertise and stable conditions in general. Dubai, sitting at the crossroads of the world, fulfils all these demands to perfection. The business planners of Dubai have taken the world of instant communications and interlocking economies as it exists and—there is no better way of expressing it—made that world their oyster!

Flag day in Dubai

The foreign nationals in Dubai were to pick to display the flags of respective countries, a shout internationalism would be neatly traded. At Jebel Ali it would be more telling. The communities established themselves or already had as part of the New Jubail road like a Who of international industry. They Tube Investments, Oxygen, Rothmans, Explosives and many others are already in operation and the Cleveland Bridge is in the almost endless organisations from all of the world which are in the actual section.



Workers at the Container Terminal

self, has formed a company, Dubacab, which will produce housewiring and power cables. Overall, ultimate supervision and responsibility for the vast undertaking is firmly with Dubai. And it is all managed in a simple, unpretentious way. The places where decisions

involving millions and even billions are made, surprise one by being unassuming to a degree. Dubai supremely justifies the saying that "Big thinking is never done in big rooms." The planners and entrepreneurs of Dubai are too involved with the task in hand to bother about external trappings. It is a style that works its way through to foreigners as well. Office doors are open, conversations are brisk and to the point. This harmony that underlines all undertakings big or small, seems to be taken for granted.

Getting it together

A Financial Consultant, asked to comment on the way undertakings like the Jebel Ali project get off the ground, described something he had seen from the window of his hotel in the centre of Dubai. "The day I arrived, I noticed an open space. Not much more than a hole in the ground. Two weeks later, when I left, there was a building half complete. They were up to the second floor. By a mysterious intensity of effort results appear faster than you would think possible."

What would still be on the drawing board or merely in the mind somewhere else is already a concrete reality in Dubai. It's like this at Jebel Ali. From the moment that Sheikh Rashid planted his walking-stick firmly in the sand and said: "Build it here" things began to happen. The speed with which they happened is a matter of record. They were able to dock Britannia at Quay Ten during the Royal visit with construction well over a year ahead of schedule.

The financing of Jebel Ali came first. Bearing in mind that Dubai, in common with the rest of the U.A.E. had been going through something of a recession following the four-fold rise in oil prices and, like the rest of the world, was not immune to inflation, it says a great deal about the confidence of international investment in Dubai that the major financing needed was accomplished smoothly and speedily. Morgan Grenfell, lead managers for the Eurodollar loan make a significant comment:

"It is a most rewarding fact that a country like Dubai which, until a few years ago, was borrowing in dollars and drafts, was able to be presented to the market as a borrower capable of taking a loan which, even in these days, is sizeable by any standards." In fact, the financing of the Jebel Ali project is a combination of external loans, and investment from the resources of Dubai itself. This reflects the same principles of thrift and control that characterise the technological planning.

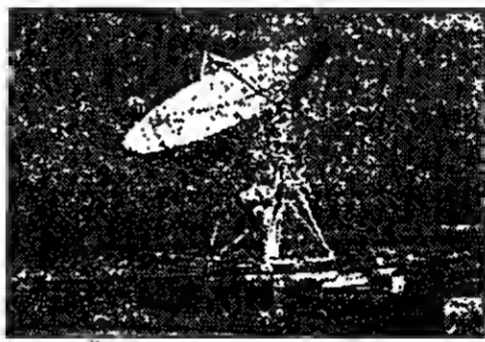
Which comes first—industry or infrastructure?

Michael Tiogay, writing on infrastructure in the U.A.E. in the Financial Times last year said: "...the surplus revenue to Jebel Ali is plain to see. New roads have been built. Services in the shape of water supply; housing, communications, parks, afforestation, shopping centres, etc., are springing up everywhere, and in Jebel Ali itself a whole new city is planned. All this is going forward in tandem with the building of plant and factories on the industrial sites and at the deep water port. In human terms, the chief need is for education and it

where nothing existed before, all must be accomplished at a single stroke. But the evidence of development complementary to Jebel Ali is plain to see. New roads have been built. Services in the shape of water supply; housing, communications, parks, afforestation, shopping centres, etc., are springing up everywhere, and in Jebel Ali itself a whole new city is planned. All this is going forward in tandem with the building of plant and factories on the industrial sites and at the deep water port. In human terms, the chief need is for education and it

must be said that the administration in Dubai is obsessed by it. Jebel Ali is not conceived in terms of money and profit only—more important than these is its role in the future—the future as it concerns the ordinary citizens of the country. To this end Dubai is planning for an almost totally urban population which will be educated to a standard as high as any in the Arab world. Dubai is not just traders, bankers and businessmen. There are the people of the desert and they are being

encouraged to leave their traditional way of life which, though picturesque, is very basic, and to accept that they belong to a country in step with the twentieth century. Housing has been provided and all the material means to develop a new life. Education, most important of all, is free, right through from junior grades to university and beyond. There is no reason why the child of nomadic parents should not, in one generation, become a key member of one of the many enterprises now starting at Jebel Ali.



Dish reflector at Jebel Ali earth station

Earth station Jebel Ali

The huge reflecting disc at the top of the hill that is the "Jebel" in Jebel Ali gives, at one glance, the clue to what is going on here. Cooled like a huge air conditioning partner thousands of miles out in space, it symbolises the

importance of communications in every part of the undertaking. Inaugurated in 1975, the earth station took the Emirates into the space age. A decade ago there were no more than a handful of calls a day. Now it's normal if there are three thousand!

For space age executives, a grass golf course in the desert

Very little at Jebel Ali has been left unconsidered. From the start it was decided that there should be an hotel, as part of the industrial complex, that would provide luxury living and an opportunity for busy executives to relax on an unprecedented scale. This is the Hotel Jebel Ali. Now nearing completion, it will have a range of facilities that, in a single hotel, may well be unmatched anywhere in the world. Among major attractions, there will be a golf course with real grass—the one and only in Arabia. Three swimming pools linked but divided, will include a children's pool, one for adults, and a high dive pool. And when you are tired of these you can leave them for the pellucid, turquoise-blue sea. There is to be a yacht marina with shore arrangements that would look good in Cannes or Monte Carlo, and a list of aquatic activities which enthusiasts would find hard to fault. Businessmen, whether they like it or not, have time to fill between meetings and appointments. The Jebel Ali Hotel is dedicated to this "filling" as pleasurably—and as healthily as possible.



HOTEL JEBEL ALI DUBAI

A brand of leadership the business world accepts.

There is no doubt that much of the single-minded concentration on the task in hand at Jebel Ali has started from above. Sheikh Rashid is not a lover of committees, making decisions in a plian and practical way as they are needed. Mention his name at Jebel Ali and you will be left in no doubt that whatever else it may be, this kind of management is popular with the men on the spot. Sheikh Rashid takes a

detailed interest in most of what goes on. He himself commissioned the building of a slipway with ultra modern lifting gear, not far from the centre of Dubai. This is something much needed in the Gulf which is crowded with small-tonnage shipping. The slipway brings virtual automation to shiprepair and hull inspection—tasks performed up to now by old fashioned and laborious methods, the potential savings in time and money for ship owners are great and they have

responded by filling the slipway from the word go. Sheikh Rashid makes no secret of his pleasure at the success of the venture, and because it has fulfilled so marked a need. As with most of his policies, the Ruler's concept of the Dubai-Jebel Ali package is clear-cut. Government regulations are minimal and the economy is free, not in name, but in fact. The businessman, the investor and the property owner is actually helped by the state, not strangled by taxes. All is geared to profitable accomplishment—for management and workers alike. It is a unique and inviting prospect stretching into the next century. But is there, perhaps, a tinge of regret for a way of life that is irretrievably past? A young Dubai graduate comments on this briskly, quoting with considerable aptness: "The past is a foreign country. They do things differently there."

HOTEL JEBEL ALI *** FORT HATTA HOTEL

Two new hotels are being built in different parts of the state of Dubai; the five-star Jebel Ali and the Fort Hatta; a hotel so unusual that it defies normal classification.

Although they have been planned, and may be used quite independently of one another, the Jebel Ali and the Fort Hatta will actually provide an integrated experience that is unique.

Jebel Ali is by the sea and the Fort Hatta is in the mountains. Jebel Ali is dedicated to the international executive who has to space out his time between appointments and meetings. The Fort Hatta complements its sister hotel by providing a haven of absolute peace amid remote and

thrilling scenery. The Jebel Ali Hotel will have a real grass golf course (the one and only in all Arabia), a yacht marina, a three-pool complex and a list of aquatic and other activities that challenge comparison with any hotel in the world.

Apart from its swimming pool, beautifully appointed apartments and superb food, the Fort Hatta duplicates the Jebel Ali in very little. Bedouin feasts in authentic surroundings, champagne and caviare as part of a weekend package—these are just a few of the attractions that are projected. The Fort Hatta will join the effortlessly sophisticated with the simple and traditional, and it will do it in a way that is as real as the grass at Jebel Ali! Both hotels are designed to set new standards in international Hotel service and luxury.

Enquiries are welcome and bookings can be arranged to coincide with the opening dates, contact

The Manager, P.O. Box 233; Tel: 664134-5; Telex: 45491 DTCOEM.

UNITED ARAB EMIRATES IV

DEFENCE

Legions galore

THE UNITED Arab Emirates has at its disposal more armed men per head of population than any other State in the world.

distinguished in the Armed Forces, though out of all of them are military; law and order; transportation; medical, cultural; defensive. The law-and-order role is very real in a country which has only recently been connected by modern roads and where until recently the strongest individual ruled in remote areas with no regard for central authority.

Crotales for air defence) and an artillery corps. The armoured brigade has French Panhard APCs and has received one-third of the 70 or more AMX 30 light tanks it has ordered from France.

In contrast military intelligence which has strong Jordanian foundations, is sophisticated enough to regard the U.S. as a possible threat to the sovereignty and security of the UAE. It is a fact from the UAE viewpoint that direct U.S. military interference is more likely than Soviet intervention.

A lot of business

شكراً جزيلاً (Thank you very much)

Since opening a new branch in Dubai a year ago, Amro Bank has been kept very busy. In particular there has been considerable call on our medium-term credit facilities.



Dubai Branch: Chamber of Commerce Building, 3rd Floor, P.O. Box 2941, Dubai, United Arab Emirates.

The State machine, however, is incapable of addressing itself to the most serious questions on defence, security and stability. The hardest questions include: differences between Western and UAE national interests and the distinction recently drawn into the U.S. between Middle East states and their rulers, the influence of external events on internal security; the role of the military as a force for change.

To serve its resident population of less than 800,000 of whom probably less than a quarter are nationals, the UAE has 30,000 men in the army, navy and air force and 20,000 in the police and security departments. This disproportionately high figure can only be partly explained by the existence of a duplicate military force in Dubai which only now has agreed to integrate its armed forces.

Unique The existence of so many nationalities in the army of an ethnically homogeneous country is unique. Such heterogeneity inevitably creates questions about ultimate loyalties. However, 70 per cent of the officers are now "local" including every brigade commander, company commander and director.

The cultural function is important since the Army is the single institution for discipline, training and bringing the ordinary people into the modern era. This has been an important factor throughout the Arab world, and the state-building function is no different in UAE.

The defensive job of the army is to stop a hypothetical invader for long enough for the news to emerge. This should permit UAE's allies to help. National security is seen as part of Gulf regional security, so the strategy breaks down because it depends on unco-ordinated neighbouring armies without combined intelligence.

The UAE acknowledges no enemies and realistically regards conventional land attack as unlikely. However, the rulers (with the possible exception of Sheikh Rashid of Dubai) believe that the forces should be well equipped and trained and equipped to get as a deterrent both to regular military and guerrilla attack.

Navy

The air force is well trained—60 per cent of the pilots are "local"—and will keep its present equipment for 10 years. The navy is weak considering the length of coastline, the amount of illegal immigration, and the vulnerability to sabotage of the off-shore oil rigs. The hard nose of the navy is six Vnsper type fast patrol boats armed with 70mm guns and Exocet missiles.

Capability against insurgency, sabotage and guerrilla attack is vital to prevent foreign intervention. The three areas of vulnerability internally are: off-shore sabotage, land guerrillas and urban terror. Despite high-quality divers and consciousness of possible sabotage to oil rigs, the navy is simply too small to adequately protect its marine interests.

The UAE authorities do not see why they should be a target for attack, but they do recognise that the vulnerability of the Straits of Hormuz to terrorists is something of a myth. Experts say that although the Straits are shallow they could no more be blocked by a single sunken oil tanker than, say, the English Channel.

The authorities fail to see how serious is the threat of urban attack against the civil population. They see defence regionally but do not see the corollary that the UAE is a logical attack point for any attempt to destabilise the Gulf. A limited number of bombs in cities would send the rich nationals to the first aeroplane.

While the military security machine tries to analyse and respond to possible threats to the regime, it reflects the inexperience of the internal security service, which is still at the stage of goons hanging around hotel lobbies. Until four years ago none of UAE's working intelligence officers were nationals.

External events, over which UAE has no control, could occur in Oman or Iran. In Oman a collapse of order would have immediate repercussions in the UAE where the Iranian nation made between an Omani and national. The families are the same, many have two passports and Omanis cross back and forth as though there is a border.

The Iranian factor is most alarming. The UAE has estimated 100,000 nationals of Iranian origin, mainly Sunnis, who are fully integrated, but Dubai has at least 30,000 Iranian nationals (according to local Iranian who are intimately involved in the political crisis in Iran. Iranian passport holders are 60 per cent Sunni and 40 per cent Shi'ite Muslims and have always opposed to the Shah. The has been tension within the community over the need to respond to Ayatollah Khomeini over how far to press for the celebration of holy Shi'ite days and over the proposed opening of Islamic guerrilla offices in the UAE.

When Ayatollah Khomeini head of Iran's revolutionary tribunal, visited the UAE recently he was the first foreigner to be addressed in Iran in Dubai as his own constituents. He did not consult the rulers before announcing his intention to open offices of the Fedayane Islam: a religious vanguard which give revolutionary guidance, Shi'ite Muslims. At least two of his entourage were Arab Dubai merchants. If Iran should into full-scale civil war the chances are high that Iran in the UAE would be dragged into taking sides.

Michael Timga

AID Most generous benefactor

IN A country of superlatives it is no surprise to learn that the UAE is the most generous benefactor in the world in proportion to its income. Grant and loan disbursements have been consistently more than \$1bn a year since 1974.

Most of the money comes not from the UAE Government as such but from Abu Dhabi itself which allocates almost a quarter of its GDP to assistance of various kinds.

There is a variety of reasons for this policy. Sheikh Zayed, Ruler of Abu Dhabi, is a very generous individual. And culture, tradition and religion combine to make aid giving a natural reaction to the sudden acquisition of vast wealth. Also, there is an awareness that only ten years ago the majority of the Emirates' inhabitants lived with hardship or abject poverty.

loans were usually more helpful to needy states than cash and aid was increasingly channelled through fund projects.

The fund now handles more than half of all disbursements and in addition manages a number of government-to-government project loans. Increasingly it participates in joint loans with other institutions. Quite separately, the UAE is a major contributor to a large number of international development organisations.

Outflows include government-to-government aid, balance of payments support, special payments by Sheikh Zayed, project disbursements of the Abu Dhabi Fund and annual payments to international funds, banks and development organisations. Two new elements affect this year's payments: first, the UAE's contribution to the Baghdad Fund. Set up last year to help Arab states opposed to President Sadat's peace treaty with Israel, and second, the Abu Dhabi fund will have to have another Db 1bn of its authorised capital paid up to cope with a bulge in disbursements.

FOR PROFESSIONAL ADVICE ON PROPERTY IN THE MIDDLE EAST. Map of the Middle East showing Bahrain, Abu Dhabi, and Dubai. Cluttons, BAHRAIN SIMON THOMSON PO BOX 5856 TEL: 257667/259551 TELEX: 8967. Cluttons, ABU DHABI NICHOLAS BROOKE PO BOX 6912 TEL: 26460 TELEX: 3720. Cluttons, DUBAI RICHARD COTTON PO BOX 1488 TEL: 225701-2 TELEX: 46399. LONDON OFFICE 74 GROSVENOR ST, W1X 9DD TEL: 01 491 2768 TELEX: 23620. CHARTERED SURVEYORS & PROPERTY CONSULTANTS. Cluttons logo.

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GAS

Major recovery projects

United Arab Emirates has been euphoric and loose talk recently Federation - or more peaking Abu Dhabi - the world's third repository of natural gas...

fraction Company's plant on Das Island, performance improved considerably in 1977. Last year it was 25-30 per cent for all Abu Dhabi's oilfields.

Nearly all the associated gas from the on-shore fields is now being flared. Of the 680m c.f.d. produced in 1978 only 80m c.f.d. was utilised.

Lower petroleum production than anticipated by ADNOC's foreign partners from the offshore Umm Shaif field and technical difficulties with distribution have meant that ADMA-OPCO, the main marine operating group, has been unable to deliver the full amount required by ADGLC...

ADNOC has been seeking out potential purchasers of the output in Japan.

operate the gas complex at Ruweis, process the associated gas output from the on-shore fields and to transport, market and export the products. The life of the company is for 30 years.

The cost of the project is now set at \$1.6bn, a marked escalation on the price that was being talked about four years ago. One reason for the reluctance of ADNOC's fellow shareholders to join the venture related to the financing of it. As it is, \$1.2bn of the capital required is being lent by the Abu Dhabi Investment Authority at the rate of 2.25 per cent interest in two stages, \$800m this year and \$400m in 1980, with repayment over 10 years from 1982.

Designed

Scheduled for completion in 1981, the project is designed to process as much as 850m c.f.d. of gas daily from the Bu Hasa, Bab and Asab fields. This should produce from the wet, rich content about 5m tonnes (500,000 barrels a day) of natural gas liquids (NGL) divided about 60 per cent liquid petroleum gas (LPG) and 40 per cent condensates (natural gasoline).

After separation at plants at each field, the gas liquids will be piped to a fractionalisation plant at Ruweis, where loading and storage facilities are to be built.

Some of the dry, lean gas will be piped to Abu Dhabi to supplement existing fuel supplies. The rest will be re-injected into the fields, particularly Bab, which has a high content of wet, rich gas.

The amount of dry gas available is insufficient and for this reason ADNOC is planning to tap the volumes locked in the Thamama rock formation. The condensates would go to the export production facilities at Ruweis while the dry, lean ethane-methane mix extracted

would be re-injected and stored for future recovery.

Implementation of the project is structurally complex. Under Shell's supervision Bechtel is undertaking the design and construction of the fractionalisation plant and Salpem the shipping terminal facilities. CFP has overall responsibility for the contracts won by the Bechtel for the Bu Hasa gas extraction plant, the gathering systems and compression trains and Fluor for those on the Asab Ban Field.

ADNOC is in charge of Crest Engineering which is constructing the 35km kilometres of pipeline involved in the complex. A second company formed between ADNOC (40 per cent) and the French company Entrepote (40 per cent) is looking after the building and maintenance of the pipeline and related facilities including pumps, compressors, field injection equipment, gas separation installations, and storage facilities.

Since techniques of LPG extraction and transport are better developed and simpler than those for the production of liquefied natural gas, the hope is that Gasco, as well as being more profitable, will not suffer the same difficulties experienced by the Abu Dhabi Gas Liquefaction Company.

Owned 51 per cent by ADNOC, 16 per cent by British Petroleum, 8 per cent by CFP, 21 by Mitsui, and 2.9 by the Bridgestone Liquefied Gas Company. ADGLC's plant on Das Island was the first to be built in the Gulf and also involves the longest transport haul for the product in the world - to Japan, where the Tokyo Electric Power Company is the sole customer for the gas under long-term contract.

The increase over the past five years in the price of landed-price for LNG in Japan has much improved the basic economics of the project that was built by Bechtel and Chyoda at a final cost of \$365m, though renegotiation of the low price originally set proved a painful business. However, the technical difficulties with the plant

and problems with gas supply plaguing the project have been worse than anyone could have envisaged.

ADGLC's plant is fed by the associated gases from the offshore fields, mainly from Umm Shaif but also with some quantities from Zakum and Bnduq. Based on a throughput of 550m c.f.d. its capacity is designed to produce 2.3m tonnes of LNG and 1.3m tonnes of LPG, as well as 220,000 tons of light distillate and 230,000 tons of pelleted sulphur.

Shipments from the first train began in May 1977 and from the second train in the autumn of that year. ADGLC was already overcoming its teething troubles when in May of last year a leak was found in one of the storage tanks. Investigation of the fault began last September.

At present the tank is undergoing an exhaustive purge so that the engineers can get access to it, locate the rupture, and repair it. Before the process could begin, ADGLC had to build a full-scale model of the tank and the nitrogen plant,

The repair force is working in diving chambers in a unique, complicated and highly dangerous operation. Not until this autumn is it expected that actual repair work can begin. Meanwhile, the other tank was closed down for nearly two months for inspection in the early part of this year, and another minor leak was found in it. The decision was taken to resume production, though not without some qualms on the part of the Das Island work force.

Rotation

ADNOC says that it has been possible through skilful rotation of carriers and the use of a floating storage vessel to maintain production at something like 70 per cent of capacity. The objective is to sustain output of LNG at 90 per cent. Nevertheless, the aggravation to Tepeco is said to have been considerable.

Actual output for the third quarter of 1978, the last for which figures are available, was 358,903 tons of LNG, about

Aid

CONTINUED FROM PREVIOUS PAGE

ever, the estimated \$400-500m a year which used to go to Cairo will be counter-balanced by the fund set up in December 1978, by the Baghdad summit. The money will go to Syria, Jordan and the PLO. The UAE's contribution will be \$400m.

The philosophy behind the country's financial generosity is explained by Dr. Nasser Nuwais, head of the Abu Dhabi Fund.

"There are two reasons, cultural and religious, to explain our attitude. The cultural one is the bedouin Arab tradition of gifts and hospitality. The religious one stems from zakat, the religious tax. It is the duty of all Muslims to pay a proportion of their income for the needy.

human needs like shelter, food and water were not being met here in Abu Dhabi. Being so close in time to such a state it is natural for us to contribute to those suffering elsewhere."

Mr. Nuwais also wants to set Western nations an example. This is partly humanitarian but he says it is also in the long-term interests of the industrialised countries to do the same.

He said: "The UN target for aid giving is 0.77 per cent of gross national product. The only European countries which meet this target are France, Sweden and Denmark. The World Bank has said that if the percentage of aid from rich countries is not increased by 5 per cent, we will have 800m people in the world by the year

63 per cent of rated capacity, but only 112,548 tons of LPG, or a mere 35 per cent of design potential. Total sales for the year were slightly in excess of Dh 500m.

The discrepancy between LNG and LPG is accounted for by the fact that LNG can be produced from the oil-take from the Umm Shaif gas cap but the plant has been short of the more heavy and wet gases directly associated with oil production. There has been a considerable shortfall not only as a result of the troubles with the distribution system but also because of the ceiling placed by ADNOC on output from the UMM Shaif field.

The plant was built on the assumption that the rate would be 500,000 b/d rather than the maximum of 250,000 b/d currently allowed. To increase the supply a supplementary gathering scheme is being implemented by Stone and Webster at a cost of \$200m that will harness about 200m cfd of gas from the Zakum field now being flared, which will be routed between the Umm Shaif separation facilities.

The programme also involves injection of dry, clean gas into that field's gas cap and connection with the low-pressure Upper Zakum field that will have little surplus available, however, after its own injection and power needs have been taken care of.

By 1981 when the project is completed Abu Dhabi should have achieved something like 100 per cent of its associated natural gas.

The Oil and Gas Journal, R.J.

expanded the scope of its activities, lending to many non-Arab countries and increasing the variety of projects. A fraction less than Dh1bn of project loan agreements have been concluded in the past 18 months. Of this sum, Arab states of Africa were allocated 18 per cent, and other Arab countries 70 per cent; 7 per cent went to Asian countries, 4 per cent to other African developing nations, and 3 per cent to Europe. (Malta was awarded a Dh25m loan in 1978 for port development.)

This represents a change in the direction of lending from 1977 when African Arab countries received 26 per cent and other Arab countries 38 per cent. This does not reflect any alteration of policy but is a statistical distortion caused by the inclusion of a Dh683m loan for Oman's oil field development. More than one-third of the allocations have been disbursed.

Lending

As for lending policy, the Fund is doing more of its own evaluations. Loans go to a mix of infrastructural and industrial projects plus some lending for agricultural development. Each project is assessed on its own merits with a careful eye on related activity in the economy of the country concerned. The Fund co-ordinates closely with other development organisations to provide both cross-fertilisation of expertise and joint participation.

Much of the money lent by the Abu Dhabi government tends to dissolve into grant aid while Fund loans, although on generous terms, are monitored properly and are repaid. Interest rates range from 3 to 5 per cent, based on a standard formula depending on profitability of the project or circumstances of the recipient country. Repayment is normally over 15 to 20 years, with an initial three to five-year grace period.

The final item in the inventory of UAE's outflows for assistance are its annual contributions to international bodies, banks and funds. These include the Arab Fund for Economic Development, the African Development Bank, the Islamic Development Bank, the World Bank and the International Development Association.

The country can be expected to increase its participation in such bodies as the institutionalisation of aid continues. The day is not far away when lending for projects will be totally in the hands of professionals and grant aid in cash will be given only exceptionally.

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UNITED ARAB EMIRATES VII

ABU DHABI

Rapid changes

tree-lined, flowering and high-rise glassings the town of Abu Dhabi no resemblance to a building site of 10-let alone the village es away which had little changed since century. The built-up municipality have respect for any-antiquity except for washed fort that once the Emir's Dikar

the Emirate. The indigenous population is very small. In itself the provision of basic infrastructure and services has created a situation in which the citizens are outnumbered by foreign workers in a ratio of four or five to one.

Currency Board in 1976-77 that were subsequently judged to be of doubtful worth and to be yielding too little interest. But they have in no way been defaulted on.

Outside the industrial sector the major project in prospect is another international airport at Al Ain.

light of the splendid serenity of Al Ain, about, the former was deposited at est in 1936 after a rily 40 years because ciple to spend oil its in his modest, dilapidated majlis chamber) in a one- ing. He is surprised, sed, to receive un- sitors.

The only proper census of the Emirates was taken in 1968 —when such an exercise was far more manageable than it would be now — by the old Trucial States Development Council. It produced a figure of 22,280 native Abu Dhabians.

According to other sources, there has been a significant shift over the past year from private to open market placements. About 70 per cent of assets are in bonds and equities at present.

Work is continuing on the infrastructure of the industrial area as a whole with the main concentration on roads, the upgrading of the airport and the general cargo wharf.

Citizenship

Abu Dhabi has been relatively generous in giving citizenship to other expatriate Arabs, particularly those serving in the Armed Forces. But, the total number of nationals now could be only in the region of 30,000 compared with a total population of no less than 250,000.

If expatriates were discounted, then the per capita GNP or income of Abu Dhabi's privileged citizenry would be about \$100,000. In practice, not only is the distribution uneven but about a quarter of the Emirate's wealth is disbursed as aid; a considerable amount is spent on the other inhabitants of the Federation and — not least — a proportion is saved and remitted by foreign manpower.

The Finance Ministry, however, still found itself with a surplus, believed to have been rather less than Dh1bn from the revenue — 55 per cent of its operating profits — that the ADNOC automatically transfers to it. In addition to the relatively small sum that the department handed over to the Abu Dhabi Investment Authority (ADIA), ADNOC would probably have transferred Dh3bn-Dh4bn to the ADIA.

In 1977 Abu Dhabi would still have earned a surplus of \$1bn to add to the accumulated assets managed by the ADIA that currently total about \$9bn and this year should produce an income of not less than \$1bn — or \$20,000 for each citizen of Abu Dhabi — to be ploughed back into the reserve.

Most of the money is invested abroad but last year \$1.2bn was lent to Abu Dhabi Gas Industries, the joint venture for the gathering and exploiting of on-shore gas currently being flared, in which ADNOC has a 68 per cent share.

The apparent anomaly of ADNOC reverting to the investment authority for funds, which in effect the State oil entity had previously passed on to it, would be accounted for by the reluctance and difficulty of the partners in raising finance elsewhere. The loan, however, is at commercial rates of interest.

Also included in the portfolio of the State investment agency are the \$500m worth of placements made by the UAE

Output

The plan envisaged the population of the Emirate rising to 475,000-500,000 by the end of this year, not the least through a totally unrealistic — in both practical and political terms — doubling of industrial output in each of the three years.

At Ruwais, contracts worth an estimated \$3bn — to which ADNOC is committed — are under implementation. Much of that money would relate to facilities associated with the gas-gathering scheme and the \$500m mainly export-orientated refinery under construction by Salpem, which is scheduled for completion next year.

Work is continuing on the infrastructure of the industrial area as a whole with the main concentration on roads, the upgrading of the airport and the general cargo wharf.

The fertilizer plant for which the French concern Creusot-Loire was given the design contract is still in suspense though the project will probably go-ahead because of good market prospects. For the time being petrochemicals are not being seriously considered.

Confusion over Ruwais and planning generally seem to reflect the contrast between the old and new epitomised by the juxtaposition of old Sheikh Shakhbut in his majlis and the ADNOC management seminar in Al Ain. Abu Dhabi has perhaps developed more rapidly than any other State in history.

While the future course of the Federation as a whole remains undecided, Abu Dhabi itself is drifting and in need of a sense of direction.

Surplus

According to Mr. Mazrui, only a small part of the State's surplus has been involved in these operations. At the same time, however, the National Bank of Abu Dhabi, with which the bulk of the Government's cash balances are placed, was in the top 10 in each of the management categories last year.

In 1979 no less than about half of appropriations is for the construction of roads. A number of tenders are out for new ones and also sewerage schemes.

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ABU DHABI'S OIL FIELDS map showing various oil fields like Abu Al Bakroosh, Umm Shaif, and others, with a legend and scale.

UNITED ARAB EMIRATES - VIII

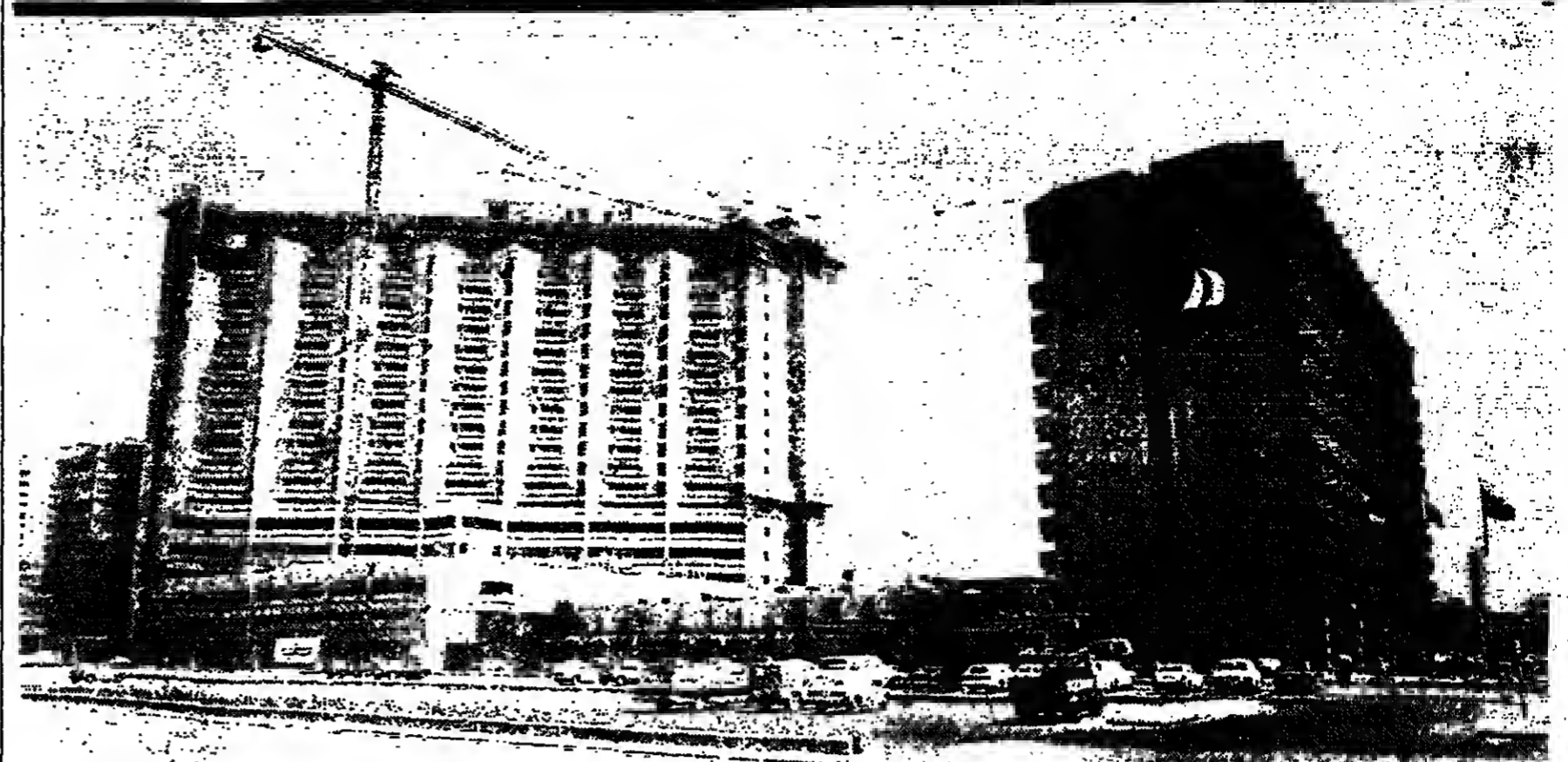


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The InterContinental Plaza (left) and InterContinental Hotel currently under construction in Dubai

DUBAI

Problems of scale

OF ALL the member States of the United Arab Emirates (UAE), Dubai has over the past two years been the focus of most concern and attention on the part of the international financial community. Its problems are perhaps basically ones of scale—how much of its revenue should it spend on what?

Dubai's economy has always been more dynamic than that of its fellow members, with a prosperity predating the production of oil. Although its petroleum revenues started to flow seven years after Abu Dhabi's and on a much smaller scale, it took the plunge into industrialisation much earlier. While Abu Dhabi's planners are still doodling on the drawing boards Dubai's major projects are completed or well under implementation—leading to searching

questions about their viability and the overall fiscal position of the emirate. Sheikh Rashid bin Said al Maktoum has always been famous for his commercial acumen, and for building such projects as the massive Jumeirah port when all the foreign experts advised against development on such a scale. The experts were wrong, and Rashid was right. Today when economists point fingers at such projects as his giant ship repair yard and the over-run port under construction at Jebel Ali, the ruler's advisers merely point to that time when Sheikh Rashid's economic philosophies were always one jump ahead of everyone else. Nevertheless, many people, including Dubayans, are now questioning the viability of a number of current projects. Some even have the temerity to say that the ruler may have miscalculated this time.

Dubai is after all working on a smaller scale than its richer neighbour, which is still continuing to find and exploit substantial oil and gas discoveries. The decline in Dubai's oil production is already being talked of as starting in 1981, although it now seems that the natural decline is not as large as anticipated earlier. Improvement in techniques mean that its current production of about 300,000 barrels a day (b/d) can be maintained for the next year or so and it is conceivable that it may go higher.

Meanwhile, an extensive seismic survey has been completed and an exploratory drilling programme is due to begin in the last quarter of this year. A new Rasik and Rasik fields are expected to come on stream some time in 1981, by which time combined production is expected to be around the 15,000 b/d mark. However, the hunt for gas as well as oil is now on in Dubai so that future energy supplies to the Emirate's industry are guaranteed. Hopes are centring around the Rasik field as regards gas. The Sedco-Lusson oil group is also undertaking offshore drilling. There are also hopes of natural gas structures in the deep Abu zone, of which the potential has yet to be determined.

Revenues

The steady increase in production and rising oil prices has meant a steady upward trend in revenues for Dubai over the past few years. Last year oil income would have been about \$1.2bn. With the December price increases dictated by OPEC, this was expected to go up to between \$1.3bn-\$1.5bn. But the recent hikes of the past few months may mean that income will go to around the \$1.7bn mark or even more depending on the results of this week's meeting of the oil producers in Geneva. The increases could not be more timely.

A great deal of talk has gone on in the past year about the extent of indebtedness of Sheikh Rashid. The ruler already has an overseas debt of about \$2bn. With the issue of the loan for the aluminium smelter and gas company, his liabilities are expected to increase to \$2.67bn. Sheikh Rashid will have to pay out between \$500m-\$600m this year in servicing his existing debts. However, with rising oil income, his debt servicing ratio will go down from its former estimated level of 35 per cent of total oil income. Local and foreign bankers are in fact taking a very bullish attitude towards Sheikh Rashid's financial position.

The great imponderable at this moment concerns the financial arrangements which will be worked out in connection with the Federal Budget. Sheikh Rashid has already pledged that he is willing to hand over 50 per cent of his oil income to the UAE Government. In re-

turn he would be willing also to make over a number of his own departments which he currently pays for himself. Among these are the police, the army, the health service and, most important, the electricity and water supply. If, however, he hands over the equivalent of half his oil income this year, Sheikh Rashid will not be a net gainer—for his local expenditures will be less than 50 per cent of his oil revenues—excluding, of course, his expenditures on major industrial projects. Last year, Sheikh Rashid was believed to have spent about \$326m on Jebel Ali and the Dubai Trade Centre.

The most onerous of Dubai's local expenditures is the electricity company which is currently running at a technical deficit of the equivalent of \$124m. Last year, Dubai spent \$134m on electricity and \$47m on subsidies. However, expenditures should have been \$289m and a local bank currently bears an overdraft of \$236m for the Dubai Electricity Company. Discussions have already taken place about the take-over of the electricity installations by the Federal Government but the former administration expressed reluctance to absorb such massive and expensive facilities.

But the hand-over will be complicated by the fact that a share of the company is owned by Saudi and Kuwaitis, who will have to be compensated. Furthermore, part of the electricity and water installations are being used to supply Jebel Ali projects which will not be within the scope of the Federal Government.

Because all these arrangements are still under negotiation Dubai's fiscal position is difficult to assess at present. But international bankers are taking an optimistic view of it. Sheikh Rashid's resort to the market has been well received in London.

The loan, for \$670m in total, is made up of three parts. The syndicated Eurodollar slice of it is presently being marketed at the lowest rate above Libor that Sheikh Rashid has ever been able to secure in 15 years of borrowing on the international market. It is believed to be about the 1 per cent or just over mark and is a massive vote of confidence in Dubai, the Gulf region as a whole and the Emirate's ambitious industrial plans.

It was also a gesture of faith in Dubai Aluminium's project itself, the Emirate's most controversial to date. The project now carries a price tag of \$1.3bn, though 51 per cent of this is being spent on necessary infrastructure such as a desalination plant which will produce 25m gallons of water a day, of which only 400,000 gallons will be used by the smelter. The rest will be used to supplement the Dubai town supply. All of this money has now been raised by internationally syndicated loans.

The Dubai plant has a design capacity of 135,000 tonnes a year of aluminium and its off-take has already been almost completely sold to Nissbo Iwai of Japan, the Southwire Corporation of Georgia and Alcan UK, the latter being partial shareholders in the venture, which is 80 per cent owned by the Dubai ruler. When the project was conceived the price of aluminium was assessed for profitability at 60 cents a pound, but the current price of aluminium is now around 73 cents, and may rise even further because of declining world capacity. A number of Japanese plants have been closed down and older installations in the U.S. are also closing, because energy supply to the plants will become a greater and greater problem. Alumina, the raw material for the metal, is, on the other hand, expected to be experience a soft market for the

next five years or so, and in view of these rising prices for aluminium the off-take agreements are currently being renegotiated. Nevertheless, Dubai officials say they do not expect to make an operating profit before another five to six years and the write-off period for the capital investment is expected to be around 20 years.

One of the nagging questions on the Dubai project is its supply of gas, for Dubai's existing gas supplies are not sufficient to cater for both the Dugas and Dubai plants. The Dugas plant, which is designed to utilise the associated gas from the oilfields, has a design capacity of 100m cubic feet a day, though input from the fields will only be 20m cubic feet a day. The difference, it is hoped, will be made up by the development of the Rasik field.

When complete, the plant will produce 370,000 tonnes of propane, 260,000 tonnes of butane and 2.3m barrels of condensates annually. The dry gas of the Dugas plant will be used to supply the Dubai plant, but as yet present supplies are only enough to meet three-quarters of Dubai's needs when the plant is in full production in 1981. 10 berths have been handed

over, some of which will be used with Oman for some months now to make up the remainder, but have got into an impasse lately. The fall in negotiations has not been caused over any disagreement over the price, because that has now been agreed, but over the possibilities which the rapprochement between Abu Dhabi and Dubai open for the supply of gas. With Sheikh Rashid in control of the Federal Government, it would prove extremely difficult for Abu Dhabi to refuse Dubai a supply of gas, a commodity it is extremely rich in. Further, there is always the possibility that Dubai will find its own gas.

There are increasing doubts however, about a number of Dubai's other projects. Ever local bankers long associated with the Emirate and its ruler now believe the Jebel Ali port with its 88 berths to be grandiose and unnecessary in view of the over-capacity of Gull ports and the downturn in trade.

The cost of this mammoth facility is now around the \$1.7bn mark and still going up. There is speculation, meanwhile, that the scope of the project may yet be curtailed. So far fewer than 10 berths have been handed over, some of which will be used

CONTINUED ON NEXT PAGE

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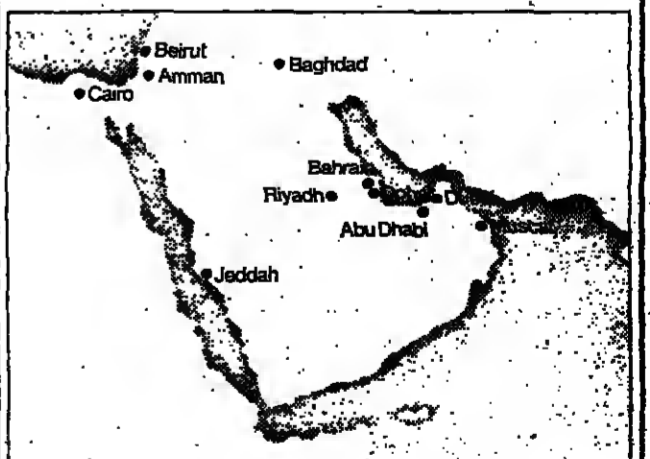
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UNITED ARAB EMIRATES IX

SHARJAH

Out of the gloom

Last two years Sharjah in the by-word for disaster in the Gulf...

16,500 b/d. Using the old price of \$12 a barrel, Crescent Petroleum believed the economic limit of the field could have been reached by 1985...

over of the facilities, compensation of around Dh 1bn may be paid, thus easing considerably the liquidity situation in Sharjah and the Government's position generally.

Sharjah also has a number of loans from foreign banks in the form of syndicated Eurodollar loans. There has been one for \$200m from BAH which was guaranteed by Abu Dhabi...

What is an unfair reflection of Sharjah economy for the Emirata did take a hit with the introduction of liquidity measures...

Enclaves On the onshore prospects, a 600,000-acre concession was awarded this year to Amoco, which is part of Standard Oil. The area covers all land west of 56 deg E...

Just now Sharjah hotels are experiencing a mini-boom from the uncertainty bred by the drinking laws recently applied in Dubai. Hotel prices are also coming down...

Jebel Ali opened for business earlier this month and issued as its opening shot a proposed tariff which is around 25 per cent cheaper on certain charges than other ports in the country.

argely the result of interest taken in the Emir's Ruler, Sheikh Khalifa bin Zayed Al Nahyan, as he who personally took great detail of the airport, which must be one of the most beautiful in the world...

A large part of the debt is owed to local contractors, and a number of them have bills with the Government which have been outstanding for nearly two years. All are being paid gradually but in small amounts...

One of the most successful property developments in the Emirate is the Sharjah souk. Built by the Cypriot contractor J and P, the souk is a landmark in the Emirate...

Another newly opened facility in Sharjah is its airport. This has in fact been operating for the last two years and passenger traffic last year increased 56 per cent to a total of over 94,000.

observers believed it caused a worsening of relations with Dubai, years has been the usual and commercial this possibility have been averted...

Millions of pounds worth of electrical equipment, particularly on the distribution side, is, however, lying around quaysides awaiting payment. If paid for and installed a trouble-free summer would be guaranteed...

As for general trading conditions in the future, there is mixed comment. Many are expecting a slump to trading as Shaikh Rasheed attempts to generate quick results from his take-over of the Federal Government...

Imports are recovering from the slow-down of 1977. Last year's figures show a rise just above the Dh 12.7bn (\$3.12bn) mark. Prospects for this year are considerably higher with imports running at about Dh 1.3bn a month...

trial projects based on. Four have been general cargo and also two container liner terminal went on last month and on fighting for just competition with Port is now the possibility latter may lose major customers. Jebel Ali, whose is a subsidiary of n-ican container attempts are being to discourage counter- between the Dubai is now believed that agreement between to compete on dues. f a tariff sheet by rt authority sent a other ports in the n-ling for their. The possibility of competition based on close.

of Dubai's brand ck standing empty an operator is also t of adverse com- ship repair facility t in the world and kers which do not as for a long time name of white among foreign

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Dubai

CONTINUED FROM PREVIOUS PAGE

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BUSINESS CONDITIONS

Need for the West

ANALYSIS of business in the United Arab Emirates (UAE) has to take into account a factor of fundamental importance—the Federal Government is not a homogeneous community. Dubai is the mercantile centre of the oil days when the other six Emirates...

participation. The typical merchant now is likely to head a large operation, and to employ expatriate executives, accountants, technicians and specialists in a business which will embrace warehousing, assembly, and simple manufacture and which serves the Gulf and Iran.

to be kept under control and further reduction in prices should continue to be a basic target for 1979. Cynics might argue that the Currency Board's policies had little to do with the slow-down in the rate of inflation in the UAE, which was very much more a function of the slackening in the world rate of inflation and the general slow-down in the rate of growth in the Emirates.

proportion of new houses and flats, paying high rents to local landlords, foreigners buy a wide range of consumer durables and luxury goods, imported by local businessmen, much of it for eventual export. Foreign companies pay high rents for office space in new high rise office blocks, and foreigners in short, provide the intellectual and physical muscle that brings profits to UAE businessmen.

US communities in the Emirates have developed as local businessmen have varying degrees of reliance on their countries. Some of the more have settled in Dubai where they have found a stimulus to development more than in their own countries.

Business in the UAE is thus no longer a matter for either the innovative mercantile flair of the men from Dubai or the expenditure of the Government of Abu Dhabi alone. World business conditions, and especially international inflation, are just as much a concern of the UAE business community as they are of businessmen in London, Paris or New York.

Anxiety For example, following the revolution in Iran, the UAE's Federal National Assembly and its then Council of Ministers issued a joint memorandum in March of this year after a series of meetings in which they discussed the then current political situation and general outlook of the Emirates.

Restrictions imposed on trade by other countries in the region have long been a challenge to Dubai's merchants to find ways to supply, at a competitive price, the goods shut out by the barriers of other governments.

her Emirates

FROM PREVIOUS PAGE Sheikh Rashid had not been able to escape the economic downturn. Economic activity has come slowly out of speculative doldrums. Ajman has recently begun building wharves along the harbour. But this has not outdone the hoped for increase in oil and gas traffic and trade.

L-MAJID LOWERY for CIVIL ENGINEERING throughout the MIDDLE EAST Specialists in COMMUNICATIONS UNDER-GROUND DUCTWORK and CABLE & SEWER INSTALLATION Telephone: DUBAI 285466

industry. Hopes for a cement plant seem to have been forgotten but last month the asbestos factory at Assarra, on the Falaj al Moalla road, was inaugurated. The plant uses Italian equipment and will make asbestos pipes for use in UAE. It cost Dh 80m and at full capacity could produce 20,000 tons of piping a day.

Hopes The economy has never gone quite as well as was hoped. Ajman wanted to be a dormitory town for Sharjah, an aspiration which was knocked on the head by Sharjah's failure to develop as intended. A beautiful port with 4 km of industrial wharf, two slipways out of three completed, and a dry docking and repair operation stand empty.

booked until October, having established a first-class reputation for punctuality and accurate advance estimates of cost. There are other bright spots in the economy: show construction, a craft practised by Ajmanis for centuries, continues from its new site down the beach where it was moved to make way for the new harbour.

It has now re-opened as the First Bank of the Gulf after agreement between the UAE Currency Board and the original owners. The new capital is Dh 80m put up by 22 founders, eight from UAE, 13 from Kuwait and one from Bahrain.

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UNITED ARAB EMIRATES XII

BANKING

Big loans on property

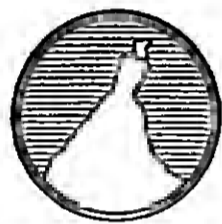
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Balance Sheet as at December 31, 1978

CAPITAL & LIABILITIES		PROPERTY & ASSETS	
	Dirhama 000		Dirhama 000
Share Capital Authorized - share of Dh. 100 each	150,000	Cash, balances with banks and money at call and short notice	439,620
Issued shares of Dh. 100 each fully paid	54,000	Deposits with UAE Currency Board	56,118
General Reserve	100,000	Deposits with banks	84,640
Retained Profit	529	Loans and advances including bills discounted	1,708,187
Shareholders' Funds	154,529	Debtors and prepayments	14,501
Long term loans	252,091	Investments	68,932
Current, deposit and other accounts	1,986,075	Fixed Assets	56,923
Proposed dividend	2,700	Liabilities of customers for confirmed acceptances and guarantees (as per contra)	766,336
Creditors and accruals	33,626		3,196,257
Confirmed credits, acceptances and guarantees on behalf of customers (as per contra)	766,336		
	3,196,257		

U.S.\$ 1.00 = UAE Dh. 2.86 (approximately)



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WITH ONE bank branch for every 2,500 inhabitants, the United Arab Emirates must rank as one of the most over-banked countries in the world. There are 52 commercial banks open for business in the UAE with a total of 350 branches; 31 of these banks are foreign, with 243 branches. Two other foreign banks, the National Bank of Bahrain and the Qatar National Bank, were issued licences during the banking boom but understandably have not been in any hurry to open their doors for business.

According to the UAE Currency Board, ten of these banks account for two-thirds of total banking business in the Emirates. Two are local, the National Bank of Abu Dhabi and the National Bank of Dubai, and both attract a great deal of business as the principal government bank of their respective Emirates.

Among the foreign banks, those well established in the Gulf, with first-class international reputations and outstanding local management, continue to attract deposits and to win a significant slice of business. Other foreign banks — for example, those of India, Pakistan and Egypt — have a hierarchy of unexciting business in handling the remittances home of their respective nationals.

When all these are counted, there remains a hard core of banks, both local and foreign, whose operations in the UAE are unlikely to be profitable and which must view the future with some misgiving.

Rescue

The clouded crystal ball view of prospects has not, however, prevented a group of Saudi Arabian and Kuwaiti businessmen from mounting an operation to rescue the Ajman Arab Bank, the main casualty of the May 1977 banking crisis. Now reopened for business, and renamed First Gulf Bank, it is increasing its capital from Dh 100m to Dh 120m and 2m 10-dirham shares are being offered for public subscription in the UAE.

The aggregate balance sheet of the 52 banks shows a continuing expansion of business, but at a much more moderate rate than at any time over the last six years. In the words of UAE Currency Board managing director Mr. Abdul Malik Al Hamar, "the euphoric phase of 1974-77, for the banks as for the economy, is ended."

DOMESTIC BUSINESS CREDIT (Dh m)

	Sept. 1977		Sept. 1978		Sept. 1977		Sept. 1978	
	Amount	%	Amount	%	Amount	%	Amount	%
Agriculture	15.0	0.32	38.6	0.51	14.1	0.12	20.2	0.15
Mining and quarrying	85.3	1.50	421.6	5.55	13.1	0.11	34.9	0.26
Manufacturing	378.6	6.67	180.2	2.37	770.2	6.74	801.3	5.57
Utilities	—	—	—	—	191.7	1.68	755.5	5.53
Construction	2,554.8	44.86	3,806.5	50.10	3,641.7	23.13	3,346.0	24.50
Trade	1,975.0	34.68	2,170.6	28.57	5,610.1	49.12	5,510.8	40.35
Transport, etc.	164.6	2.89	233.2	3.07	163.6	1.43	177.7	1.30
Other financial	33.3	0.58	38.5	0.51	99.9	0.87	138.4	1.01
Government	20.8	0.37	88.5	1.16	1,250.3	10.95	1,928.7	14.12
All others	463.2	8.13	620.6	8.17	666.1	5.83	943.2	6.91
	5,694.6	100.00	7,598.3	100.00	11,420.8	100.00	13,656.7	100.00

Source: UAE Currency Board

Interesting trends in the consolidated balance sheet are the decline in government deposits and the increase in foreign liabilities. The only Government with significant funds to deposit are those of Abu Dhabi and Dubai, Abu Dhabi has continued to carry the burden of federal budget but its own domestic expenditures have recently stagnated and its foreign investments, through the National Bank of Abu Dhabi and the Abu Dhabi Investment Company, are increasing rapidly. The Government of Dubai, meanwhile, spending its oil and other revenues as fast as it receives them, has been a big borrower on the Euromarkets.

An analysis of domestic bank lending in the UAE shows that, nationally, almost 70 per cent of all credit is to finance trade or construction and a further 9.5 per cent is in the form of loans to governments. The tendency is towards more lending to finance construction and to governments, and less credit for trade, a disturbing trend in that trade, rather than yet more buildings would seem to be more likely to stimulate the economy and assure the long-term future of the Emirates.

When bank lending is broken down regionally, lending for construction in Abu Dhabi alone is in excess of 50 per cent of the total, with the finance trade making up some 28.5 per cent of commercial bank lending and lending to governments little more than 1 per cent. (The Government of Abu Dhabi has no need to resort to commercial banks to finance its operations.) For Dubai and the other Emirates together (figures for each individual Emirate have not been released) the financing of trade makes up over 40 per cent of bank lending, compared with over 50 per cent in past years, and construction 24.5 per cent, a share which is tending to rise.

Included in the northern Emirates construction lending is, of course, the substantial loan to finance Sbarjah's property development and large complexes in Dubai such as A. W. Galadari's enormous shopping and office complex. Lending to governments by the commercial banks in Dubai and the northern Emirates is over 14 per cent of the total, reflecting large borrowings by Dubai's Sheikh Rashid to complete his Trade Centre and to finance the Jebel Ali project, as well as borrowings by the rulers of Sbarjah and Ras Al Khaimah.

Inflated

A significant proportion of the commercial bank lending for construction is covered by the building of high rise offices and apartments in Abu Dhabi and Sbarjah which are now completed but still awaiting tenants. In the near future there would not seem to be hordes of expatriates prepared to pay the high rentals necessary to pay off the relevant bank loans rapidly. In the peak days of the construction boom the property speculator in the UAE could expect to get his money back in two or three years. Some UAE banks are holding property and construction loan portfolios valued at highly inflated figures, with little immediate hope of getting their money back.

In other societies, banks in such a position would probably foreclose and there would be a rash of bankruptcies. The UAE business and banking community is not prepared for the shock of such action and the banking crisis of 1977 acts as an inhibiting memory, precluding draconian initiatives. Yet the community, and especially the Abu Dhabi business community, is deeply aware that it has a serious problem. In December, 1978, the Sheikh Zayed issued an Abu Dhabi Amiri Decree establishing a Real Estate Bank with a capital of Dh 1bn. Legally this decree should only have effect in Abu Dhabi, where, as at the end of September, bank credit for construction totalled Dh 3.8bn, with over Dh 3bn of this amount being for the construction of buildings. Many people assumed that the

sheikhly system which is becoming anachronistic. Their elders reply that they have managed quite well so far without a central bank.

Another argument for a central bank with adequate powers in the UAE is that such an institution could be a catalyst for other financial institutions and thus help develop a genuine capital market in the federation. As mentioned earlier, most businessmen in the UAE look for liquidity; it must also be said that even if they did want to put their funds into less liquid forms of savings, the opportunities locally for them to do so are almost non-existent. In addition, local interest rates do not always reflect market conditions and are seldom attractive enough to encourage term deposits. Finally, the dirham, like other Gulf currencies, suffers from the lack of depth of its market, and hence the risk of sudden shortages and gluts. Although a central bank would not automatically provide the necessary institutions or ensure the necessary stability to correct this situation, its very existence could help considerably. Another mooted institution, managers, technicians and

CONTINUED ON NEXT PAGE

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مركز دبي للتجارة

UNITED ARAB EMIRATES XIII

AGRICULTURE

Creage quadrupled

Little noticed but movements of the Emirates has been production abroad the largest artificial population expansion in the country in the past five times, but in 1978, the last seven years stable production consumption.

It never be self-sufficient but it will be some of the social goals in a matter of primacy wants to diversify the concentration on it is also a means for the country is price for its suc- and the develop- government has a mechanised water table of witnessed in any world. Confusion an ill-developed nistration mean able to control wells. No com- ar survey has there can be no the damage to water structures. increases each ing proportions e change of atti- cessary to remedy

1 expansion in s hecu in Ras al b has the best r rainfall in the of the 10,000 itivated land is ab. Seven years UAE was 4,000 etables and field eed for the local port to Dubai. reponderance of arming methods, ah produces a h covers the nds for veget- ut the country. e sophisticated, e largely expatri- arket, seasonal er, only 60 per cents. In addi- ction in the about a quarter is, and one-fifth on agricultural many. Lack of tage of soils are es, but lack of ers development. or suffers, from stage of labour, prefer not to own land hit us and Balachis b. Agricultural so held back by of structured 1,700 market e country, wide price and supply and water mean duction is funda- ctual. However,

territory) but veterinary and disease prevention problems have not been overcome. A larger project with 250,000 hens between Dhuaid and Sharjah started two years ago and is now making a profit, and an ambitious 400,000-bird project in Ras al Khaymah is due to begin in 1981 with Kuwaiti capital.

The social aspects of farming are equally important in the minds of Government officials. Two years ago Rashid Salem was living in the desert in a crude "hirasti" shelter with his wife and five children. He still has 20 camels, four cows and almost 100 goats, but now he also possesses a four-roomed house with a courtyard back and front and his new neatly laid-out 2 hectare plot of land in Al Haer farm, 40 km north of Al Ain. His children go to the settlement schools. The whole family can see the dining table. Rashid supplements his income working as a driver for the officials who run the extension services and oversee the farm. He has his own Toyota land cruiser.

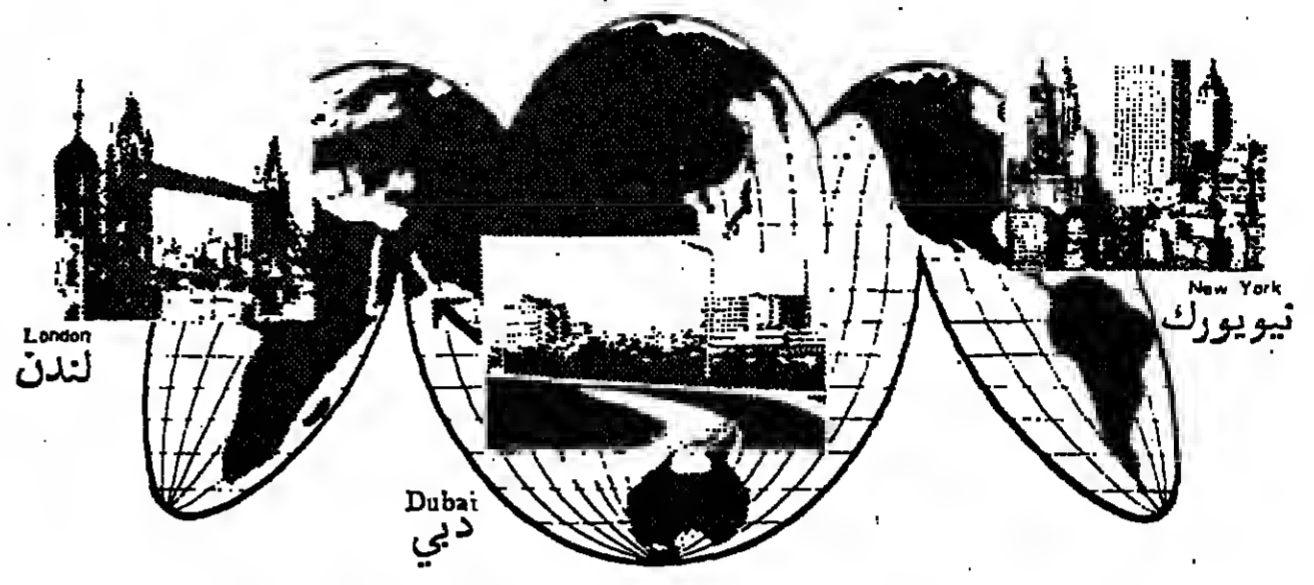
Rashid grows alfalfa on half his plot. This produces enough for his animals in summer and a surplus in winter which is sold to camel-owners who come to buy from far across the desert. But the general lowering of the water table in Al Ain — soon water will be pumped from desalination stations in Abu Dhabi, reversing the oasis's role as a supplier of water to the city — means that the settled hedonism of Al Haer can often cultivate only a proportion of their allocated plots. Rashid grows water melon and egg plant in addition to alfalfa, but the rest stands bare awaiting a solution to the water problem.

By tradition the tribes of the Musadam peninsula, which includes northern Oman and much of modern UAE, could count 365 falags, underground irrigation tunnels like Iraq's qanats. Enumerating one for each day of the year was actually a metaphor to signify "as many as you need." With this ancient system the tribes grew more than they needed. As in Yemen and elsewhere in Arabia the sophisticated water controls of the past have fallen into disuse. Only 51 falage sites are known today. The delicate response of the old cultivators to climate and underground water has been replaced by the most short-sighted exploitation of underground water. The change of efficiency is ironic. Agriculture today contributes less than 1 per cent to gross domestic product but uses 75 per cent of the country's water.

Two approaches to the crisis are necessary: halting all new drilling—including that ordered by Sheikh Zayed in the Western Desert for forestry—until a comprehensive water survey is carried out; introducing modern methods of irrigation. To do this serious administrative complications will have to be overcome.

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Water

For several years the country has been drawing more than 250m cubic metres of water from the aquifer connected to the mountains of Oman. This year the figure will exceed 270m cu. m. Every year a minimum of 150m cu. m. more than is replaced by rainfall is drawn off. The figure may be much higher. The Government has tried various methods of irrigation and has found that water use can be cut by 60-70 per cent by the introduction of methods like pipe-fed drip systems. Wasteful flood irrigation absorbs three-quarters of the UAE's water so the widespread introduction of drip systems would have a real and immediate effect.

However, attempts in various parts of the country to introduce pilot schemes for centrally fed irrigation have failed. One such experiment was to have been at Al Dhaid, where the Ruler of Sharjah has made so many gifts of land for farming that the water table is dropping by three feet a year. The Ruler, who is an agricultural engineer by training, has been persuaded to stop distributing land, but the political problems of federal involvement in sovereign water rights of individual Emirates are too great to be overcome until the federal structure is stronger.

M.T.

Banking

CONTINUED FROM PREVIOUS PAGE

shop-floor workers to run them. As far as borrowing by governments is concerned, neither the Government of Abu Dhabi nor the Federal Government would have any difficulty in raising funds on international capital markets. Sheikh Rashid of Dubai is possibly near the upper limit of what the market is prepared to lend him, though that remarkable businessman's ability to prove pundits wrong remains undimmed.

Kuwaiti bankers are generally ready to invest in the UAE. In addition to their part in the restructuring of the Ajman Bank and their investment in the Sharjah Group Company, a highly profitable international investment house, Kuwaiti banks are active in Ras Al Khaimah. Three—al-Ahli Bank of Kuwait, the Industrial Bank of Kuwait and the Kuwait Foreign Trading, Contracting and Investment Company—shared with other international banks in managing and providing a \$87.5m syndicated guaranteed facility for the Gulf Cement Company of Ras Al Khaimah.

Not surprisingly, with foreign assets which might seem modest compared with those of Saudi Arabia and Kuwait but which still, according to Dr Odeh Aburdene of the Arab Monetary Fund, totalled \$7.57bn at the end of 1977, the UAE is in a position to lead considerable amounts of money internationally. In this context, it is more correct to refer to Abu Dhabi, for the surplus is Abu Dhabi's surplus and the institutions investing and managing the foreign assets are principally the National Bank of Abu Dhabi and the Abu Dhabi Investment Company. The National Bank of Abu Dhabi was founded in 1968, but

John Townsend

AGGREGATE BALANCE SHEET

	(Dh bn end-year)	1973	1974	1975	1976	1977	Nov. 1978
Total assets		2.6	24.2	28.6	35.2	(est.)	
Total credit		1.7	3.7	6.2	11.5	13.2	22.0
Private sector credit		1.6	3.4	5.7	10.5	15.3	19.0
Money supply (ML)		1.0	1.5	2.6	4.7	5.2	5.9

Source: UAE Currency Board

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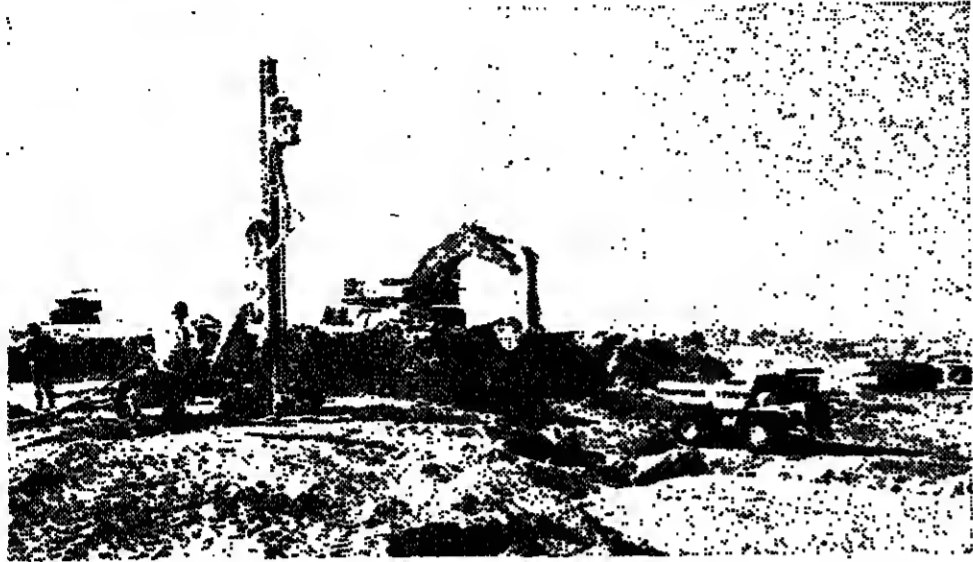
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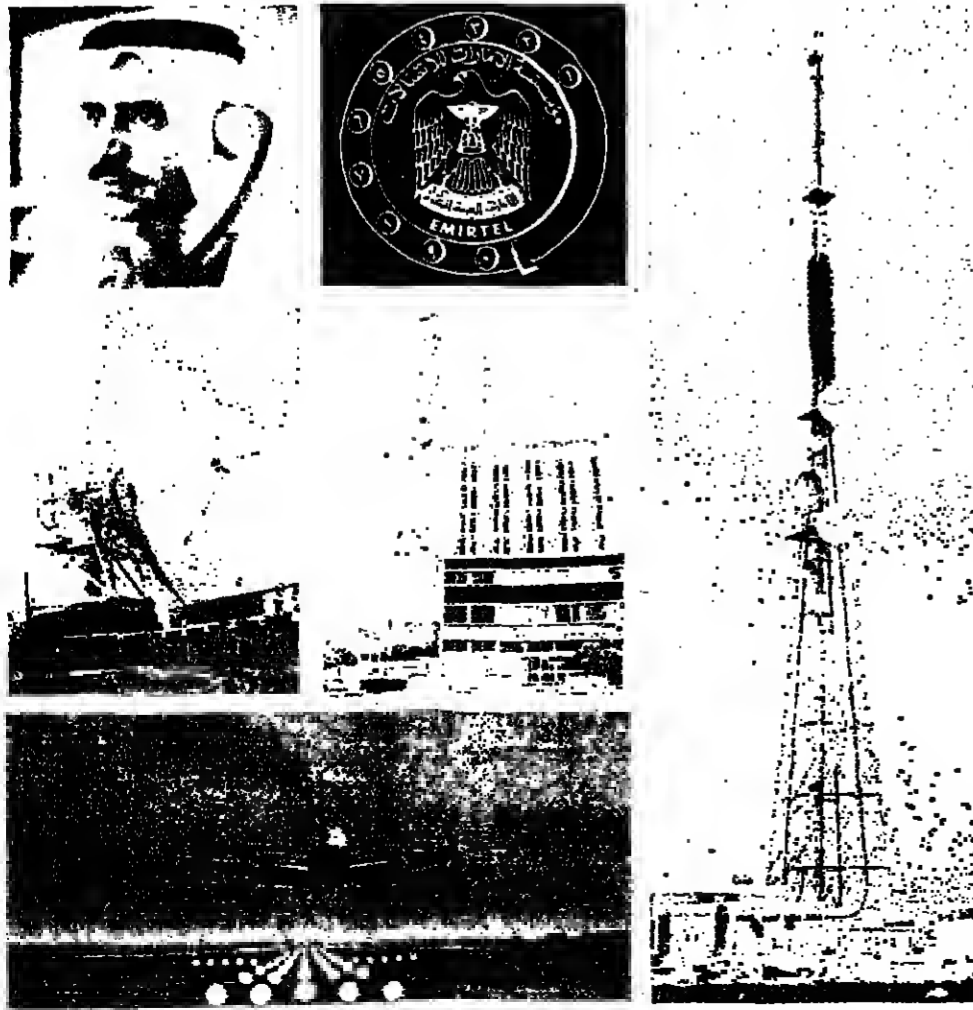
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PORTS AND AIRPORTS

Poor planning

THE UNITED Arab Emirates' steady expansion of port and airport facilities over the last few years illustrates once again a complete lack of co-ordinated planning. The result is wasteful duplication and yet another area of potential competitive friction. Each Emirate has gone its own way, closing its ears to warnings of over-capacity, both in the Gulf and within the UAE. The spending has not yet finished, and in the next few years millions more dollars will be poured into sea and airport projects which were conceived when "slump" was an unknown word.

Abu Dhabi is building a new airport capable of handling 3m passengers a year and is completing a bunkering complex at the industrial city of Ruwais. In Dubai, Costain-Taylor Woodrow Joint Venture will this year hand over the last berth in the Port Rashid expansion programme, while work continues on the 65-berth port at Jebel Ali, a mere 17 miles away. This has already become a huge drain on Dubai's financial resources. Finally it has been announced that Dubai International Airport will be doubled in size at a cost of over £250m.

Just down the road, Sbarjah has a brand new £330m airport, which is operating well below capacity because airlines prefer to use Doha. The deepwater port of Khor Fakkan on the Indian Ocean became operational this summer, although shipping lines are still sceptical about the value of a container terminal on the UAE's east coast.

Other Emirates too have plans. Some have had to be shelved through lack of cash, but other projects—like Mina Saqr Port in Ras Al Khaimah—have been completed; but it is proving difficult to persuade any ships to call there.

Cushioned
It seems unlikely that the UAE's ports will ever again operate at full capacity. Certainly there is small chance of a return to the days of congestion when there were queues of up to 200 vessels waiting up to three months to unload.

This year Port Rashid and Port Khalid in Sharjah were cushioned by the situation in Iran as consignments were temporarily unloaded. By March over 350,000 tons were lying in UAE ports, and although the majority will eventually be shipped across the Gulf some has been abandoned and will probably be auctioned.

Abu Dhabi is the only Emirate to recognise the long-term signs and call a halt to its expansion plans for Mina Zayed. It was planned to build up to 60 berths in an inner and outer harbour. The outer harbour has now been shelved, and two of the existing 19 berths will instead be converted to take container ships and one to take ro-ro vessels.

before and the signs are that this move to containers will continue. Facilities for containers in the port extension include two 35-ton cranes, two 41-ton third generation cranes and over 450,000 metres of storage yard as well as computer tracking. But as Port Rashid searches for more business it will face competition from both Sharjah, and this year from Jebel Ali as well. As ships get bigger and operating margins tighter it is inconceivable that operators will call at more than one port in the Emirates and certainly not two in the same Emirate. The future development of Jebel Ali presents the biggest single question for port managers to ponder. It opens officially this summer with 10 berths—five for general cargo, three for containers, one tanker and one aluminium berth.

The big question is whether Sealand, which currently accounts for 30 per cent of all container traffic through Port Rashid, will switch to the new port. Sealand was appointed to manage the port but Mr. Jim Scott, the port manager, stressed that the container and port management arms of the American company will be handled separately.

Sharjah, too, hopes to attract more container traffic, both at Port Khalid and Khor Fakkan. Last year Port Khalid showed a 90 per cent rise in containers, but bulk cargo dropped by more than 45 per cent.

Sharjah pins its hopes on the successful marketing of its "intermodal transport policy." It plans to capitalise on its unique position in the middle of the UAE and with two ports on each coast as well as a modern international airport. The third arm of its integrated policy—road transport—has yet to be developed, despite the fast highway system which now links the Emirates.

Port Khalid and Sbarjah airport have been working together for some time, holding regular meetings to co-ordinate policy. Now the new manager of Khor Fakkan, MTT (Port Management Services) of Port Khalid had expected to set the contract but MTT came in at the last moment with a better offer. It has already been proposed to operate a "Skytrain" type service to the Far East, and Sbarjah has been proposed as a transit stop. If that happens it could mean the advent of £85 fares to London, something which is likely to shake the complacency of scheduled operators, which until now have held fares at prices that are among the most expensive anywhere in the world.

Meanwhile, Abu Dhabi's Nadia Airport, 30 km from the town itself is expected to open early in 1980. Phase one is capable of handling 3m passengers a year. It is doubtful whether it will attract much traffic away from Dubai, which is still the popular destination, particularly for businessmen.

Sharjah Airport has also yet to fulfil its promise. The terminal building, with four white domes which rise out of the desert, is arguably one of the finest in the Gulf. Shaikh Sultan, the Ruler, played a major role in designing the building, which is one of the few in the area to incorporate any traditional Arab design. It is a functional yet attractive building, but as yet few airlines have been attracted away from Dubai.

Frankfurt Airport Authority, which has the management contract, see transit traffic as the key to the future. The airport buildings themselves— which incorporate direct access bridges— duty-free shops and a 20 per cent lower handling rate will eventually persuade the long haul operators between Europe and the Far East to stop at Sharjah.

Task

However, latest figures from Dubai International Airport indicate that it will be an uphill task. Statistics for April show a 61 per cent increase in transit traffic over the same period last year (84,000 compared with 52,000). Last year the airport handled over 3m people and has over 26 regional and international airlines operating 230 flights a week.

Only a week after Sharjah had proudly inaugurated its new terminal, Dubai Airport announced that it was to double its airport capacity with a new building alongside the existing terminal. The new £250m terminal, which will be completed by early 1981, will handle arrivals, while the existing building will become the departure lounge. Coupled with a second runway the extension programme is designed to take Dubai Airport into the 1990s.

Meanwhile, Abu Dhabi's Nadia Airport, 30 km from the town itself is expected to open early in 1980. Phase one is capable of handling 3m passengers a year. It is doubtful whether it will attract much traffic away from Dubai, which is still the popular destination, particularly for businessmen.

Celia May

The £1bn port at Mina Jebel Ali is being constructed by Gulf-Cobra for the Ruler of Dubai. The two basins will have 66 landlocked berths and will be completed by February 1981. One feature of the construction of the 15km of dock walls is the use of special hydraulic tongs for the placing of quay wall blocks



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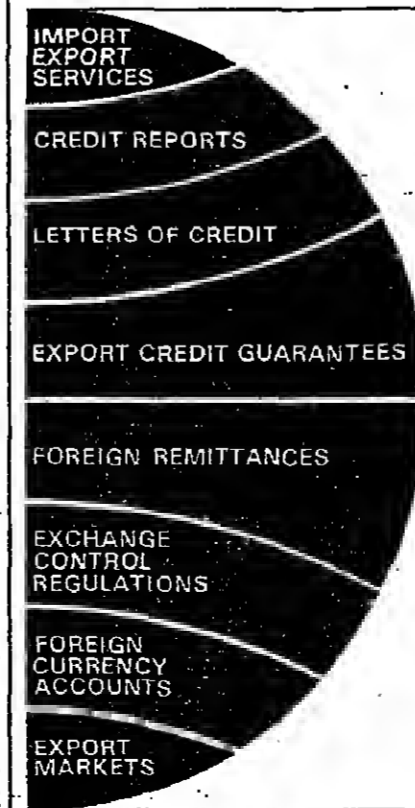
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INDUSTRY

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major industrial... construction... project even... alone making... surprising that... creating a... base in the... be hated. This... healthy... cause it is... givers and planners... businessmen, an... think again and... previously sacro... As with most of... in the Gulf, the... on industry in... d to be that the... of an industrial... amental require... establishment of... st-oil economy... industry would be... wards creating... economic struc... at once reduce... the industrialised... provide profitable... opportunities for... mes.

City

Abu Dhabi, with careful... planners' logic, has opted for an... industrial city at Ruwais, a... remote hamlet bordering the... Gulf. Here, originally an indus... rial city to house 80,000 people... was planned, complete with its... own harbour with an LNG ter... minal, international airport, power station, infrastructure, hospital, hotels and services. This industrial city would be... the base for logically planned... hydrocarbon-based and asso... ciated industries, initially an oil... refinery, to be followed by a... petrochemical complex and a... nitrogenous fertilizer plant, and... possibly an iron pelletising... plant. These heavy indus... tries would be at the heart of... an industrial area which would... attract light industries. The... market for the basic industries... would be international, through... joint venture investments, that... for the iron pellets and the light... industries would be local and... regional.

Table with 2 columns: Year, Establishments. Rows: 1973 (187), 1974 (337), 1975 (565), 1976 (535), 1977 (879). Source: Ministry of Planning.

handle the implementation and... management of the Abu Dhabi... Emirate's basic industries; its... terms of reference also permit... it to help the private sector... wherever and whenever such... assistance might be appropriate. It... must be stressed that the... corporation is for Abu Dhabi... only, although there would... appear to be no reason why... ultimately its scope should... cover the whole UAE.

Planned expenditure on the... Ruwais hydrocarbon-based in... dustries will reach \$20bn by... 1985 if all planned projects go... ahead. The oil refinery, being... built by Snam Progetti of Italy, will... have an initial capacity of... 120,000 b/d, possibly rising to... 300,000 b/d by 1985 and subse... quently to 500,000 b/d. A... natural gas liquids plant is to... be built by the U.S. contractors, Bechtel and Fluor. Feasibility... studies for an iron and steel... mill in Ruwais and for a dry... dock project in Abu Dhabi were... signed in April of this year.

MANUFACTURING ESTABLISHMENTS

Table with 2 columns: Year, Establishments. Rows: 1973 (187), 1974 (337), 1975 (565), 1976 (535), 1977 (879). Source: Ministry of Planning.

After the weakness of local... markets, the greatest constraint... to industrial development in the... UAE, and in the Gulf generally, is... the absolute shortage of man... power at all levels, from... managing director to production... manager, to technician, foreman... and shop-floor workers. The... most capital-intensive industry, employing... the most modern technology, still... requires experts to run it. Indeed, high... technology capital-intensive in... dustry has a built-in trap for... developing countries in that the... people required to manage and... control the latest plants are in... short supply in most indus... trialised countries.

Manpower

At the same time that the... Ruwais industrial city complex... was being planned, the entre... preneurial and intensely com... petitive Sheikh Rashid of Dubai... conceived his own industrial... city at Jebel Ali, another... stretch of desolate sand some... 20 miles from Dubai. The... commercial spirit of Dubai... applauds action rather than... plans, with the result that Jebel... Ali is very much more advanced... than Ruwais. The first 12 berths... of the planned 74 berths in the... new harbour are in use, for the... import of building materials, general... bulk and break bulk cargoes. The... Dubai Aluminium Company (DUBAL), owned... 80 per cent by the Government of... Dubai, 7.5 per cent by the U.S. South... wire Corporation, 7.5 per cent by... Japan's Nissho Iwai and 5 per cent... by local Dubai merchants, will produce... at the rate of 185,000 tons per year... from mid-1981, at a time when... Sheikh Rashid believes that there... will be a substantial increase in... demand for aluminium products. The... DUBAL smelter will be in direct... competition with the ALBA smelter... in Bahrain, in which Saudi Arabia... has recently acquired an equity... share. To rub in the point about... competition, Sheikh Rashid hired... the British manager of the ALBA... smelter to come and run DUBAL.

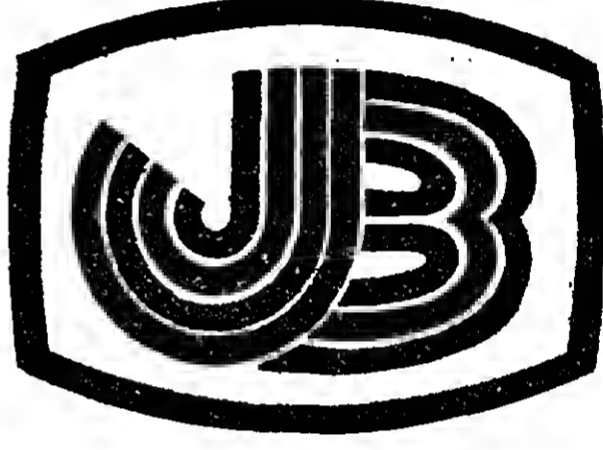
Rivalry

Associated with DUBAL in... Jebel Ali is DUGAS, the Dubai... Natural Gas Company, a joint... venture between the Govern... ment of Dubai, which has 80 per... cent of the equity, and the... American Sunningdale Oil, which... has 20 per cent. Initially, DUGAS... will produce propane, butane and... condensate for export from Du... hal's own slender gas reserves. Ulti... mately, DUGAS will provide gas as... fuel for the Jebel Ali industries, including... of course, the DUBAL smelter. Here, the... wisdom of action before plans... can be questioned. Extra gas... will be needed, initially 55m cu... ft per day, and ultimately proba... bly as much as 120m cu ft daily. This... gas might come from the neighbour... ing Emirate of Umm al-Qawain, or it... might come from a small gas field... just across the border in Oman. In... each case, there are price diffi... culties, and in the case of Oman, possibly... political difficulties, as the pipeline... bringing the gas to Jebel Ali would... need to pass through a small area... of disputed territory. An obvious... source is Abu Dhabi, but the... intense inter-Emirate rivalry... between Abu Dhabi and Dubai has... so far ruled this out.

Another enormous industrial... project in Dubai, conceived in a... spirit of competition, is the... three-berth dry dock, intended... to compete with Bahrain's... OAPEC-owned Arab Shipbuilding... and Repair Yard (ASRY). It is... not yet certain whether the... Dubai dry dock and shipyard... complex has a manager, although... Britain's C. H. Bailey is thought... to head a field which

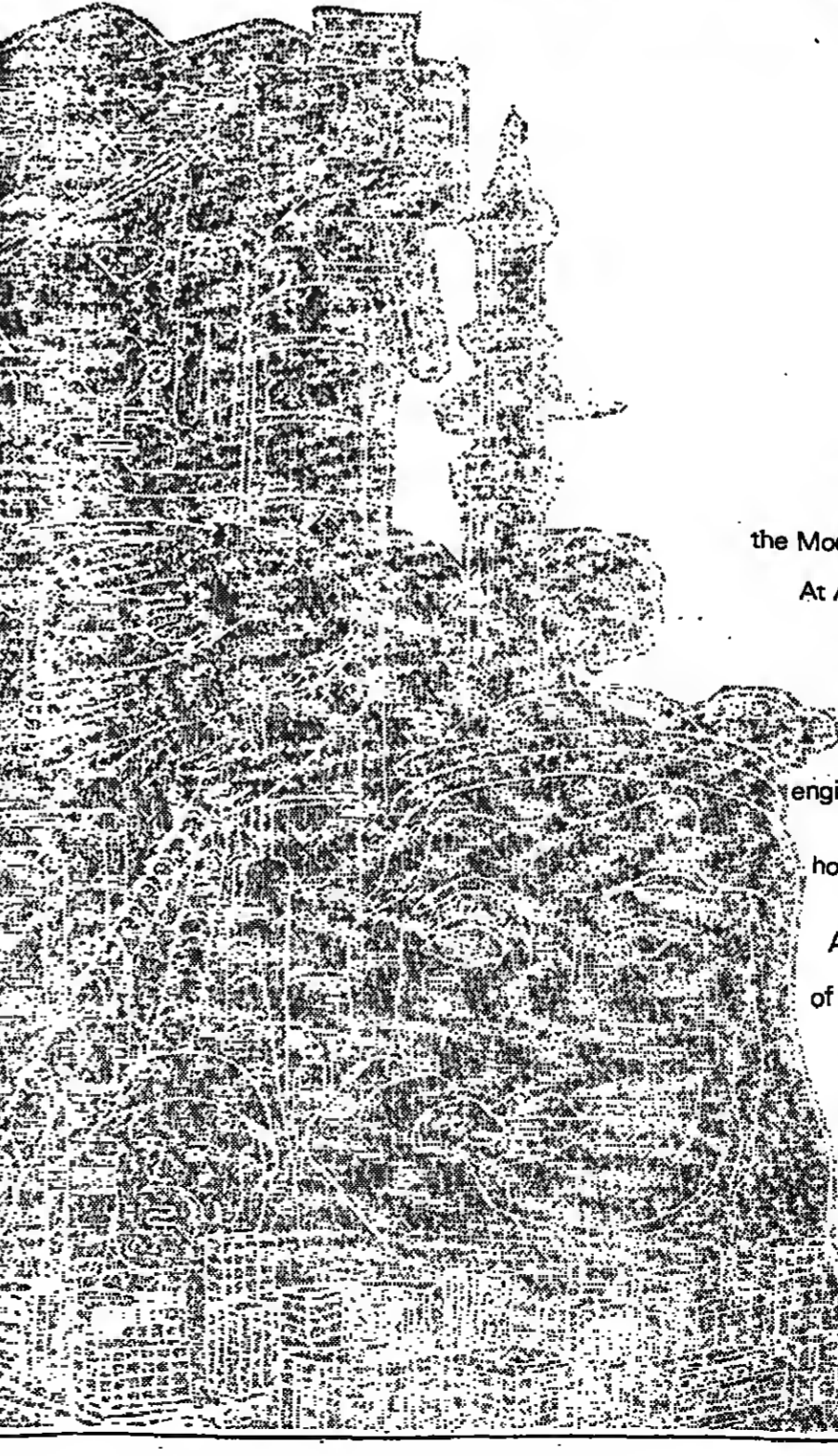
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John Townsend

UNITED ARAB EMIRATES XVII

SOCIAL PROBLEMS

The cost of wealth

ER of Government-ers portray the UAE land where dreams. Indeed, the oil this tiny young state d many things to be sed at miraculous a university in one ght years it was able a nationwide health ion network. Roads a blasted through at a cost which any would have thrown economic. Air condi- been brought to the arts of the desert, as ed water, schools and ques.

get paid \$700 a study at foreign uni- tiously ill patients ith a companion to wherever for private at Government you are a splinter, o allowance. It all a clover-like, para- itence if you happen a UAE national.

izens are protected, eople. They are the who can buy land, npanies or start bus- a black passport can to a fortune. Yet, a growing group is to realise that their nes at an enormous h's ruler, Sheikh Sul- umed recently that been no "spiritual in man" talking up a local Arabic maga- "the UAE can afford topan society. We of the highest per 's in the world. But the concert halls, the ntres, the museums, res?" a columnist

ver is that there are e at all. Instead, the e UAE have super- sions, joint ventures d Hilton hotels. A gainst Western in- he UAE in the future e surprising, at all. UAE has absorbed est is often its more spects.

lthough, the wealth e foreigners, UAE ave become only t of the total popu- th each development y become less. It is fear for them, which s leads to nonsensical, as was recently social affairs official of the UAE "should re." No ruler or us yet had the courage eople that they will ept fewer opportu- king money at home for becoming a more community. At the ost rulers are judged ount of economic ey can generate in tes, and only a few eing raised about and political costs eap in the future. E's population prob- ically more severe aft of Saudi Arabia: ensions in the society

are greater. The problem is already having an important influence on economic planning. for the new industrial towns of Ruwais and Jebel Ali will hardly have any local citizens living in them. It also breeds what can be called "the servant mentality," for while the UAE is prosperous, there will also be someone around to do the hard work. As the UAE becomes a more and more important oil producer, it is vital that the work ethic be restored among its citizens to ensure their grip on the country in later years. At the moment, many ministries are full of local citizens who are little more than titled tea drinkers.

However, the most striking result of this population imbalance is the growing racism in the society, for like the Kuwaitis, the UAE nationals have learnt to prize their dishdashah uniform as a sign of superiority, power and influence.

In the UAE, the vast majority of the population is Asian, who together with foreign Arabs must form around 70 per cent of the total. This can only be guessed at, for no census figures are ever published owing to the sensitivity of the issue. Yet despite the scores of nationalities who live in the country and the apparent harmony, each appear to operate a mutually agreed "apartheid" system. Residents rent flats, buy food at each other's stores, even work together, but after business closes for the day the mixing rarely continues. Each nationality has a rung on the social ladder; the Baluchis are at the bottom and UAE nationals the top, with foreign Arabs and Western expatriates in between.

In day-to-day life, the apartheid system works in various ways. UAE nationals are given priority treatment at local hospitals no matter how long the queue of foreign immigrants. The police tend to minor ways, usually by traffic offences, more than they ever do UAE nationals. Few foreigners would care to take on a local citizen in any legal case.

A racial system which works as subtly as the UAE's cannot but generate resentment, on both sides and occasionally flare-ups of petty violence. It needs only a spark to bring it to the surface—a national who parks inconsiderately, a taxi driver who asks too much money or just a minor traffic incident. On most occasions, immigrants hold their tongue and bear it, for fear of losing their job and therefore their right to stay, which is regarded as the ultimate penalty. But all these developments hardly bode well for a healthy, harmonious community in the future. With the heavy industry being built in the area economically based on cheap Asian labour, the immigrants are a permanent feature, not a transitory, drifting population as the Government officials prefer to portray them.

Many nationals are fully aware of how segregated their society is becoming but point

Welfare

Continued from previous page

invested rationally? The core of the issue is where the 30bn dirhams a year go. Rulers are supposed to provide justice. In the modern world of mass communication you cannot defend the practice of sheikhs getting the oil wealth as a right. People know what it is like in the world.

The problem is mobilising the welfare state in a country where neither rulers nor people know what the term means. With or without changes in income distribution the UAE's ability to buy material and technological comforts will continue to outstrip the people's social education. Qualitative aspirations will take a full generation to develop.

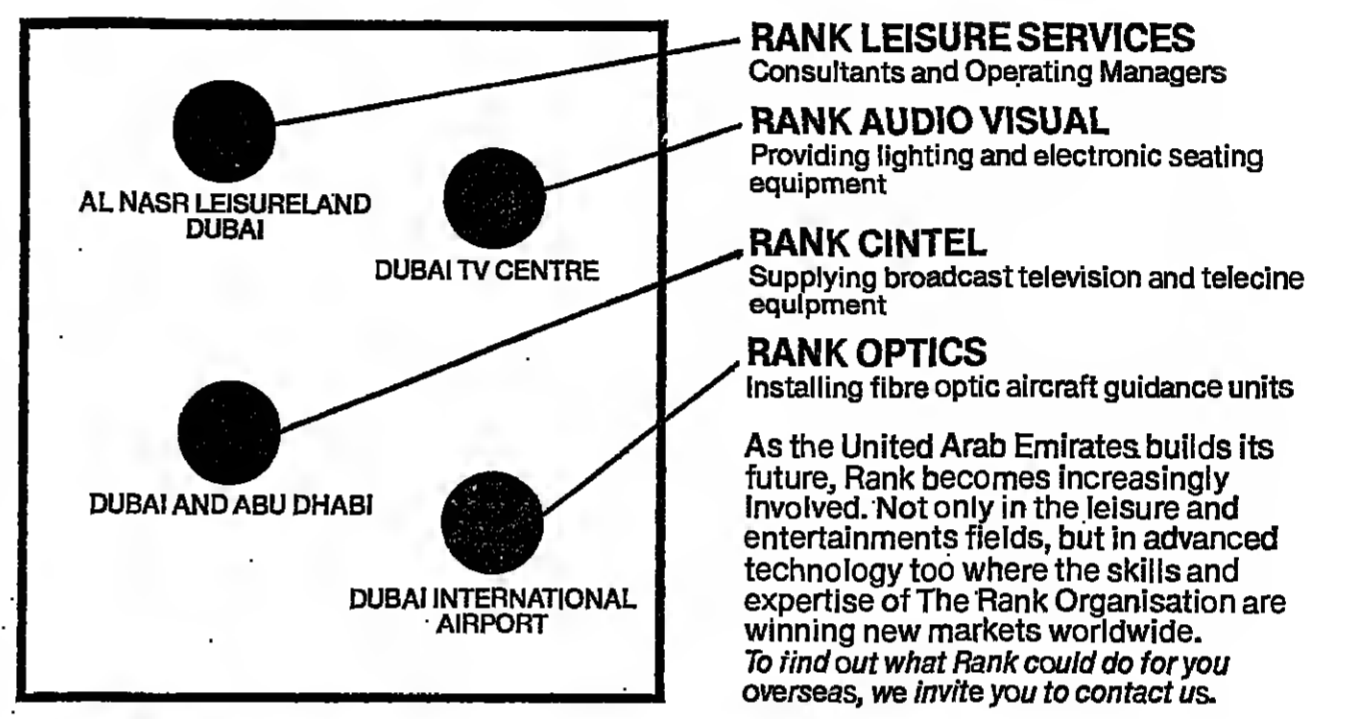
No better illustration than health can be found to put the issue in its true context. All health services are free for all UAE residents. Health spending has risen from Dh55m to Dh900m in seven years. Hospitals are unevenly distributed in the Emirates (more than half the beds are in Abu Dhabi) but the UAE has one bed per 250 people and will approach Sweden's 100 heads per bed soon.

Though the best consultants are employed the education system does not produce enough nurses. Aftercare is poor and ignorance of patients' needs destroys the best work.

A Fujirah girl will return home from hospital with her new baby, the grandmother will ask why she is washing it and instruct her to leave it unwashed for a traditional period. And so disease prevention is hampered.

Despite the hospital building programme no study has been done of who is in them. Nationals prefer London and estimates of the main Abu Dhabi and Dubai hospitals suggest that 80 per cent of the

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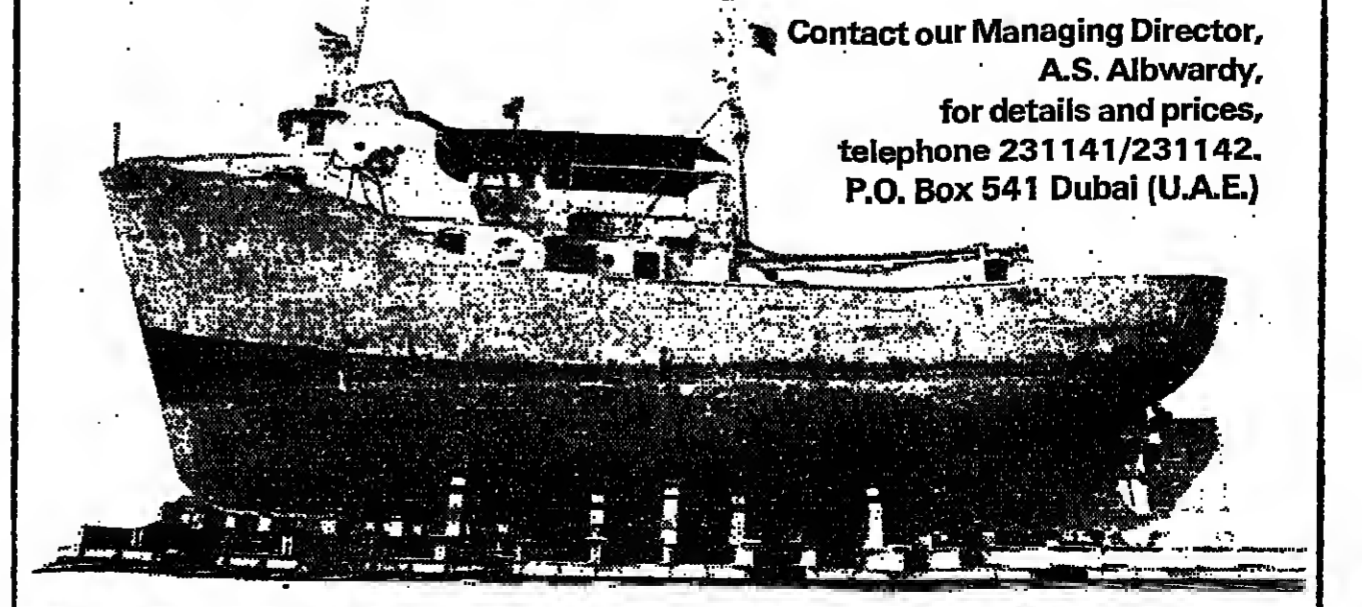
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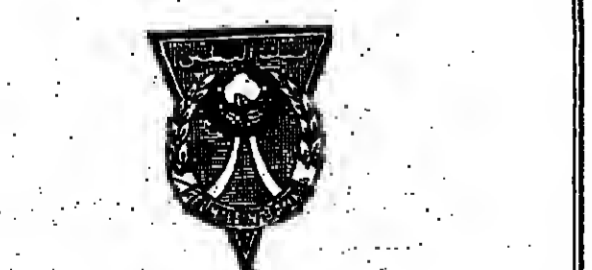
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M.T.

UNITED ARAB EMIRATES XIX

TOURISM

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The Marbella Club alongside the Khalid Lagoon, Sharjah

occupancy well over 90 per cent for all but a few hotels, tourism holds a high priority for several major hotels in Abu Dhabi.

will become a major mid-winter holiday spot, capitalising on its one main advantage, dependable sunshine.

development companies, and there is no shortage of optimism that it will soon see a return on its capital.

the most enthusiastic admit there are still several stumbling blocks. Chief among these are the high cost of flying, visa controls and the most recent of all—restrictions on alcohol consumption.

around \$85. Scheduled airlines, particularly Gulf Air are believed to be putting up a predictable resistance to such plans.

One way of overcoming visa regulations—which for most travellers from Europe means time-consuming application to a UAE Embassy—is for hotels to act as sponsors.

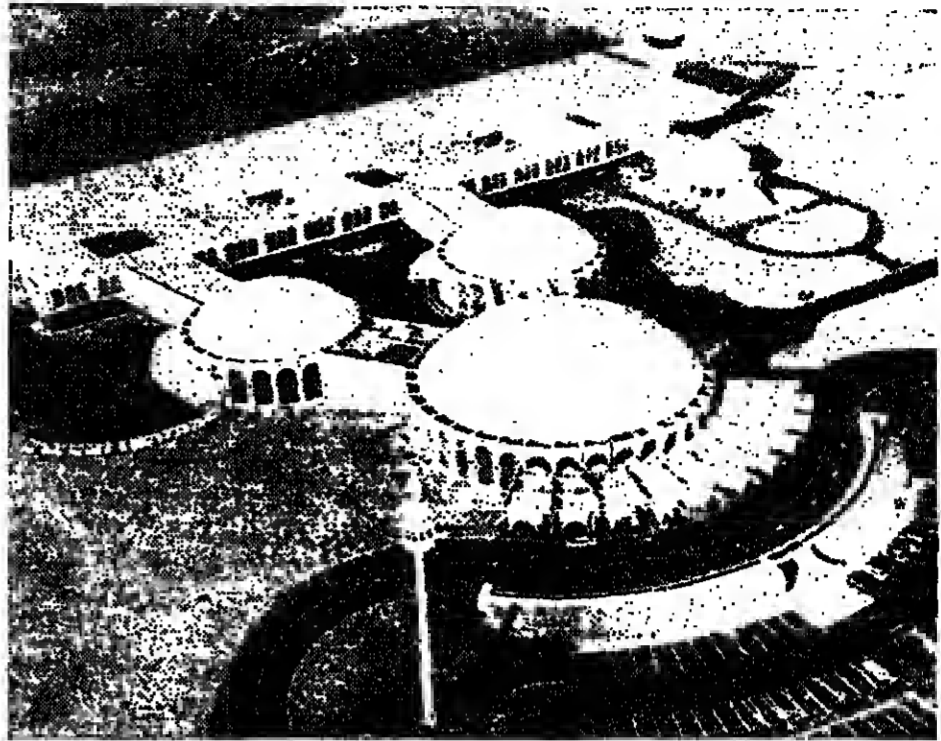
It is likely that visa regulations (and prohibition) will be discussed by the new cabinet once the political climate in the UAE stabilises.

Possibly more of a drawback, and certainly one which cannot be changed, is the climate. Most Europeans take their holidays in the summer—a time when temperatures in the UAE run at around 110°F and 90 per cent humidity.

C.M.

GAMMON

U.A.E. — SAUDI ARABIA — IRAQ — KUWAIT



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Tel: 01-828-0106 Telex: 919258 LONAG G

INDIA — HONG KONG — LIBYA — NEPAL

Optimism

Already two of Dubai's richest merchants, Al Ghurair and Al Mulla, are building Singapore-style shopping plazas which are aimed at visitors as much as the local market.

Now that business travel is leveling off, the facilities of hotels, airports and travel services are available for pan-Arab travel and inbound tourist traffic.

There is no shortage of optimism in the trade, but even the most enthusiastic admit there are still several stumbling blocks.

Freddie Laker-type charter flights have already been proposed, and this could bring the cost of a single fare between London and the UAE down to

merchants

CONTINUED FROM PREVIOUS PAGE

There was no direct movement of the other in the inter-war period. The community (some of which were political parties) clearly express their views on matters of state.

libised in that State when they were formed at the beginning of the 1950s to confront the Saudis in the Buraimi Oasis dispute. Likewise the presence of the aerodrome brought a small RAF establishment to Sharjah during the war, though this did not expand into a military base of significance until after the British withdrew from Kuwait in 1960 and Aden in 1968.

After the first scheme was completed in 1963 further improvements were made more or less continuously. The creek was further deepened and by 1970 it had nearly a mile of steel-piled wharves.

Bombay. The gold was paid for partly by the under-invoicing of Indian exports or the over-invoicing of legitimate Dubai re-exports, but more often by the export of Indian silver, either in bars or in coin.

is no question in the bank that Dubai is the best place for it. The first office on the Bay Mackenzie, the shipping agents' establishment office there at the time. Every member of the Imperial League spoke promised the visitor that he would show him a million rupees held in 100-rupee notes.

Much more important, however, was the gradual silting-up of Sharjah creek. The entrances of the creeks along the Trucial Coast used to change position from year to year, and in heavy seas it was often impossible for barges or dhows to find the creek entrance at either Sharjah or Dubai.

What attracted much more international attention, however, was the gold smuggling business. This trade came down from Kuwait in about 1952-3, as the surge in Kuwait oil revenues in those two years opened up more conventional import opportunities for its merchants.

Much worse for the smugglers was the rise in the price of gold in the early 1970s, which put gold beyond the reach of the Indians and led to the disastrous month of June 1973, when Dubai's imports of the metal hit zero.

happened that the original Political Agent on a native of Sharjah in 1930 when the it was appointed as dominant State) and so 1939 a British Political Agent was appointed, his headquarters naturally in Sharjah.

Because the Ruler of Sharjah failed to act to stop the accumulation of Saudis soon enough, there came times when boats found themselves trapped in the creek for days or weeks waiting for a higher than usual tide which would enable them to get out over the sand bar.

Once in Dubai the bullion, mostly in small 10-tola bars, was loaded into innocuous-looking dhows which were able to mingle with the Indian fishing boats and transfer or beach their cargoes somewhere near

Michael Field

AL GHURAIR GROUP advertisement listing various companies like Al Ghurair Centre, Al Ghurair Exchange, Arabian Aluminium Company Ltd., etc.

AL GHURAIR GROUP Group Head Office: P.O. Box 1, Dubai, United Arab Emirates, Tx: 45438 GRAIR EM

KHALIJ COMMERCIAL BANK LTD advertisement including a Balance Sheet as at 31st December, 1978 and Principal Offices list.

UNITED ARAB EMIRATES XX

HISTORY

Shift in the balance of power

THE SHAIKHLY families of the Trucial Coast are... quite the stupidest people with whom it has ever been my misfortune to deal...

So wrote Col. Hugh Blacoe, the British Political Resident at Bushire, in 1932 as he tried to cajole the rulers of the Trucial Coast...

It took Britain eight years to acquire landing facilities for aeroplanes or flying boats at Abu Dhabi, Dubai, Sharjah, Ras al Khaimah and Kalba.

Characteristics

It is much easier to appreciate the achievement of the UAE today if one knows the recent history of the sheikhdoms, their underlying tensions and the characteristics of their ruling families.

are the now declassified records of the British Persian Gulf Residency. The Trucial States—so called because of the truce treaties Britain signed with them from 1820 onwards—were looked after by the British Political Resident in Bushire, who was responsible to the government of India...

The Political Resident had a Residency Agent based at Sharjah, an Arab—indicative of the indirect control Britain exercised. Britain wanted peace at sea (no piracy or naval warfare between sheikhdoms), the curbing of the slave and gun trades and the exclusion of other powers from relations with the Trucial states.

But it did not profess to intervene in the domestic affairs of the states on the coast, which were allowed to keep their traditional forms of government. However, it did not hesitate to intervene on the coast when its own interests were involved (the traditional method of intervention was to send a warship to cow people into submission, either by its presence alone or by shelling a fort or capturing some pearling dhows).

Despite being mainly external, the British role had an important effect on the balance of power within the Trucial States: by curbing the sea power of the Qawasim who rule Sharjah and Ras al Khaimah it hastened the ascendancy of the Bani Yas, the inland tribe which provided the rulers of Abu Dhabi and, through a side branch, of Dubai.

Abu Dhabi had already become the most important sheikhdom on the coast before World War I, thanks to the decline of the Qawasim and the 46-year reign of Sheikh Zayid bin Khalifah of Abu Dhabi, who died in 1909.

Sheikh Zayid, grandfather of the present Sheikh Zayid of Abu Dhabi, extended his rule over a number of inland tribes which formerly had been loyal to the Qawasim.

third biggest in 1908 when it was estimated at 11,000, of whom about 6,000 were in Abu Dhabi town itself. It had fallen by 1939 to 10,500. Dubai's rose from 10,000 in 1908 to 20,000 in 1939, while Sharjah's fell from 15,000 in 1908 to 5,000 in 1939.

A key weakness of the sheikhly system of rule is the absence of primogeniture or any other fixed procedure of succession. As Dr. Zahlan says: "The struggle for power has thus been almost a natural adjunct to the death, natural or otherwise, of a ruler, and successors have had to make sure of wresting complete control of the sheikhdom from their relatives before beginning to exercise absolute power."

Instability

She goes on: "Most of the rulers of Abu Dhabi and Sharjah (in the past 150 years) have been deposed or murdered: in Ajman and Umm al Qaiwain just a few have; and in Dubai not one ruler has been formally deposed."

Instability, because of succession problems, hit Abu Dhabi badly after Sheikh Zayid bin Khalifa died, and much of his achievement was undermined. In the next 19 years four rulers came to power as a result of murder. Abu Dhabi knew no stability until Sheikh Shakhbut bin Sultan, eldest brother of the current Sheikh Zayid, established his position after he came to power in 1928.

Sheikh Shakhbut, who was peacefully deposed in 1966 by his brother because of his refusal to develop his Emirate with his newly-acquired oil revenues, has generally had a bad press. "The worst crisis I ever had to bear," Sir Huzh B. Murr, a later political agent, called him—but from this book Sheikh Shakhbut, who still lives at El-Ain, emerges as a shrewd and far-sighted ruler who restored Abu Dhabi's position.

He successfully resisted Saudi Arabian attempts to encroach on his territory and consolidated Abu Dhabi's control of Buraimi oasis. He stood up to the British Government for several years when it wanted to establish RAF landing and refuelling

facilities in his Emirate, backing down only when Britain threatened to cut the pearling fleet off from the pearlbanks; and held out longest of the Sheikhs before granting oil exploration and production concessions in order to get the best terms possible.

And he saw before most of his contemporaries the importance of defaced, recognised borders between the Emirates. He reached a border agreement with Dubai in 1937 (the agreement did not last, however, and the two Emirates fought a war from 1945 to 1948).

The foundations of Dubai's prosperity were laid by the current Sheikh Rasheed bin Said's grandfather, Sheikh Maktum bin Hashar. The Emirate was always built on trade, profiting from setbacks to other trading centres (notably Sharjah and Bandar Lengeh in Iran, and from a positive attitude to innovation (as in attracting steamer services which Sharjah was half-hearted about).

Dubai was, Dr. Zahlan says: "in the vanguard of the economic and social transformation of the Gulf for it was there... that a new merchant class who did not rely entirely on the near trade began to be formed." The "handover" of power from one sheikh to another was not always undisputed but up to the accession of Sheikh Said bin Maktum in 1912 there was no serious move to depose a ruler.

But Sheikh Said, a genial and intelligent man, had difficulty controlling his relations and was dominated by his wife, Hussah bint Murr, and, later, his son, Sheikh Rashid. Hussah bint Murr was a remarkable woman who engaged in trade on a large scale and held her own mail (court) for men. When Sheikh Said in 1929 ran into problems with his own majlis, which was critical of his ineffective rule, he offered to resign, preferring that to fighting "as his fellow rulers would surely have done."

Mrs. Zahlan writes: "He obviously did not think that the total disruption of the economy was a fair price to pay merely to save his position." But he stayed in power because

the British refused to recognise a successor.

With such relatively practical traditions it is not surprising that Dubai was the first Emirate to build up modern administration (nor that it is so proud of its lean efficiency today). But this came about mainly through opposition to Sheikh Said from his cousin, living across the creek in Deira who were a source of almost constant difficulty in the 1930s.

Stiffness came to a head in 1937. Rashid, who succeeded his father in 1938, had a monopoly of the taxi service in Dubai and was incensed by competition from a cousin who ran his own service between Dubai and Sharjah. He collected 300 armed men and attacked the rival car, wounding its driver and putting some of the rival's men in the stocks.

As a result the people of Dubai, led by the al-bu-Falasaah cousins of Sheikh Said, rose up and pressed for reforms, including a budget and civil list, with fixed allowances for the ruling family; better health care and sanitation; a police force; reorganisation of the customs department, and abolition of the monopolies held by the ruler, his wife and his son (which included ferry services, motor services and the unloading of ships' cargoes).

Parallels

One can draw parallels between the Reform Movement of Dubai and the disturbances earlier this year in Ras al Khaimah. A majlis representing the principal people of Dubai was set up and a number of reforms implemented, laying the administrative foundations of a municipality and starting town planning.

But the reformers suffered from confusion between lofty ideals and the self-interest of a group of al-bu-Falasaah. In March 1939 the majlis went too far when it decided that the ruler should have a fixed income of 10,000 Rupees a year. A coup was staged on the occasion of Rashid's marriage to Sheikhah Latifah of Abu Dhabi (Sheikh Zayid of Abu Dhabi's first cousin).

As Abu Dhabians swarmed into Dubai the opponents of the ruler were defeated, a few of them killed and others driven into exile. The old majlis collapsed, and Said re-established his power with a new one, but the imprint of the reforms stuck. In the autumn of 1939 Said had five people in Deira arrested for alleged plotting; they were tried and had their eyes put out with hot irons. It was the end of the Dubai reform movement.

Sharjah, once the leading sheikhdom on the coastline, was already in decline towards the end of the 19th century, thanks to the suppression of Qawasim seapower, family quarrels and the rule of the feeble Sheikh Saqr bin Khalid between 1883 and 1894.

Sharjah lost the support of the bedouin on whom it had depended. In 1921 Ras al Khaimah which had had de facto independence for many years was officially recognised as a Trucial State by Britain, and this and other setbacks led to Saqr's successor Khalid bin Ahmad being forced out of power in 1924.

In 1936 Britain recognised the separate status of Sheikh Said bin Hamad of Kalba, a former possession of Sharjah on the Gulf of Oman. In return for Kalba becoming an emergency landing ground for Imperial Airways, this involved Britain breaking a solemn promise to Sheikh Sultan bin Saqr of Sharjah in 1932 that it would "do nothing to take away your lands from you."

Asked whether Sheikh Sultan bin Saqr would take umbrage at this, Colonel (later Sir) Trenchard Fowle at Bushire replied: "I do not think it matters even if Sheikh of Sharjah takes umbrage." Kalba survived as an independent sheikhdom till 1932, the landing ground having become redundant and its ruling family enfeebled. Britain then recognised Fujairah as the seventh Trucial State.

Altogether, six towns in Sharjah attempted to secede formally between 1924 and 1939, while the history of Sharjah remained turbulent until 1971

when Sheikh Sultan bin Mohammed succeeded. Ras al Khaimah's separate status developed in the second half of the 19th century, though British recognition did not come until 1921. Anyone who knows Ras al Khaimah today will find much that is familiar about the rule of Sheikh Sultan bin Saqr, uncle of the present Sheikh Saqr bin Mohammed who deposed him in 1948. In 1934-1939 British had a base at Ras al Khaimah with a landing place for RAF seaplanes.

His response to British entreaties was to threaten to withdraw under the protection of King Abdul Aziz bin Saud of Saudi Arabia and end the treaty with Britain. He backed down when the Royal Navy captured Ras al Khaimah pearling dhows.

In 1935 he took the opportunity of a visit by the French destroyer Argonaute to ask for arms and equipment to look for oil—the initial phase of making a coast treaty with France until he discovered it was allied with Britain. He delayed signing an oil concession agreement until 1945, allowing only an amicable arrangement in 1929 that limited the financial benefits of a full concession which his fellow rulers obtained.

Doubtful

Dr. Zahlan says: "It is doubtful whether he carefully considered the outcome of his attitudes before assuming them. He was an independent ruler and wished always to be treated like one; the fact that he was powerless to resist the stronger forces with which he was now allied did not seem to matter."

He said the British assisted each other than referred to him at different times as puppet, more authoritarian, and more, all dependent. He once wrote the junior quality to the past. Ras Saqr's base in Ras al Khaimah, facing him to the north, was a warship, and on another occasion had his support taken away for insulting a naval officer.

The two longest reigns of Sheikhs in the UAE are those of Sheikh Rashid bin Humayd of Ajman who came to power in 1828 and Sheikh Ahmad bin Rashid of Umm al Qaiwain, who came to power the following year. But while the succession in Ajman was peaceful an Sheikh Rashid obtained a reputation for good government, Sheikh Ahmad came to power at the end of the seven-year power struggle among ruling families.

The British Political Resident took a dim view of him in 1922 describing him as a "heavy irresolute-looking individual while in 1935 the Senior Naw Officer in the Gulf said he was "gross in person and apparently lacking in intelligence, certainly the least attractive personality on the coast." Y

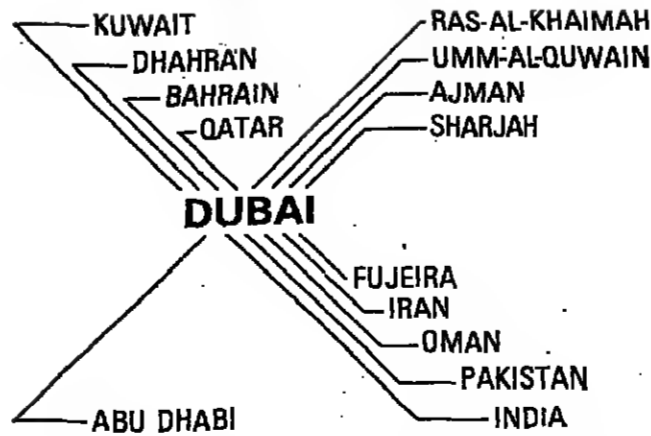
He was able to keep a keen and peaceful hold on his sheikhdom and acquire a considerable personal wealth. The British were wont congratulate themselves on the success of their economic rule of the Trucial Coast. Between the world wars they were able to obtain what they wanted peace, the establishment of air routes and the granting of oil concessions to a British controlled company rather than an American one.

Peaceful external conditions gave the states a chance to develop their economies—except only Dubai took advantage of. The states survived the rise of Saudi Arabia and Iran. But the British, not doing anything until World War II directly encourage development, nor sort out the internal feud between the states, nor to settle finally the ownership of islands in the Gulf between Trucial Coast and Iran.

Britain's departure from the Gulf was a unilateral move which the Sheikhs did not want and did not want—and it them only a short time in which to unite and decide what of state they wanted to create. It was a difficult birth in which the federation is gradually emerging.

James Buxi

DNATA SERVES DUBAI... DUBAI SERVES THE GULF



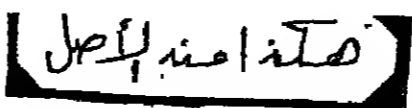
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Person profit in move

Financial Staff
PER and packaging firm Smurfit is to acquire the Alton Box Company of the U.S.

Sharp profits fall at General Tire

BY OUR FINANCIAL STAFF

A SHARP fall in first half earnings in spite of improved sales is reported by General Tire and Rubber, the fifth largest tyre maker in the U.S.

Debt plan at Pacific Telephone

By David Lascelles in New York

PACIFIC Telephone and Telegraph, which provides telephone services to large parts of California and Nevada, is tapping all major sources of funds in a concerted effort to reduce its debts which stood at over \$4.5bn at the end of last year.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Date, Announcement last year, Announcement this year, Stock, Closing Price, Dividend, Yield, etc.

EQUITIES

Table of equity data including stock prices and dividends.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for stock name, price, and yield.

"RIGHTS" OFFERS

Table of rights offers with columns for company name, price, and terms.

Bundesbahn to tap West German capital market

BY OUR FINANCIAL STAFF

THE WEST GERMAN Federal Railways (Bundesbahn) is returning to the capital market, meets today to set the terms for what is believed to be a DM 600m borrowing.

with yields on two straight issues moving sharply higher, Reuter writes from Paris. Pechinye Uginie Kuhlmann plans a Ffr 300m 12 year issue with coupon and gross yield at 10.9 per cent.

\$100m loan for Credit National

By Francis Ghisla

CREDIT NATIONAL has arranged a \$100m 10 year credit on very fine terms through a group of six banks led by Banque de l'Indochine et de Suez.

result Turkish group

Munir in Ankara
largest manufacturing pharmaceuticals. Holding reports turnover of the equivalent for 1978, an increase of 50 per cent.

CURRENCIES, MONEY and GOLD uses and the gilt market

N MILLHAM
houses had little change day-to-day funds says last week. Money up 13 per cent late monthly make up.

Disappointing

The situation would have been much worse but for the disappointing response to the two gilt edged "top" stocks on offer.

gilt trust with Gillet Brothers Discount Fund Management as investment advisers. The estimated gross starting yield is 12 per cent, but this will attract Corporation Tax, which is at present at a big rate than the standard rate of income tax.

Table of Gold Bullion (fine ounce) prices and other market data.

DOLLAR SPOT AND FORWARD

Table of dollar spot and forward rates for various currencies.

THE POUND SPOT AND FORWARD

Table of pound spot and forward rates for various currencies.

GE CROSS RATES

Table of cross rates between various currencies.

MONEY RATES

Table of money rates for various currencies.

MONEY RATES

Table of money rates for various currencies.

MONEY RATES

Table of money rates for various currencies.

BASE LENDING RATES

Table of base lending rates for various banks and institutions.

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD. 45 Cornhill, London EC3V 3PB. Tel: 01-623 6314.

AGA AGA Aktiebolag (Incorporated with limited liability in the Kingdom of Sweden) 467,614 Ordinary Shares Series B par value Skr. 50 each.

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Authority and finance houses seven days' notice, unless seven days' fixed. *Long-term least authority mortgage... Bank bill rates... Treasury bill rates...

Change of deposit sum badly needed

BY OUR INSURANCE CORRESPONDENT

ONE DAY last week in the High Court in London Mr. Justice Smith awarded each of two road accident injury victims damages of over £125,000...

Revisions

Looking back one must wonder at the foresight of the sponsors of compulsory motor insurance in 1930...

Yardstick

This sum of £15,000 was in fact fixed in 1930 and by any yardstick of assessment is clearly in need of substantial revision...

Minimum

Quite clearly if the deposit exception to compulsory insurance is to stand, £250,000 should not be considered the absolute minimum...

Exceptions

Although insurance is compulsory for the ordinary citizen, there are a number of statutory exceptions, mostly in favour of local authorities, police and so on...

Ronson Board changes

Mr. John Cape has been appointed to the Board of RONSON PRODUCTS as director responsible for finance and personnel and management services.

Mr. N. M. Hudson, group adjutant of marine claims, Commercial Union Assurance Group, has been re-elected chairman of THE SALVAGE ASSOCIATION...

Mr. Gerald Hawksworth has been appointed managing director of AIRGUARD, a member of the Lawtex Group, from July 1.

Professor John Small, head of the Department of Accounting and Finance at Heriot-Watt University, and Mr. Alexander Stone, a banker and partner of Alexander Stone and Co. have joined the new advisory board to DOUGLAS L.L.B. ASSOCIATES...

Mr. Anthony Read is to be director of the Book Development Council, the international division of the PUBLISHERS ASSOCIATION.

Mr. Charles Leveson-Gower, managing director of Spooron Industries of Liley, Yorks, is the new chairman of the BRITISH PAPER MACHINERY MAKERS ASSOCIATION...

Mr. Terry King has been appointed managing director of T and K Air Services, which is operating under the name of TAKAIR, the air freight arm of the T and N Freight Group.

Mr. Charles Leveson-Gower, managing director of Spooron Industries of Liley, Yorks, is the new chairman of the BRITISH PAPER MACHINERY MAKERS ASSOCIATION...

Mr. Charles Leveson-Gower, managing director of Spooron Industries of Liley, Yorks, is the new chairman of the BRITISH PAPER MACHINERY MAKERS ASSOCIATION...

WALL STREET

Table with columns for 1972, 1978, and Stock prices. Includes sub-sections for NEW YORK, CANADA, and AUSTRALIA.

NEW YORK - DOW JONES

Table with columns for 1972, 1978, and Stock prices. Includes sub-sections for BRUSSELS/LUXEMBOURG, VIENNA, CANADA, and AUSTRALIA.

Indices

Table with columns for 1972, 1978, and Stock prices. Includes sub-sections for NEW YORK - DOW JONES, BRUSSELS/LUXEMBOURG, VIENNA, CANADA, and AUSTRALIA.

Table with columns for 1972, 1978, and Stock prices. Includes sub-sections for MONTREAL, TOKYO, HONG KONG, AUSTRALIA, and JOHANNESBURG.

NOTES: Diverse prices include \$ premium. Belgian dividends are \$ without tax. * DM 30 cent, unless otherwise stated. * Yen 50 cent, unless otherwise stated. * Price at the close of trading. * Dividend after tax. * Dividend after tax. * Dividend after tax. * Dividend after tax.

INTERNATIONAL CAPITAL MARKETS

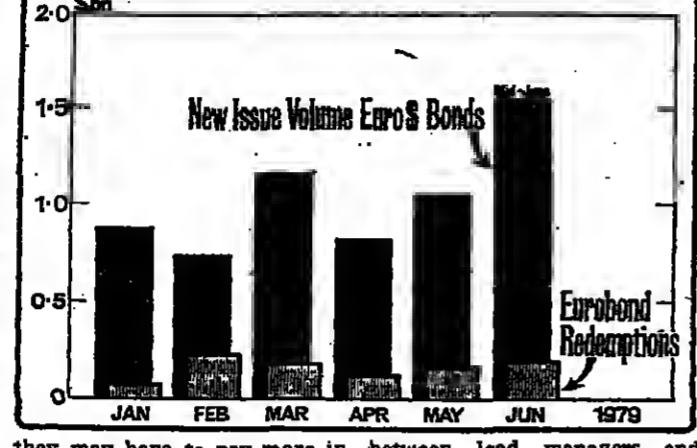
INTERNATIONAL BONDS

By FRANCIS GHILES

All change for the D-Mark

US change fast and more than when it currencies. Deutsche-dominated bonds are all again. Only three weeks German capital markets...

such borrowers to the Euro-bond market—as opposed to the U.S. domestic one—is both the speed with which they can arrange issues and the early call provisions they are able to include in today's contracts.



they may have to pay more in Europe than in New York for an issue. Even this, however, is not the case at present for lesser quality U.S. borrowers.

paper on offer increased sharply. In the DM sector prices moved up by average of 1/2 point across the board with more activity reported by dealers...

Some German bankers now feel that because of the instability in the currency markets it would be wiser for this Sub-Committee to meet every two weeks and set a calendar for that length of time rather than operate on a monthly basis.

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount m., Maturity, Av. life years, Coupon %, Price, Lead manager, Offer yield %. Lists various international bond issues from U.S. Dollars to D-Mark and Sterling.

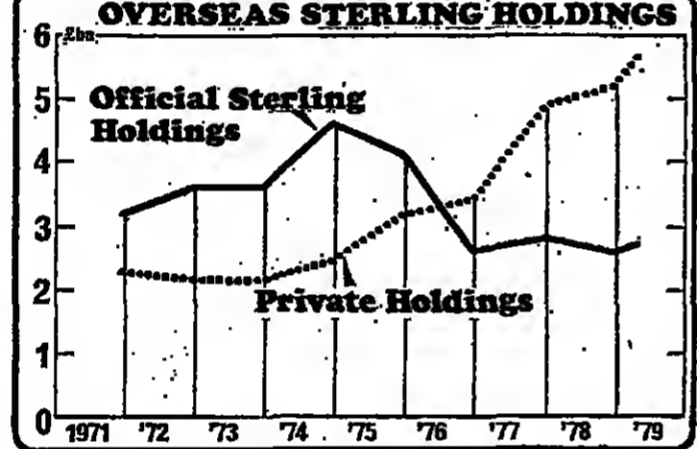
ON FINANCIAL MARKETS

By JOHN EVANS

Overseas funds flood into sterling

STAS regained much status as an important foreign and government investment funds. Hold-rich funds stand at \$bn, their highest in 10 years.

The trend towards the greater investment use of sterling will probably continue in reinforcing confidence in



the immediate future. The jump in the UK minimum lending rate to 14 per cent and forecasts that North Sea oil production

will provide added protection to the UK's payments as reinforcing confidence in

appreciating sterling rates will reach levels where British industry will be increasingly uncompetitive in export markets.

U.S. BONDS By DAVID LASCELLES

Another test of nerve

BOND PRICES are holding the gains they notched up since late May thanks to a stream of data suggesting that an economic slowdown is at hand.

London financial markets speculate that various steps could be taken to restrain sterling—such as accelerated dismantling of outward exchange controls on UK residents, new controls on inward flows or accelerated repayment of extensive amounts of foreign debt undertaken by Britain in recent years.

By historic standards, sterling seems vulnerable to a sudden outflow of these high foreign accumulations since much is clearly of a short-term speculative nature.

Comparable industrials yielded about 9 per cent. There was a slight weakening in the municipal bond market. The Dow Jones yield index moved to 6.8 per cent from 6.7 per cent a week earlier.

These changes took place against the mounting certainty that the economy has reached the peak of its latest cycle. All recent indicators have shown a slackening in demand and production.

One reason is the recent setback for the dollar (caused in part by the drop in U.S. interest rates) which virtually guarantees that the Fed will not change its monetary posture in the immediate future.

FT INTERNATIONAL BOND SERVICE

Large table with multiple columns: Issued, Bid, Offer, Change on day, Yield. Lists various international bonds from NYN STRAIGHTS to CONVERTIBLE.

BONDTRADE INDEX AND YIELD

Small table showing Bondtrade Index and Yield for June 22, 23, 24, 25.

EUROBOND TURNOVER

Small table showing Eurobond Turnover in \$m for U.S. bonds, Other bonds, and Foreign bonds.

No information available—previous day's price. Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week—Change over price a week earlier.

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Min=Minimum coupon. Cdn=Denote next coupon becomes effective. Spread=Margin above six-month offered rate for U.S. dollars. Cpn=The current yield.

CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Cdn=Denote next coupon becomes effective. Spread=Margin above six-month offered rate for U.S. dollars. Cpn=The current yield.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past week were supplied by: Kredietbank NV; Credit Commercial de France; Credit Lyonnais; E.F. Hutton Services SARL; Commerzbank AG; Deutsche Bank AG; Westdeutsche Landesbank Girozentrale; Banque Internationale Luxembourgeoise; Kredietbank Luxembourg; Algemeene Bank Nederland NV; Pierson, Heiring and Pierson; Credit Suisse/Swiss Credit Bank; Union Bank of Switzerland; Akroyd and Smithers; Bankers Trust International; Bondtrade; Banque Francaise de Credit International; Citicorp International Bank; Daiwa Europe NV; Deltec Trading Company; Dillon Read Overseas Corporation; EBC; First Chicago; Goldman Sachs International Corporation; Hambros Bank; IBI International; International; Nesbitt Thomson; Salomon Brothers International; Samuel Montagu and Co.; Scandinavian Bank; Struss Turnhill and Co.; Sumitomo Finance International; S. G. Warburg and Co.; Wood Gundy.

Closing prices on June 22

Tanks Consolidated Investments Limited

(formerly Tanganyika Concessions Limited)

Summary of the Statement by the Chairman The Hon. A. L. Hood

Table with columns: 1978, 1977. Lists salient figures such as Ordinary stockholders interest, Dividend received from Union Minière, etc.

The group has adopted Accounting Standard 15 and consequently, there is a substantial drop in the tax charge. The 1977 figures have been re-stated.

- Union Minière - The profits were lower due to reduced turnover and interest receivable as a result of further investment in North America which is not yet revenue-producing.
Benguela Railway - Subject to interruptions, local traffic was maintained in 1978, but although normal relations have been resumed between Angola and Zaire, no international traffic was carried during the year.
Elbar Industrial - Despite strikes and bad weather the profit increased. Tanks now owns 70% of Elbar.
Tanks Oil and Gas - The P/6 gas field offshore Netherlands will enter development phase next year.
Tanaust - Exploration results from the 9.1% interest in the Ashton Venture in Australia are encouraging.

While developments in the North Sea and Australia are encouraging, and it is hoped that conditions in Angola will improve, income from these sources cannot be expected for some time. Under these circumstances no significant change in revenue can be assumed for 1979.

Copies of the full Statement may be obtained from the Registered Office of Tanks Consolidated Investments Limited, 6 John Street, London WC1N 2ES.

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FINANCIAL TIMES SURVEY

Monday June 25 1979

Yugoslavia

In world affairs Yugoslavia, under the active leadership of President Tito, is leading the struggle to preserve the genuine independence of the non-aligned nations movement. At home steps are being taken to stabilise an overheated economy, while the principle of collective leadership has been further refined in preparation for the post-Tito era.

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to resist any possible attack on its achievements," he said. This is not to say that Yugoslavia is suffering from a larger complex—the atmosphere is still one of relatively affluent self-confidence.

But relations with the Soviet Union, from whose embrace Yugoslavia broke away in 1948, are currently as strained as at any time since the aftermath of the Warsaw Pact invasion of Czechoslovakia in 1968. Although very few Yugoslavs believe that the Soviet Union would ever physically attack Yugoslavia, the assumption is that the Soviet Union very much desires access to the Mediterranean and the ideological satisfaction which would come from the re-integration of Yugoslavia into the Soviet bloc.

It is this belief, more than any other factor, which underlines the tough, if not ruthless, methods which the Yugoslav security forces are prepared to use to suppress what they define as nationalist extremists and others who, they believe, could be used by foreign powers to divide and weaken federal Yugoslavia.

However, the smooth succession of Josip Broz Tito has further refined of five-leadership principles has now been to cover the top Communist Party posts in army and security remain outside the revolving collective gets and influence of appear to have and President Tito in a speech on anniversary of the Communist Party last Yugoslavia was preight if need be to integrity and priza. Although a small Yugoslavia is prepared

diplomats abroad. Up to now the Yugoslav authorities feel they have not received as much support as they deserve in their attempt to secure the extradition or suppression of such groups by the governments in whose territories they are based.

Although 87 years old last month President Tito is still mentally and physically active and continues to enjoy enormous prestige at home and abroad. The mechanism of collective leadership on a revolving basis aims to institutionalise the succession, but in the meantime President Tito remains the final arbiter within and above the system.

At present his main pre-occupation is that of heading off attempts to split the non-aligned movement at the non-aligned summit meeting in Havana in September. To this end he has been involved in yet another round of strenuous personal diplomacy.

Impress

This included a "friendly working visit" to Moscow last month in an effort to impress upon the Soviet leadership Yugoslav concern about Cuba's attitude towards the non-aligned movement and improve the atmosphere of Yugoslav-Soviet relations. This was soured initially by Chairman Hua Guo-Feng's visit to Yugoslavia, Romania and Iran last August and Yugoslavia's subsequent stance over the South East Asia situation.

Yugoslavia was deeply critical of Vietnam's invasion of Cambodia, seen as yet another Soviet-backed interference in the internal affairs of another State, and linked the subsequent



President Tito of Yugoslavia

Chinese invasion of Vietnam's own border areas to the original act of aggression by Vietnam. On both accounts the Soviet Union strongly criticised the Yugoslav attitude.

Apart from trying to impress upon the Soviet Union Yugoslavia's determination to pursue its own independent non-aligned policies President Tito has also been actively seeking the support of Arab countries for the Yugoslav view of a genuinely non-aligned movement. To head off a threat to the movement posed by Arab determination to expel Egypt, President Tito visited Iraq, Syria, Kuwait and Jordan last February and then went on to visit Libya and Algeria plus

Malta shortly after his return from Moscow.

It is not yet clear whether Yugoslavia will succeed in keeping the movement both united and genuinely non-aligned. But the level of Yugoslav commitment reflects the fact that if the movement were to split at Havana it would immensely complicate Yugoslavia's own position.

By playing an active role in the affairs of the 86 nation grouping Yugoslavia has gained an influence which is vastly greater than a developing nation of 22m inhabitants belonging to neither of the great power blocs could otherwise have realistically hoped to achieve.

Membership of the non-aligned movement has provided ideological and practical support for Yugoslavia's efforts to retain its independence and pursue its own form of self-management socialism at home. In Yugoslav eyes the two are inextricably linked—hence President Tito's commitment to try to preserve the framework of genuine non-alignment as a continuing basis for the continuation of Yugoslav independence under his successors.

Paradoxically, however, President Tito's vigour and longevity also has its problematic aspects. One is that he is outliving his successors.

The death of Mr. Edvard Kardelj in February removed not only the main ideological architect of Yugoslavia's four post-war constitutions and the theories of self-management but also the only man to share with President Tito the status of an all-Yugoslav figure. The other leaders of the so-called partisan generation like Vladimir Bakarić of Croatia or Petar Stambolic are all connected with their individual Republican backgrounds.

Since the death of Tito's heir apparent there has been a noticeable shift in ideological direction. Less and less is heard of Kardelj's theory of the plurality of self-managing interests. The emphasis has shifted towards collective leadership.

Under the 1974 constitution the supreme organs of both the Yugoslav federal state and the individual republics and autonomous provinces are all controlled at the top by collective presidencies whose chief executive is rotated annually. The principle also extends to the League of Communists, Yugo-

slavia's sole political party. At the party congress last June the praesidium of the central committee of the LCY was reduced in size to 24 members—three leaders from each of the republics and two from each of the autonomous provinces plus General Nikola Ljubic, who is head of the armed forces, and President Tito himself, who is president for life.

Then last October a new position of acting president of the central committee praesidium was set up. This new post will also rotate annually and the first incumbent is Mr. Branko Mikulic from Bosnia-Herzegovina. Bosnia is the most religiously, socially and ethnically mixed republic in Yugoslavia. It is also the republic with the bitterest memories of both the partisan struggle and the fierce civil war which raged at the same time. Given this background Mr. Mikulic is generally considered a conservative.

In Yugoslavia terms this means someone who believes in tight party discipline and short shift for advocates of a looser confederation and political pluralism.

The appointment of Mr. Mikulic inevitably cut down the freedom of action previously enjoyed by the party secretary Mr. Stane Dolanc who, for eight and a half years, had effectively been the League of Communists' main organiser. But as the emphasis on collective leadership increased after Kardelj's death Mr. Dolanc's position looked increasingly anomalous; the anomaly was removed after a central committee meeting on the eve of President Tito's departure

The systematic collectivisation of leadership at the federal,

BASIC STATISTICS

Area	98,766 sq. miles (255,804 sq. km.)
Population	21.75m (1977)
Trade (1978):	
Imports	186,306m dinars
Exports	105,782m dinars
Trade with UK (1978):	
Imported from	£160.3m
Exported to	£37.9m
Currency £ =	39.984 new Yugoslav dinars

for Moscow last month. It was announced that henceforth the secretaryship of the praesidium of the central committee of the League of Communists would also in future be a rotating post. Mr. Dusan Dragovic, a 60-year-old Serb from Croatia, was named as the new incumbent for the first two-year stint.

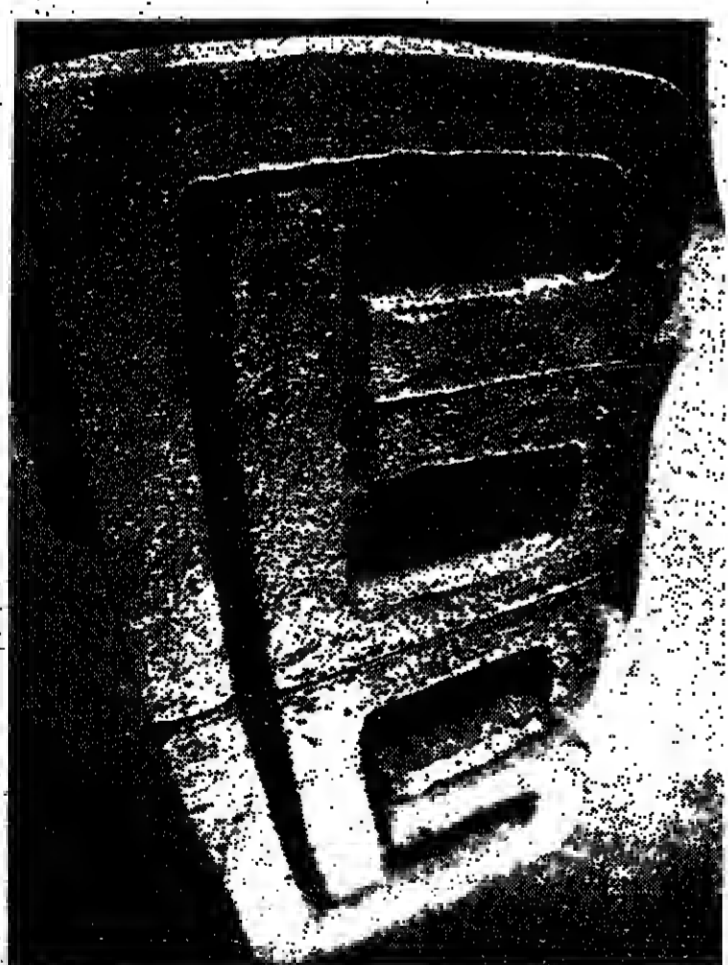
Mr. Dolanc was presented with a hero of labour medal in recognition of past services and next day accompanied President Tito and other officials to Moscow. Both were moved to show that Mr. Dolanc had not fallen from grace and still enjoyed President Tito's confidence.

Mr. Dolanc remains a member of the party praesidium and is expected to devote himself to developing some of the ideological and theoretical issues which were formerly looked after by Mr. Kardelj. He remains a force to be reckoned with.

The systematic collectivisation of leadership at the federal,

CONTINUED ON NEXT PAGE

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ENERGOINVEST RESULTS IN 1978

ENERGOINVEST's business activities are spread throughout Yugoslavia, and with increased participation in Yugoslav economic international relations, all economic developments within Yugoslavia and worldwide have had a significant impact on ENERGOINVEST'S business during the past year.

The 16% growth in production and the total income increase of 29%, accompanied by a smaller increase in expenditure, resulted in ENERGOINVEST'S total gross profit increase in 1978 of 33% compared to 1977. Productivity measured by the physical volume of production per worker, went up by 8.2%.

The major contributory factors to this growth were: the concentration of highly skilled personnel in the two separate divisions of ENERGOINVEST; ENERGOKOMERC and ENERGOPETROL, as well as in the representative offices in all major Yugoslav towns and in 29 countries. A strong contribution came from the engineering units which carry out the projects from their early studies through the research and development stages to the final stages of completion and specification of equipment. The engineering side of ENERGOINVEST is contracting to build power and industrial projects on the turn-key principle. All these factors are also the



Pylon for long distance electric lines



Separators

guarantee of further expansion by ENERGOINVEST at home and abroad.

The already obtained international contracts to be carried out in 1979 amount to 6.725m dinars (US\$355m). These contracts include complete pylons for long distance electric lines, the manufacture of various fittings, design, engineering and consulting services, alumina, gas separators for nuclear power stations, a comprehensive range of electrical equipment, transport installations, etc. In the home market, 65% of the planned turnover for 1979 is already contracted.

Abroad, ENERGOINVEST had business dealings with countries of all five continents. Total exports amounted to 4,015m dinars or US\$212m.

Expressed in percentages the greatest part is related to Arab countries 33.8%, and Comecon countries 31.1%. This is followed by Asian countries 15.4%, Africa, 11.3%, North and South America 4.3% and Western Europe 1.1%.

A substantial part of these exports are gas separators for nuclear power stations and the family of high voltage breakers with SF-6 gas as the medium for extinguishing the arc. This is a new product and is regarded as one of the world's greatest technical achievements in this field.

The scientific research and product development in ENERGOINVEST has a direct bearing on the results achieved so far by ENERGOINVEST as a whole. The best proof of achievement at this high technical and technological level is the fact that ENERGOINVEST sells its own licences in the field of electrical industries and automation to reputable companies in the highly developed countries of Holland and the USA. The scientific research and product development personnel are concentrated in nine ENERGOINVEST institutes. They represent also a strong link with scientific institutions outside ENERGOINVEST. In that sense, four ENERGOINVEST institutes have concluded with the Academy of Science and Art of Socialist Republic Bosnia and Herzegovina a self-management agreement concerning mutual rights and obligations, thus the Academy became a co-founder of the institutes.

The results of the past year were achieved through the efforts of 36,634 workers of which 53.6% possess highly skilled technical and professional qualifications.

Although the structure of the qualifications of ENERGOINVEST workers is on the whole satisfactory, a great deal of attention is paid to the continuous and permanent education of workers in order to enable each worker to perform successfully his function in the self-management system and as a member of the Yugoslav socialist society.

Further information may be obtained from: Public Relations Office, Energoinvest, POB 158, 71000 Sarajevo, Yugoslavia, and Energoinvest London Office, Imperial Buildings, 56 Kingsway, London WC2B 6DX.

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Major round of restraints to cool the economy

OVER THE last two years Yugoslavia have been spending too much, investing too much and importing too much. Now, however, the state of the economy has become a major political issue and a mixed bag of fiscal, credit and physical curbs is being applied to dampen the economy down.

The effect of these measures should be apparent over the second half of this year. Indeed, by the time bankers and economists gather in Belgrade this September for the annual meeting of the IMF, World Bank and related agencies the economy should be showing clear signs of a rather painful readjustment process. This is aimed at reducing inflation and restoring equilibrium to the balance of payments.

All the classic signs of overheating were visible over the first quarter. Industrial growth was running at an annual rate of 8.5 per cent but this was accompanied by retail price inflation over 20 per cent, personal income rises way in excess of productivity gains, a trade deficit running at an annual rate of \$6bn and investment outlays which were both unco-ordinated and way above target.

Yugoslav economists and politicians argue that as a developing country going through a profound process of structural economic change, Yugoslavia has no alternative but to continue with a high growth strategy. But there is a general consensus that the economy is currently overheated especially

as Yugoslavia now faces the additional strain of re-building earthquake-hit Montenegro. The severe drought which affected the whole of central Europe at the critical late spring growing period also means that Yugoslavia will face a considerable grain import bill this year.

It has been clear for at least nine months that sharp corrective measures were called for. But such is the devotion of power to the republics, autonomous provinces and the self-managing enterprises themselves that agreement on the restrictive policies to be followed has been repeatedly delayed. Even now, there is some doubt as to whether the measures taken are sufficiently tough.

Credit

The most comprehensive measures taken so far are in the credit field. Last year the money supply increased by 28 per cent and bank credits by 29 per cent which was way in excess of monetary and credit limits set by the central bank. Now banks have been instructed to keep their credit expansion to within 10 per cent over the first six months of 1979, 13 per cent over the third quarter and 18 per cent for the year as a whole. Before these new measures the banks were working on the basis of a 27 per cent annual increase in credit.

At the same time new measures are being prepared which will impose much

tougher restrictions on new investment. Hitherto many investment projects have been started without adequate financial cover. Henceforth enterprises will have to demonstrate that they can provide 25/30 per cent of the total cost of the investment from their own internal resources and have credit guarantees from the banks covering the rest. Obtaining these guarantees will be extremely difficult within the present monetary and credit guidelines and only top-priority projects, especially those with a guaranteed export earning potential, will be approved. Many existing investment projects are now grinding to a halt or being slowed down through lack of finance.

Subsidies on food and other essential items are also being phased out, purchases taxes have been increased on luxury items and much tougher hire purchase terms have been applied to cars and a wide range of consumer durables. With an eye on burgeoning oil imports the Federal Government has also introduced new petrol saving measures including the second rise in petrol prices within six months, speed restrictions and a ban on driving for one day per week and one weekend per month. The Government hopes to save 300,000 tons of petrol and 500,000 tons of oil products this year in this way.

degree of political exhortation. President Tito himself has warned that an economic crisis would make it more difficult for Yugoslavia to continue along its chosen path of independence and non-alignment.

Negated

At the same time enterprises complain that their theoretical rights over the distribution of income they produce have been largely negated in fact by the demands placed upon them by local and state authorities and the so-called communities of interest. These complaints are now being listened to.

Thus while the enterprises themselves are under pressure to restrain the growth in personal incomes, a ban has been placed on construction of new buildings for the various bureaucracies and the self-managing organisations which run the hospitals, schools and other social services are being obliged to freeze their budgets after a lengthy period when social spending outstripped the growth in GNP generally. The net effect of these measures is expected to reduce claims on the enterprises and improve their retained profits. Failing this, the credit squeeze will have a much fiercer effect than anticipated.

The hope is that restrictions now will allow resumption of more stable growth in 1980. With over 12 per cent of the labour force and some 730,000 people unemployed, and mil-

lions more still under-employed in agriculture Yugoslavia needs rapid economic growth to ensure both higher employment and the kind of infrastructure and other investments required for its transformation into a fully modern economy. Economic growth is also essential if progress is to be made in reducing the enormous regional imbalances.

Slovenia, the most developed republic, has a per capita income which is nearly seven times higher than that of Kosovo, the largely Albanian speaking autonomous province in the south. Furthermore the gap between the rich and poor regions of the country appears to be increasing in spite of loans and straight transfers from the developed regions. Fortunately the poorest regions of Yugoslavia also tend to be those with the greatest mineral and energy resources. Under the Yugoslav system of self-management agreements enterprises which use power are expected to contribute to the

Anthony Robinson



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Steering

CONTINUED FROM PREVIOUS PAGE

Republican and party level leaves President Tito standing head and shoulders above every institution and everybody. Beneath him an elaborate system of checks and balances is designed to prevent either the emergence of a strong individual or excessive claims by any of the republics. In theory, the system will continue functioning rather like the Swiss constitution with presidents rotating annually and committees of collectively responsible leaders harmoniously seeking compromise solutions to all problems.

But Yugoslavia is not Switzerland and even though Yugoslavia has changed enormously over the last 30 years through political change, industrialisation, urbanisation and education it is still ultimately a Balkan federation capable of eruption into fierce passions if ever the circumstances should get out of hand. It is arguable that the best guarantee against such an eventuality is Yugoslav awareness that if they do not hang together "they risk hanging separately." Thus the creation of a genuinely federal state with devolution of considerable political and economic powers to the republics and to the self-managing enterprises and other organisations has been paralleled by the strengthening of both the military and the security forces. These two institutions, together with the league of communists plus the

central bank and federal chamber of the economy in the economic sphere, form the vertebral structure of the otherwise devolved system. Taken together their functions are to preserve Yugoslavia's territorial integrity, ideological loyalty to self-management socialism and economic stability.

Alarm

Over the last year the latter has been giving cause for alarm. President Tito himself has warned that economic growth under stable conditions is vital for Yugoslavia's continuing independence. But the economy has shown clear signs of overheating in recent months with over-investment and sharp rises in personal incomes such as in imports and leading to more than 20 per cent inflation. The earthquake in Montenegro also caused widespread damage worth hundreds of millions of dollars while drought has also severely damaged agricultural prospects this year. In order to cool down the economy a deflationary package has been put together and Yugoslavs are being called on to tighten their belts. In spite of current and perspective problems, however, most Yugoslavs are enjoying the fruits of what is a relatively successful consumer society created out of an original mixture of Western technology and Marxist-inspired self-management socialism. For Yugoslavia it seems to work. But Yugoslavs freely admit that the system is not perfect. Progress towards reducing the huge gap between the most developed north and still relatively under-developed south is proving much slower than originally hoped for. Last year over 100 strikes broke out, and many enterprises and communities of interest continue to invest far more than they can afford and pay higher wages than economically justified. For the last year Yugoslavia and the EEC have been involved in difficult negotiations for a new five-year trade agreement. At the same time Yugoslav military leaders have also established closer contacts with the Western defence establishment through a series of top level visits and meetings between Yugoslav and Nato military personnel. The U.S. has agreed to sell more defensive arms. At the same time, however, economic relations with Comecon are also developing and Yugoslavia has no desire to join either of the military or economic blocs. It would baffle to find itself in the situation where it had to choose between one side or the other. Hence the current emphasis on maintaining the independence of the non-aligned movement and creating the political and economic conditions for a smooth transition of power in the post-Tito period, whenever that may be.

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Jugoslavija

YUGOSLAVIA III

Rising trade deficit forces more borrowing abroad

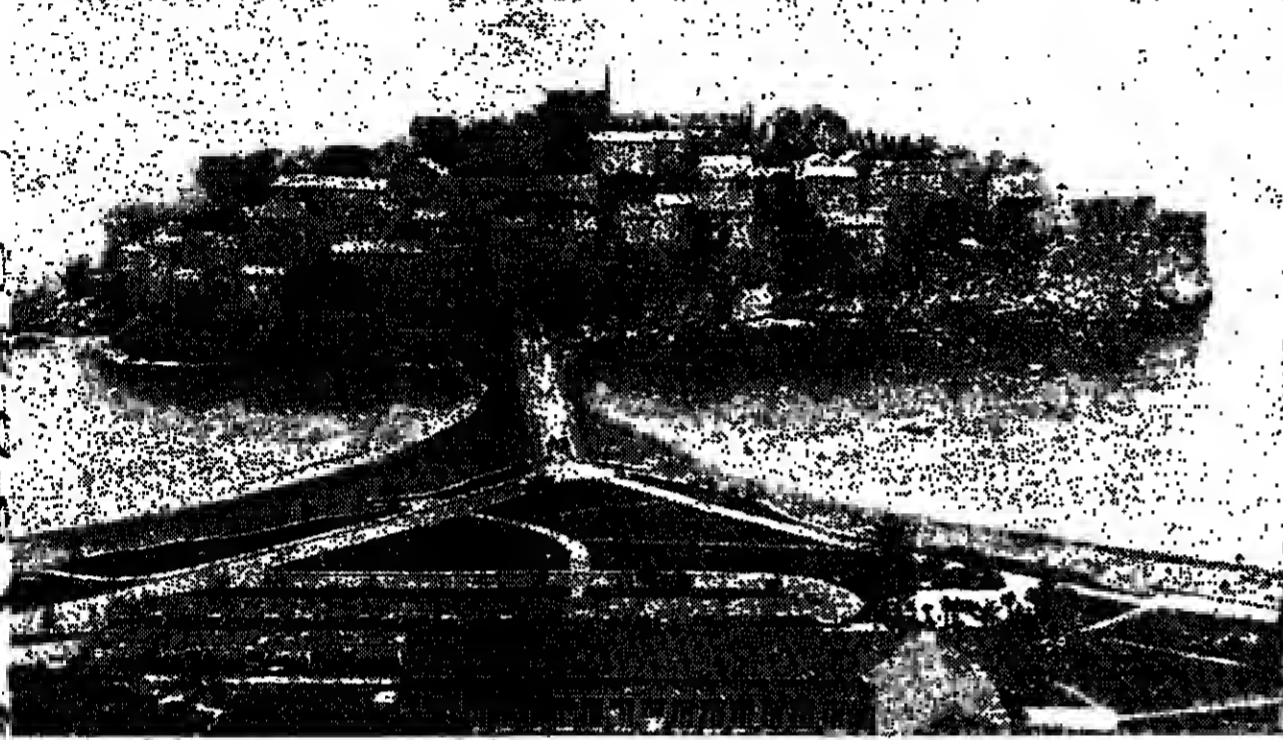
VIA'S DETERIOR-... 1979 trade deficit would have soared to around \$8bn.

been progressing as quickly or as well as originally hoped. They have already been dragging on intermittently for more than a year.

Trade with the developing countries is stagnating at around 15 per cent of the total — as against the 25 per cent target in the current five-year plan.

or at least drive a hard counter-trade bargain where possible. Suppliers of capital goods will also be asked to include a higher proportion of Yugoslav-made goods.

Consumer demand for imported goods is also being curbed by higher consumer taxes and by a combination of high inflation and a squeeze on incomes.



Tefan, jewel of the Montenegrin coast, miraculously survived the earthquake unscathed—save for the roof of the church, which collapsed

Measures to reduce energy bill

YUGY crisis became a many Yugoslavs last year power capacity seriously cut by a sudden cold raised demand and difficulties of mind transporting it to power cuts which major cities and wide areas of the

produced a number of fuel saving measures, raised the price of petrol and petroleum products and electricity and gas tariffs. Central heating will also be reduced by two degrees.

in Kosovo which have over 2bn Europe. Apart from the U.S. industry the Soviet Union, Canada and West Germany have all expressed their interest in participating in the development of Yugoslavia's nuclear programme.

Major Yugoslav energy consumers are also being pressured to set aside funds for the finance of power projects.

mountainous terrain has very extensive ric capacity and tential. It is also with extensive coal deposits which are id in many areas of rzegovina, Serbia and particular. Oil and lies are, however, amestic crude produy from the Panonian of the Vojvodina is to amount to 4.1m year while total cons expected to rise to As Yugoslavia has to price both for the e it imports from the him and the much- nities from Iraq and PEC suppliers the l this year is expected. \$1.5bn. with burgeoning oil he authorities have in-

Now the Federal Government has proposed a ban on construction of new oil-fired power stations, except those already started before the April 15 1979 cut-off date. The refineries have also been ordered to change their product mix and reduce the percentage of heavy fuel oil they produce via a vis lighter distillates.

But Yugoslavia is also turning to the nuclear option as well and the first nuclear power station, under Westinghouse licence, is being built at Krsko on the Slovenian-Croatian border as a joint venture by the two republics. Plans to build a second nuclear station on an island near the port of Zadar have aroused strong protests from what is probably the only vocal anti-nuclear lobby to be heard in a socialist country.

Major Yugoslav energy consumers are also being pressured to set aside funds for the finance of power projects.

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This proportion is already as high as Yugoslavia wants to see but it may be obliged to increase Comecon trade further — particularly as the recently agreed multi-national tariff reductions reduce the already limited preference accorded to Yugoslav goods in the EEC market.

Understandably Yugoslavs are worried, especially as they face a higher oil bill and the sort of resurgence of protectionism which could well intensify if or rather when another round of stagflation hits the world economy.

Importers are bound to find the Yugoslav market much more difficult in coming months as Yugoslav enterprises are encouraged to substitute imports

The hope is that exporters will grasp the nettle and seek to ease the foreign exchange situation by increasing their own foreign currency earnings instead of relying too heavily on the more profitable domestic market which they have tended to do over the last two years.

Aleksandar Lebl Belgrade Correspondent

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Associated Bank Trg revolucije 2 P. O. Box 534 61001 Ljubljana Cable: L-Banka Telex: 31256, 31539 Tel.: 23 751, 23 851 You should know our name when dealing with Yugoslavia Consolidated total assets without contra accounts as at December 31, 1978 are Din 184,060 million (US \$ 9,889 million) Formed by 20 Basic Banks located in Beograd, Celje, Domzale, Koper, Koprivnica, Kranj, Krško, Ljubljana (2), Maribor, Murska Sobota, Nova Gorica, Novo mesto, Novi Sad, Sarajevo, Skopje, Slovenj Gradec, Trbovlje, Velenje, Zagreb. 300 Offices throughout Yugoslavia Our links with the world are about 1000 correspondents in 125 countries and 16 Representative Offices at: Abidjan, Beirut, Berlin (GDR), Budapest, Caracas, Frankfurt/Main, Klagenfurt, London, Milan, Moscow, Nairobi, New York, Paris, Prague, Rio de Janeiro, Vienna.



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YUGOSLAVIA V

Montenegro

THQUAKE which hit on Easter Sunday 100 people, left some temporarily homeless destroyed more than republic's industrial infrastructure. But Montenegro fear that in the greatest blow been to the culture of their secret nation.

Rubble

In the village of Limljani, which hangs on a cliff above the Japanese print-like surface of Lake Skadar, a young peasant surveyed the heap of limestone rubble to which his house had been reduced by the earthquake.

have been taken over by squatters. While Montenegrins are now described as a separate nationality in Yugoslav censuses, historically they considered themselves Serbs—and played a vital role in preserving Serbia's fighting spirit.

But it is still totally disproportionate to the Republic's size. A recent survey conducted by the Rand Corporation showed that while Montenegrins account for only 2.5 per cent of Yugoslavia's total population, they provide 10.3 per cent of the officers in the Yugoslav People's Army—and a staggering 19.3 per cent of the generals.

According to officials, between one third and one half of the buildings along the Montenegrin coastline have been either totally destroyed or heavily damaged. Around one half of the hotels in the Republic are now unusable—together with 90 per cent of the accommodation usually available for tourists in private homes.

the traditional ties of friendship between Montenegro and Russia, which were once so strong that a Royalist Montenegrin minister used to boast: "Together with the Russians, we are 200 million people."

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Macedonia

ONCE THE essence of what Victorian politicians called the "Eastern question" Macedonia has dropped out of the newspaper headlines in the West in recent years. But it has remained a thorny and recurring issue in Yugoslav-Bulgarian relations—and by extension Yugoslav-Soviet relations.

cheva for Bulgaria and General Mihajlo Apostolski for Yugoslavia. In her memoirs, Mrs. Dragoycheva, who is a member of the Bulgarian politbureau, recalled the medieval Bulgarian empire which stretched from the Adriatic to the Black Sea.

issue this century) now reflects the clash between two totally different systems of government. As a multi-national state Yugoslavia is committed to devolution of decision-making workers' self-management, and full minority rights.

from the voracious demands of public officials. The sense of stubborn fatalism, however, is gradually being eroded with the shift in population from the countryside to the town and increasing material wealth, with their sense of vibrant nationalism.

GET IN TOUCH WITH NEW MARKETS AND NEW SUPPLIERS THROUGH GENERALEXPORT. International Trading Co., Yugoslavia, Belgrade.

Croatia

CROATIA, WITH its long Dalmatian coastline and now heavy industrialised Danubian hinterland, is a mixture of Mediterranean and central European influences.

also been living beyond their means. The party and government bodies issue almost daily calls to curb investments and cut expenditures coupled with pleas for higher productivity.

with a foreign company, the \$1bn deal between INA and Dow Chemical, and the pipeline project from the Adriatic to Hungary and Czechoslovakia with a planned final throughput capacity of 34m tonnes.

Prisoners According to Mr. Bilic, there were "only" 98 political prisoners in jails last spring when 43 were so-called "serious cases."

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FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc.

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Table of industrial stocks including Shell, BP, ICI, and various engineering firms. Columns include stock name, price, and other financial metrics.

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NOMURA The Nomura Securities Co., Ltd. LONDON OFFICE: 25 Abchurch Lane, London EC4A 3DF. Tel: 011 406 3411, 6253.

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Table of Central African stocks. Columns include stock name, price, and financial data.

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Left wing challenges Callaghan's control

BY PHILIP RAWSTORNE

LABOUR LEADERS will begin the massive task of overhauling the party's policies and organisation this week in an attempt to recover the electoral support lost at the General Election. The process will inevitably develop into a bitter struggle between Mr. James Callaghan and the Left-wing over future control of the party.

Carter's energy plea dominates Tokyo summit

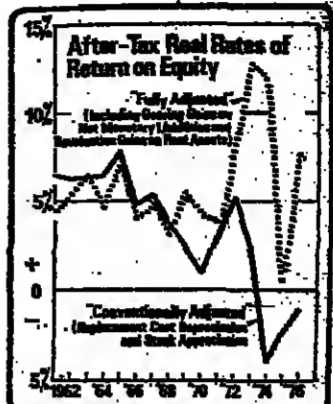
BY OUR FOREIGN STAFF

PRESIDENT CARTER has called for concerted action by the industrialised world to solve the energy crisis. He said he would be asking Western leaders attending this week's economic summit in Tokyo to co-operate in three ways: ● By meeting their targets for reducing oil imports this year as effectively as the U.S. and by reducing imports still further in 1980.

The real earnings conundrum

THE LEX COLUMN

As the equity market writs at the thought of 17 1/2 per cent inflation by the end of the year it is worth taking another look at the academic arguments going on over the valuation of equities.



During this period there has been a sharp decline in the so-called valuation ratio, which relates equity market value to the equity interest in corporate assets at replacement cost.

Mrs Thatcher faces warning from TUC

BY CHRISTIAN TYLER, LABOUR EDITOR

THE PRIME MINISTER will be told by trade union leaders today that any industrial action mounted by unions to prevent job losses or increase pay offers in the coming months will be the fault of the Government, not of the TUC.

EEC move to review shipping policies

By Giles Merritt in Brussels

THE EUROPEAN Commission has begun moves to overhaul the activities of shipping conferences. Under the terms of a draft regulation that could reach the Council of Ministers by the end of the year, restrictions would be imposed on pricing policies of the conferences.

Europeans reject Caledonian plan to cut air fares

BY LYNTON McLAIN

BRITISH CALEDONIAN plans for low air fares on three European routes have been rejected by France, Belgium and Holland. The rejections come only days after Sir Freddie Laker's application to British air authorities for a low-fare Skytrain service to 35 European cities following a call by the European Commission for "substantial cuts in the cost of EEC air travel."

Railmen likely to call for 30% pay rise

BY PHILIP BASSETT, LABOUR STAFF

THE NATIONAL Union of Railwaymen, the largest rail union, is likely this week to approve a pay claim for increases in the lowest British rail rate of more than 30 per cent. The claim is presented in the main motion proposing it to the union's annual conference opening today at Torquay as a "modest demand."

UK oil output

Continued from Page 1

three African members: Algeria, Libya and Nigeria. They produce similar, light, low-sulphur crudes. Their prices have risen by half since the beginning of the year and Algeria is talking of raising its price by at least another \$1 to \$1.50 a barrel to take account of its quality premium over Middle East crudes.

THOMSON'S EQUITY & LIFE BROKERS Investment Gearing. The Chancellor has provided the first opportunity to build up capital by cutting personal taxes. This must not be missed as it should not be forgotten that the lifetime of a Government is still only five years.

Weather UK TODAY COOLER, with some showers and sunny intervals. London, S.E. Cent. S. and N. England, E. Anglia and Midlands. Scattered showers, sunny intervals. Max. 17C (63F).